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**TAYLOR WOODROW**

## NEWS SUMMARY

### GENERAL

#### Iran reply on U.S. hostage proposals

Algerian intermediaries gave the U.S. Iran's formal response to proposals for ending the hostage crisis.

The American delegation in Algiers has received a substantive Iranian response to the American messages, the State Department said in Washington.

"It warrants close and intensive study, which is now being undertaken both by the American delegation in Algiers and officials in Washington."

Earlier story, Page 3.

#### D'Urso released by Red Brigade

Italy's Red Brigade terrorists released kidnapped magistrate Giovanni D'Urso, who was found tied up in the back seat of a stolen car in Rome.

His release seems to have led to a formula which may reconcile the differences between the Government's coalition partners and win a vote of confidence in Government handling of the five-week affair. Page 2.

#### Two sergeants jailed for life

Two Argyll and Sutherland Highlanders sergeants were jailed for life at Belfast Crown Court after admitting murder. Stanley Hathaway, 36, admitted killing two civilians, and John Byrne, 33, admitted killing one of them in Co. Fermanagh in 1972.

Former Lance-Corporal Iain Chestnut was jailed for four years for manslaughter and Captain Andrew Snowball, 27, who withheld information on the killings, received a one-year suspended prison term.

#### Interest hint

Chancellor Sir Geoffrey Howe gave a clear hint that interest rates are unlikely to fall before the Budget on March 10.

Back Page.

#### Airmen killed

Three Dutch navy airmen died when their aircraft was shot down by a Russian aircraft carrier crashed off the west coast of Scotland. Nine were rescued.

#### Hess appeal

An appeal by former Nazi deputy leader Rudolf Hess, 85, against continued imprisonment was rejected by the West German constitutional court in Karlsruhe.

#### Man charged

Stuart Blackstock, 26, of no fixed address, was remanded in custody by Uxbridge magistrates accused of attempting to murder politician Philip Olds in Hayes, Middlesex, last month.

#### Vote for Haig

The U.S. Senate foreign relations committee voted to recommend the confirmation of retired General Alexander Haig as Secretary of State. Trade job, Page 4.

#### Weather chaos

Parts of south-west France were declared disaster areas after heavy snowfalls. In India, 230 have died in freak gales and snow. In Japan, 48 died in the heaviest snowfall since 1963. Roads were blocked by snow in northern Britain. Weather, Back Page.

#### Rugby moves

South Africa's Western Province announced moves to integrate its racially segregated rugby clubs. In Strasbourg, the European Parliament rejected a demand by Irish Euro-MPs to debate the proposed Irish RFU South African tour.

#### One-voiced bandit

A Gwent, South Wales, company has advance orders worth £1.5m for the world's first talking fruit machine, which has a 120-word vocabulary and says "Wow, wow, wow" when paying the jackpot.

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

<b>RISERS</b>	<b>FALLS</b>
Barrister (S.W.) 182 + 6	North West Mining 114 + 18
Barrister (S.W.) 154 + 6	Excise 11pc 1991-1994 - 1
Brush Sugar 253 + 10	Treas. 11pc 03-07 - 5851 - 1
Cornell Dressing 78 + 10	BET Dtd. 119 - 5
Country New Town 58 + 3	Barclays Bank 410 - 7
Grand Metropolitan 146 + 8	Dixons Photocorp. 127 - 6
Greysteel Estates 176 + 11	Elson and Robbins 54 - 4
LYON 143 - 7	Ferguson Ltd. 573 - 7
London United 135 - 13	GBC 27 - 5
Martin (R.P.) 138 - 27	Hambro Ind. 287 - 5
Sandwich Mktng. 580 + 55	Lloyds and Scottish 138 - 81
Somportex 570 + 190	Murhead 62 - 4
Star Line 66 + 5	Rentokil 162 - 5
Suter Electrical 49 + 11	Wylt (Woodrow) 30 - 3
UDT 89 + 8	Vocals 85 - 10
Unigate 218 + 26	Price at suspension
Starat Oil 218 + 26	

## Massey warns banks problems 'must be solved by weekend'

BY MICHAEL LAFFERTY

MASSEY-FERGUSON, the Canadian-based farm equipment and engineering group, warned representatives of more than 200 banks from various countries in London yesterday that its financial troubles required a solution by the weekend.

The banks, who have been meeting since last week to seek a rescue package for the group, were told that Massey's suppliers were running out of patience. In some cases the group was already facing supplier problems.

The stark warning about Massey's growing difficulties came at the first general session of all the group's bankers in talks designed as the final ones on the proposed rescue.

The session, opened by Mr. Victor Rice, Massey's chairman, ended with a slide presentation about immediate supplier problems.

This showed that new suppliers insisted on cash on delivery of goods, while established suppliers were increasingly reluctant to include Massey-Ferguson items in their production schedules.

Despite this news there was a general feeling of hope among the bankers yesterday that Massey-Ferguson would be saved.

From Barclays Bank Mr. Andrew Buxton, a general manager, took the unusual step of issuing a statement about Massey: "I am confident that the banks will have general agreement to partake in a rescue for the group by the weekend," he said.

Both Massey executives and the group's leading bankers believed to want to issue an optimistic statement, especially stating that a rescue package had been agreed in principle, either today or tomorrow.

They see this as an essential step in rebuilding supplier confidence. Massey stressed to the bankers at yesterday's meeting that, though at a low level, this was not yet nearly as bad as might have been feared in view of the group's troubles.

The original rescue scheme proposed at the end of last year called for a mixture of guarantees and subscriptions to new equity, to be met by the Canadian Government; the Canadian Imperial Bank of Commerce; Massey's largest bank creditor; and the other banks in various countries to which Massey owes money.

In some respects, including a stipulation by the Canadian Government that Massey had a new private investor to put up £200m (£70m) for the revitalised Massey, the plan had changed. In particular, the Canadian Government is said to be asking a number of Canadian financial institutions to come up with this money.

Bankers at the London meeting were unclear last night as to whether all this backing had yet been obtained. For this reason, bankers stress that any agreement by them to partake in a rescue is dependent on Canadian Government support.

Another change relates to the British Government's Export Credits Guarantee Department, which is owed about £100m in respect of bankers' guarantees for Massey exports. It is said to be willing to accept new Massey equity for this.

A small number of bankers have been reluctant to participate in the rescue scheme. These include all Massey's Brazilian bank creditors and the Swiss Volksbank. The latter is apparently insisting on some repayment of its loan before considering further support.

## National debate sought on conduct of the unions

BY CHRISTIAN TYLER, LABOUR EDITOR

THE GOVERNMENT last night started what it hopes will be a national debate on the role of the law in industrial relations and the conduct of trade unions generally.

A long-promised Green Paper on trade unions' legal immunities, published yesterday, carefully avoids coming to any conclusions. But the tenor of the document appears to be largely against further legislation for a mixture of technical or industrial relations reasons.

It bears the stamp of the moderate philosophy of Mr. James Prior, Employment Secretary, who has been anxious to take the heat out of union issues now that his controversial Employment Act removing some trade union immunities is on the Statute Book.

The impact of Britain's poor industrial relations on economic performance is described, but employers as well as unions are blamed for many of the problems.

Due note has been taken of the views of the Conservative Right-wing - which includes the Prime Minister herself - which wanted the Employment Act to go much further. But most of the radical proposals discussed are given short shrift by the authors of the paper. The lessons of the failure of the Conservatives' 1971 Industrial Relations Act are constantly referred to, as is the concept of "voluntarism" sanctified by the Donovan Commission in 1968.

The first reaction of trade union leaders was that the discussion document was a diversionary tactic, designed to distract public attention from the Government's management of the economy.

Mr. Len Murray, TUC general secretary, said the document did not "come to grips" with the real issues. It showed latent hostility to effective trade unionism.

"The Government really Continued on Back Page

Details, Page 11

Editorial Comment, Page 18

## Surprise £106m bid for UDT

BY CHRISTINE MOIR

THE United Dominions Trust has received a surprise £106m bid approach from Lloyds and Scottish. The bid is intended to pre-empt six months of negotiations by which the Trustees Savings Bank Group was to have bought most of UDT's consumer finance business.

UDT was once one of the most stricken casualties in the Bank of England's "life-boat" action to save secondary banks and finance groups hit by the 1974 crisis. It was last August that TSB and UDT announced agreement in principle for the TSB to take over 75 per cent of the £450m credit business.

Negotiations have been quietly proceeding since then and, according to the TSB last night, will continue towards the completion target early next month.

At this late stage Lloyds and Scottish, the finance house controlled by the Royal Bank of Scotland and Lloyds Bank, has slapped a bid approach which specifically includes the consumer credit business.

The bid terms, announced to UDT's board yesterday afternoon, value the whole group at £106m if the special convertible shares issued in the 1974 rescue are taken into account.

For each UDT share Lloyds and Scottish offers 55p, made up of 43.38p in cash and a proportion of shares which at Wednesday's market price for Lloyds and Scottish of 145p amounted to a further 11.64p.

UDT's market price had crept up from 38p to 42p in the past day or so (triggering the offer announcement, according to S. G. Warburg, Lloyds and Scottish's advisers). It closed at 49p. The 81p fall yesterday in Lloyds and Scottish's price makes little difference to the bid price.

## BUDGET DAY MARCH 10

Budget day will be Tuesday, March 10, Mr. Francis Pym, the Leader of the House of Commons, confirmed yesterday. This is one of the earliest dates on record. The annual public expenditure White Paper will be published on the same day.

## Confusion over policy causes fall in gilts

BY PETER WOOD

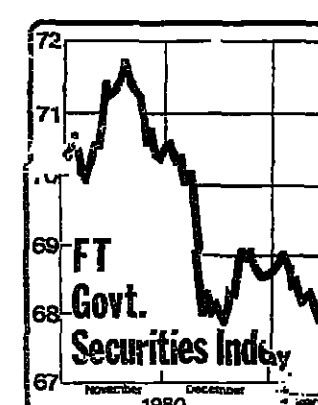
PRICES of gilt-edged stocks fell sharply yesterday as the markets became more confused about the state and direction of the Government's monetary and fiscal policy ahead of the Budget, now confirmed for March 10.

The markets' doubts have not been allayed either by ministerial attempts to provide reassurance or by yesterday's money supply figures.

Prices of long-dated stocks fell by up to 11 at one stage yesterday before closing 21 lower.

The immediate cause for concern is the level of public-sector borrowing in this financial year following Wednesday's admission by Mr. Nigel Lawson, Financial Secretary to the Treasury, that even last November's £11bn forecast might be exceeded.

There are particular worries about the apparent delays in



Money Supply table, Page 6

Institutional Investment, Page 7

MLR cut unlikely, Back Page

Lex, Back Page

receipts of company and other taxes in the normal period of heavy payments in January and February.

Moreover, yesterday's monetary figures up to December 10 imply that the public sector's financial position in the month to mid-January may not be as favourable as had been hoped. Borrowing is known to have been high in the calendar month of December.

The monetary figure confirmed yesterday that sterling £M2, the broadly-defined measure, rose by 0.5 per cent last month. Bank lending to the private sector rose by £518m after a slight fall previously, though the figures were affected by switching from foreign currency to sterling borrowing.

The underlying worry is about the monetary and fiscal outlook for 1981-82 in view of the current overrun.

In his speech, Mr. Lawson said this remained the aim. However, in a passage which surprisingly caused some confusion yesterday, he said borrowing could be allowed to rise above this level in response to the impact of the deeper-than-expected recession.

On this basis the Budget may

## Chrysler effort to win debt write-off

By Ian Hargreaves in New York

CHRYSLER executives and U.S. Government officials yesterday began urgent efforts to gather support from around the world for the latest financial package to save the motor company.

Telex messages were going out to about 150 banks, suppliers were being telephoned and the United Automobile Workers Union began their job of selling to its Chrysler members a package of concessions needed to enable the Government to release an loan guarantee.

Conditional agreement on such a package was reached on Wednesday night between the Government's Chrysler Loan Guarantee Board, the company, union leaders and representatives of Chrysler's main banks.

Employees are being asked to support a wage freeze, while the banks are requested to exchange \$1,000 in loans for \$500 in preferred stock and \$150m in cash. Suppliers are being asked for \$72m in concessions.

This would release \$400m of drawdowns on top of the \$800m \$300m last year, leaving only \$200m of the aid package announced last November.

Union leaders said they were fairly confident of rank-and-file support for the deal and certainly a hopeful note was struck by Chrysler's workers as they arrived in Detroit yesterday to start work at the company's Jefferson assembly plant.

Many banks were shocked at the scale of the debt conversion and the planned write-offs - sketched out in the final hours of negotiations - which will almost eliminate bank debt from Chrysler's balance sheet in the course of the next year.

But the feeling among New York bankers was that they would accept the deal in the belief that they would do best by cutting ties with Chrysler as soon as possible.

Some European banks and smaller American banks, however, have voiced strong objections to the terms, although it is difficult to see what alternative is open to them.

Under last year's initial rescue and the Chrysler Loan Guarantee Act, all creditors formally waived their right to call Chrysler into default on broken debt pledges. That agreement still holds good, the U.S. Treasury said yesterday.

Bankers also hope that the joint Chrysler-government effort to find a merger partner for the company might be successful and so avoid the risk of Continued on Back Page

Background, Page 4

## In 1953 two men walked alone to Everest's summit. It took hundreds more to get them there.

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## OVERSEAS NEWS

# Khomeini in talks to meet hostage deadline

BY TERRY POVEY IN TEHRAN

IRAN'S Prime Minister yesterday visited Ayatollah Khomeini in what is seen as a last-minute attempt to resolve the hostage crisis before President Jimmy Carter's term of office ends on January 20.

Yesterday's meeting between the Ayatollah, Mr. Mohammed Ali Rajai and Mr. Behzad Nabavi, effective head of Iran's negotiating team, follows the emergence of minor last-minute hitches in the proposed settlement.

It now seems that only Ayatollah Khomeini has the authority to over-ride the difficulties and resolve this issue before next Monday, the deadline set by President Carter.

Heads of Western diplomatic missions in Tehran also met Mr. Ahmad Azizi, a senior member of Iran's hostage negotiating team, to urge a speedy settlement of the 14-month-old crisis.

It now seems that Iran's latest proposals were sent to the U.S. via Algerian intermediaries late on Wednesday.

Mr. Azizi told the diplomats that he was optimistic about an early settlement, but blamed the U.S. for procrastinating in the negotiations on details of the settlement.

"The U.S. said that they agreed in principle to our condi-

tions but when it came to the details they acted differently," he said. "Among the specific problems he mentioned were the failure of the U.S. to give a guarantee of non-intervention in the form sought by Iran and difficulties with U.S. banks."

In Iran's statement of the conditions, published in December, it had asked the U.S. to guarantee non-intervention in its domestic affairs "from now on."

According to Mr. Azizi, the U.S. has failed to add this phrase to its draft declaration. While Mr. Azizi did not elaborate on the problems with the American banks, they are thought to concern the unravelling of loan agreements and arrangements about assets in the wake of any release.

Some \$2bn expected by Iran shortly after the release of the hostages is dependent on agreements with these banks.

Diplomats leaving the meeting were not sure whether they were being told why Iran will not be able to settle before the deadline or whether the issues brought up by Mr. Azizi were insufficiently important to block an agreement.

It is considered likely that the U.S. will continue negotiating after today if there seems any hope of a settlement over the week-end.

## General strike threat over El Al sackings

BY DAVID LENNON IN TEL AVIV

ISRAEL was faced last night with the threat of a general strike throughout the economy in protest over the summary dismissal of members of a staff committee at El Al, the nation's troubled airline.

El Al was grounded yesterday by staff who went on strike in sympathy. At the same time, the El Al board of directors were considering closing down the airline because of continuing problems with the unions, who are unhappy about planned cuts in staff.

The country's 13 largest staff committees yesterday said that they would call a general strike unless El Al cancelled dismissal notices issued to the airline.

maintenance workers' committee because of the walk-out strike staged on Tuesday.

The Secretary-General of the Histadrut labour federation, Mr. Yehoram Meshel, said yesterday that it would not accept the summary dismissal of a works committee. Even if the strikers had acted irresponsibly, Mr. Meshel said, this should be examined within the mechanism provided in labour agreements.

If the workers were not reinstated, serious action would be unavoidable, he said.

The Government called a special meeting last night of the inner economic cabinet to discuss the El Al crisis and other economic problems.



Mr. Bremridge

## Swire man tipped for HK post

By Kevin Rafferty in Hong Kong

HONG KONG seems likely to break with tradition and appoint a senior businessman from the private sector to the key Government post of Financial Secretary. Mr. John Bremridge, who retired as head of the John Swire group in Hong Kong at the end of last year, is being strongly tipped to take over the post in the summer.

The move will accompany a comprehensive reshuffle in Hong Kong's top management under Sir Murray MacLehose, the Governor. Sir Philip Haddon-Cave, the present Financial Secretary, is expected to become Chief Secretary.

Sir Jack Cater, who is now Chief Secretary, is scheduled to go to London as Hong Kong's Commissioner, with a more political brief than the present Commissioner. Hong Kong feels that London does not always properly appreciate its problems or defend its interests in international negotiations.

The appointment of a private sector businessman may be seen as a re-affirmation of the colony's faith in private enterprise. But it also reflects the weakness of the civil service machine.

If he is appointed, Mr. Bremridge may be surprised by the high level of red tape he has to deal with.

"It will be interesting to see him deal with bureaucracy," said a former colleague. "To hear him say 'Look, fix this' and be told 'Sir, there is a form A under Article 123 to be filled in first and form B under Article 789' and to see how he deals with the Government paper."

## Indonesia spends \$1bn buying gold

BY RICHARD COWPER IN JAKARTA AND DAVID MARSH IN LONDON

INDONESIA has bought around 1.8m ounces of gold on the world market in the last 11 months, one of the largest annual sums ever spent on foreign purchases of gold by any central bank.

At current prices Indonesia's purchases from February to December last year are worth over \$1bn (£418m) though, because of the fall in the gold price in the last few months, the Government is likely to have paid up to \$50m more than this.

The purchases provide the first solid evidence of a member of the Organisation of Petroleum Exporting Countries investing a high proportion of its oil revenues in gold.

Indonesia, which until February last year held a mere 280,000 ounces of gold in its

reserves (under 4 per cent of official international gold reserves), held around 2.1m ounces at the end of December, according to a senior Bank of Indonesia official. At current market prices, gold now accounts for around 17 per cent of Indonesia's official international reserves, currently estimated at \$7bn.

Official reserve figures do not include foreign exchange holdings by the State banks, and are calculated on a gold price significantly below the current market price. If these two factors are taken into account, the net foreign assets of the State banking system are nearer \$11bn, only 10 per cent of which is accounted for by gold. The reserves have grown by \$3bn in a year.

According to the bank official, the purchases are part of a long-term diversification policy. Until the beginning of last year, most of Indonesia's reserves were held in dollars. The purchases also reflect a substantial improvement in Indonesia's external economic position, largely caused by oil price rises.

Indonesia is the largest exporter of oil and liquefied natural gas east of the Gulf.

The bank of Indonesia is not expected to return to the gold market in a big way in the first quarter this year though some purchases are expected in the second quarter. The bank says it does not have a fixed gold/total reserve ratio in mind.

"It is part of a long-term policy to diversify, though of course we will continue to

maintain a large part of our reserves in U.S. dollars, our main trading currency," Government official said. "We can now afford to buy gold in a way we could never have done before, but just how much more depends on oil prices, reserves and the general performance of the economy."

Last year's purchases are all understood to have been made in London. The larger part of Indonesia's gold is believed to be held inside Indonesia, with the rest distributed between London, Zurich and New York.

Union Bank of Switzerland, Dresdner, Samuel Montagu, the Bank of England and the Bank for International Settlements are all believed to have acted on the Bank of Indonesia's behalf.

## French fleet 'placed on alert'

TOULON—The French Mediterranean Fleet has been placed on alert and is ready to sail as early as today, naval officers said yesterday.

Officers serving with the fleet said all leave had been cancelled and warships were taking aboard a full load of ammunition and supplies.

In Paris, a Defence Ministry spokesman declined comment on the officers' statements.

Some French newspapers linked the reported naval preparations with increased tension between France and Libya over the proposed merger of the north African state with Chad.

France sent marines to the Central African Republic at the weekend in a show of force to reassure African countries anxious over the presence of Libyan forces in Chad.

Units of the fleet patrolled just outside Libya's territorial waters a year ago during an earlier period of tension between Paris and Tripoli over alleged Libyan attempts to topple the Tunisian Government.

A naval reconnaissance aircraft was intercepted and fired on at that time by Libyan fighters off the Libyan coast, but it escaped unscathed.

Officers in Toulon said the aircraft carrier Clemenceau was due to put in for repairs when the alert order went out yesterday and that its aircraft were being taken aboard from shore bases.

The Mediterranean fleet includes the anti-aircraft cruiser Colbert, two missile-launching frigates, a dozen destroyers and an unspecified number of support vessels.

In Lomé, the Organisation of African Unity (OAU) has for the first time condemned Libya by name for its intervention in Chad and denounced a proposed merger of the two countries.

After a one-day OAU summit held in the Togolese capital yesterday, African leaders called on Libya to withdraw its troops immediately from Chad.

A nine-point communique, issued last night, said Libya's proposed merger with Chad "violates the letter and spirit of the Lagos accord," a 1978 agreement which set up a transitional Chad Government. Reuter

## THE KANO RIOTS

# Religious extremism troubles Lagos

BY A SPECIAL CORRESPONDENT

## Nigeria to spend £63bn

NIGERIA WILL spend over N82bn (£63bn) under its fourth four-year development plan, an outline of which has been delivered to Parliament in Lagos by President Shehu Shagari, our foreign staff write.

The plan, which will run from 1981 to 1985, aims at self-sufficiency in food, increased oil prices. Nigeria's current production of crude oil is expected to rise from some 2.5m barrels a day currently to 2.37m b/d in 1985.

Agriculture will take some 13 per cent of total expenditure or more than £6.7bn, while important sums are to go to the expansion of industry in an effort to diversify away from dependence on oil. Some £1.8bn will be spent on expanding Nigeria's power supplies

from the countryside and from Nigeria's Moslem neighbours.

It is believed by many in Nigeria that most members of the dissident sect, including its leader, Muhammadu Marwa, who is now reported to have been killed in a fight with the police, were from neighbouring Niger, Cameroon, Chad, or even Guinea.

There has been speculation that the sect was connected with the Palestinians or the group which seized the Grand Mosque in Mecca in 1979 — and even that it was sponsored by the Israeli intelligence service.

Suspicion has also fallen on the Libyans, and diplomats of the new "People's Bureau" were expelled.

What is clear is that the sect's followers were more numerous than was suspected. The sect also proved, when fighting actually broke out, to have been well-supplied with weapons, although relying largely, as did the small groups who tried to come to their aid from other northern states of Nigeria, on bows and arrows. There has been criticism of the Nigerian intelligence services and a suggestion that the dismantling of traditional Emirate authority in favour of European-type elected local Government in the Emirates deprives the state and federal Government of an experienced "early warning system."

Politics complicates the Kano problem. The People's Redemption Party, which is opposed to the President's National Party of Nigeria controls the state. But the PRP itself is now deeply

split with one faction accusing the local Governor of having acted too slowly against the rioters.

The riots have increased demands for the kind of rigid immigration controls on African foreigners that already exist for other foreigners. The treaty founding the Economic Community of West African States (ECOWAS), of which Nigeria is a leading member, allows for almost free movement by citizens of member states, a provision already criticised in Nigeria on the ground that it would mean an influx of job-seekers into a country plagued by unemployment. The relaxed atmosphere which was beginning to be apparent after 15 months of democratic civilian rule is also likely to be affected.

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## AMERICAN NEWS

## Why \$400m may not resurrect Chrysler

BY IAN HARGREAVES IN NEW YORK



CHRYSLER has been rescued again. That by careful intention is the impression created by Wednesday night's announcement that the company could receive on certain conditions a further \$400m of Government-guaranteed loans.

"We're back on the track," a beaming Mr. Lee Iacocca, Chrysler's chairman, said. "It's a super deal."

But the impression may be a false one. Viewed from a different angle, what was agreed on Wednesday by the company's leading banks and its trade union, was stage one of the bankruptcy of Chrysler without recourse to the bankruptcy courts.

● Mr. Iacocca: back on the track

Even assuming that the details of the deal are now ratified by an adequate number of the bankers, workers and suppliers involved in the conditions attached to the loan guarantees, Chrysler is not emerging primed for victory over the immense problems facing the U.S. motor industry. It is staggering out for what looks like the final round.

The conditions imposed may be summarised:

● Lenders (mainly banks) wipe out \$1,000m of debt in return for \$150m in cash and \$500m of probably worthless preferred stock in the company.

● Workers accept a wage freeze from March until September 1982, a concession worth \$73m to Chrysler.

● Suppliers agree to delay bills

or reduce prices to save Chrysler \$72m.

● Chrysler starts to look hard for a merger partner or someone else in the private sector as a source of capital.

Mr. Iacocca's optimism springs from the idea that with \$1bn of debt wiped off its balance sheet, and a new infusion of cash, Chrysler can weather the storm of a depressed U.S. car market and hang on until a better climate arrives, when the company will start to make money and no longer need Government help.

Technically at least, the Loan Guarantee Board, comprising Mr. William Miller, the Treasury Secretary, Mr. Paul Volcker, chairman of the Federal Reserve and Mr. Elmer Staats, Comptroller, must share

this view as they are prepared to certify that with the new deal, Chrysler is viable as a "going concern," up and beyond December, 1983.

There are several reasons to question this optimism. First, as Mr. Iacocca has himself admitted this week, of the \$400m of new Government-backed money will be paid out immediately in old debts to suppliers, who have held off pressing for payment since Chrysler ran into a cash crisis in December.

Second Chrysler has not wiped out \$1bn of debt. It has substituted for the money it owed to banks and others \$1.2bn of Government-guaranteed loans, on which it is by law required to pay interest and which it is required to repay by

1983. Third, the company still has some \$300m of further debt, made up of Japanese letters of credit, loans from Canadian banks, a loan from Peugeot of France, loans from State Governments and elsewhere, and \$300m of public debentures.

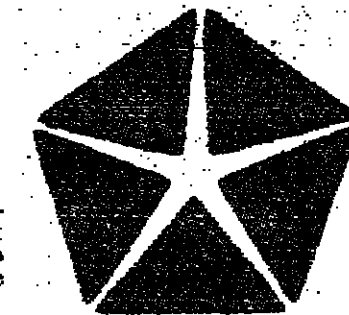
Chrysler's profit outlook is also discouraging. It lost almost \$1.8bn last year—the exact figures will be released in early February—and is still losing money. Although its new K-car has done better than its old cars, the company has not significantly increased its market share.

Even if Chrysler could raise enough cash this year to pay its overheads, including interest, which is most unlikely, it will not be able to provide the huge

sums still needed for modernising its other plants. And it will certainly not be able to borrow, other than from the Government.

This is why the banks have so far gone along with the agreement struck on Wednesday and are expected to stick with it. So far as they are concerned, Chrysler is bankrupt, but the Government, for various reasons, does not want the bankruptcy to go through the courts. So they are taking a bankruptcy-type settlement, which works out at just under 15 cents on the dollar. Under the circumstances, most of the banks think that this is not a bad deal.

The fact that Chrysler is jammed firmly on the rocks is recognised implicitly by the



condition calling for a merger. Only another motor company, probably foreign, perhaps Mitsubishi or Peugeot, with an overwhelming desire to take over Chrysler's dealerships and a few of its plants in order to gain quick entry into the market, could conceivably be willing to supply funds to Chrysler. If a partner is not found, the Reagan Administration will have two choices: give Chrysler more money or put it into formal bankruptcy and let the saleable assets be sold. There are no more concessions to be had from others.

## THE U.S. BUDGET

## Carter provides framework for Reagan's Administration

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

THE FIRST thing to bear in mind about the Carter Administration's last budget is that it is far from set in concrete. Within a few months some of its most important numbers and, in consequence, some of the economic assumptions underlying it will be altered by the new Reagan Government and by Congress.

The second important point is that in the past two years, Carter budgets have not proved to be the epitome of accuracy. Last year's had to be revised only six weeks after it was unveiled and the fiscal year 1981, which began last October, already looks very different from even the March recalculations.

But the third, and contrary, point which is easily forgotten, is that it takes time for new administrations to get the trade job in recent years. Mr. Robert Strauss, who used to head the Democratic Party organisation, was the other. This is a recognition of the political skills needed to juggle pressures from domestic trade lobbies and to woo Congress.

GNP		SHORT-RANGE ECONOMIC FORECAST		INCOME		PRICES		UNEMPLOYMENT		INTEREST RATE	
(current \$bn)	(1972 \$bn)	(current \$bn)	(1972 \$bn)	(current \$bn)	(1972 \$bn)	(% change, 4th q to 4th q)	(% change, 4th q to 4th q)	(%)	(%)	(%)	(%)
Calendar year	Amount	% change, 4th q on 4th q	Amount	% change, 4th q on 4th q	Personal	Wages and Salaries	Corporate Profits	GNP Deflator	CPI	Total (4th q)	91-day Treasury Bill (%)
Actual 1979	2,414	9.9	1,483	1.7	1,944	1,236	255	8.1	12.8	5.9	5.8
Forecast 1980	2,627	9.4	1,481	-0.3	2,160	1,344	241	10.0	12.8	7.5	7.2
1981	2,728	12.1	1,493	1.7	2,420	1,486	233	10.4	12.6	7.7	7.8
1982	2,912	12.6	1,545	3.5	2,700	1,556	269	8.8	9.4	7.4	7.5
* Actual											

Source: U.S. Government

Aware of this, some of Mr. Reagan's advisers have already begun backing away from earlier blithe predictions that the existing year's budget could be cut by a good 2 per cent and that further surgery could be performed with equal facility on that for fiscal 1982.

Certainly, in this fiscal 1982 budget, the outgoing Administration does not appear to have left its successors much room

to manoeuvre, especially if it keeps its promise to add as much as \$20-25bn more to defence spending.

The budget projects a deficit of \$27.3bn (\$11.5bn) on outlays of \$79.3bn and income of \$52.0bn. This compares with an estimated deficit for the current year of \$55.2bn, though this estimate may be appreciably on the low side.

Adjusted for inflation, these

represent real increases in spending of about 1 per cent for both the current and next fiscal years. But, given planned increases on the military side, it means that non-defence spending is estimated to decline, in real terms, by 0.9 per cent in the present year and by 0.2 per cent in fiscal 1982.

The Carter budget contains a watered down version (through the postponement until next year of individual income tax

cuts) of the President's minimalist stimulus programme put forward last August and, on the revenue side, his proposed petrol tax.

The Reagan Administration is committed, if not irrevocably, to more dramatic tax cutting, which could affect revenues, while Congress has already shown it has no interest in the oil tax. However, if Mr. Reagan immediately takes price controls off domestic oil, rather

than waiting until September when Mr. Carter's phased programme is complete, oil company revenues and therefore the Government's tax take from them, could go up.

The budget projections do underline a particularly difficult problem—estimating the impact of tight monetary policy and high interest rates. About \$8bn (nearly 30 per cent) of the increase in spending over the last 12 months is attributable to the interest rate factor, most of it felt since last July.

The budget assumes that 91-day Treasury bills will average 13.5 per cent in the current calendar year, 2 per cent more than in 1980. Mr. Charles Schultze, chairman of the Council of Economic Advisers, maintained that if the Reagan Administration engaged in tax cuts far greater than those in the budget and more than any spending cuts, this would obviously stimulate demand in the economy and, given an unchanged monetary policy, lead to even higher interest rates.

## Organisation man is given trade post

BY OUR WASHINGTON CORRESPONDENT

PRESIDENT-ELECT Ronald Reagan yesterday filled his last Cabinet vacancy with the appointment of the Republican Party's organisational chief, Mr. Bill Brock, as Special Trade Representative. At the same time, Mr. Alexander Haig, the most controversial Reagan choice, comfortably cleared his last hurdle to becoming Secretary of State.

Mr. Haig's nomination was approved by 15 votes to two in the Senate Foreign Relations Committee. The two dissenting liberal Democrats—Senators Paul Tsongas and Paul Sarbanes

—expressed reservations about Mr. Haig's moral character, stemming from his role in the Nixon White House during the Watergate years, but not about the ability of the former commander of the North Atlantic Treaty Organisation.

Mr. Brock is the second party leader to get the trade job in recent years. Mr. Robert Strauss, who used to head the Democratic Party organisation, was the other. This is a recognition of the political skills needed to juggle pressures from domestic trade lobbies and to woo Congress.

## Broadcasting rules eased by federal watchdog

BY DAVID LASCELLES IN NEW YORK

RULES governing radio broadcasting in the U.S. are to be substantially eased following a vote by the Federal Communications Commission, the industry watchdog which hopes to release most of the communications business from Government regulation.

The latest vote will release radio stations from rules governing the maximum amount of advertising they may carry, and from minimum requirements on broadcasting public affairs and news programming. Stations will be free to carry as much advertising as they want, though competition

has already kept them well below the current 18 minute-per-hour maximum.

Radio stations will still have to discharge their public responsibilities by ascertaining audience needs and trying to meet them. However, public issue programmes will not necessarily have to be made locally, as had originally been proposed.

The commission voted for these changes out of the conviction that the broadcasting marketplace is now so big that to carry as much advertising as they want, though competition

## Comfort for opposition in Canadian 'patriation' poll

BY VICTOR MACKIE IN OTTAWA

ABOUT TWO in three Canadian adults would prefer to have their constitution handed over intact by Britain so that any changes proposed can be approved in Canada.

Only 22 per cent in a Gallup Poll published yesterday supported the inclusion of a Bill of Rights before the British North America Act is returned to Canada; 14 per cent were undecided.

There is agreement across the country on this issue, with a high of 67 per cent in Ontario and a low of 61 per cent in Quebec supporting the return of an unchanged constitution.

Mr. Joe Clark, the Opposition leader, said the results showed that the public agreed with his demands to "patriate" the constitution without amendment. He accused the Government of ignoring Canadian

public opinion on the issue. The Progressive Conservative Party leader repeated his demand that the constitution be amended in Canada.

Mr. Jean Chretien, the Justice Minister, shrugged off the poll, declaring that any proposed amendments approved by the British Parliament would have been endorsed first by Canadian MPs and Senators.

"We will vote here first and will see who is in favour of patriation. We will see who is in favour of a Charter of Rights," the Minister declared. Figures released by the federal Finance Department showed the Government's budgetary deficit widened by C\$753m (\$264m) in November, bringing the shortfall in the first eight months of the financial year which ends in March to C\$8.7bn.

## Defence is favoured with 4% real rise

BY DAVID BUCHAN IN WASHINGTON

PRESIDENT CARTER's farewell budget message predictably singles out defence for favoured treatment—a real increase of more than 4 per cent in 1981 compared to a slight decline in civilian spending. For all that, President-elect Ronald Reagan is likely to view it, not as a ceiling, but as a floor to build on.

Mr. Carter has proposed a peacetime record of \$200bn in total military spending authority, of which \$5bn is for the nuclear weapons research part of the Energy Department. Actual outlays—always a lower figure—are to be \$184.4bn, a \$22bn increase over spending in the current fiscal year.

The rise would look the greater, had not Mr. Carter also proposed a \$6.3bn addition to this year's budget to cover some

service pay and fuel cost increases.

There is a strong element of political gamesmanship in farewell budgets, in that the outgoing President can set a standard for his successor to live up to but which he himself does not have to achieve. Thus, President Ford's big 1976-7 defence budget proved a very useful Republican stick with which to beat Mr. Carter in the 1980 campaign.

But, large though the latest proposed defence increases are, Mr. Carter said in yesterday's budget speech, "there will be advocates of higher defence levels still." In a warning shot to his successor, he said: "After careful consideration, I do not believe that higher spending would significantly add to our national security."

Mr. Reagan may well refresh the defence blueprint the Democratic Administration leaves behind. Indeed, he almost certainly will in his own budget messages to Capitol Hill in the next few weeks. But he is unlikely drastically to re-order the defence priorities which Mr. Carter outlined yesterday; and about which there is little partisan quarrel.

● Better service pay, with a further 9 per cent rise to take effect next October and special bonuses for submarine crews—Mr. Carter once served in one—and other specialists.

● Improved strategic nuclear weapons. Mr. Carter suggests \$2.5bn should be spent in the next year for full-scale development of the mobile MX missile. His successor may slow this down, partly because of opposi-

tion in western states to the MX's deployment there, and use the funds to resurrect the B-1 bomber which Mr. Carter cancelled.

● Stronger European defence, with more money for radar aircraft for NATO; joint production with Europeans of F-16 aircraft and a standard tank gun; greater air and sea lift capacity to move U.S. troops to Europe; and more equipment stored for them to use there.

● The means to whisk U.S. troops to trouble spots worldwide and then sustain their activities there. This, of course, means the Gulf and Indian Ocean region. Mr. Carter suggests continued development of a new wide-bodied, long range, CX cargo aircraft and money to buy more

supply ships to add to the seven on station during 1980 from Diego Garcia.

● Modernising the navy. Mr. Carter leaves behind his administration's plan to build 61 bombers from 1982-86 at a cost of \$48bn.

● Maintaining the capacity of U.S. satellites to spy out foreign military developments (such as Gulf wars) and monitor any new or current arms control agreements.

Finally, Mr. Carter's budget message is notable for a parting reminder to the Europeans that they should follow the U.S. in making "every effort" to stick to the NATO commitment to increase defence spending by at least a real 3 per cent a year, even in the face of economic "difficulties."

## Plea to lift foreign aid restrictions

By Our Washington Correspondent

ONE of the more striking of President Carter's parting budget pleas is for Congress to remove the restriction it has imposed on foreign aid in the past two years, during which it has failed to approve increases in any regular aid bills.

The sorry result, as Mr. Carter notes, is that U.S. aid abroad is now running substantially below 1979 levels in real terms. To catch up, he has proposed a 14 per cent real increase in the current year's foreign aid to \$6.7bn and to \$7bn in 1981-82.

Equally unlikely to please those in the Reagan team and on Capitol Hill who believe the U.S. should get more direct recognition for what it gives the Third World is Mr. Carter's proposal to award a bigger increase to multi-lateral agencies, such as the World Bank, than to bi-lateral aid programmes.

Mr. Carter has also proposed raising so-called security assistance to financially strapped U.S. allies from \$2.2bn this year to \$2.4bn in 1981-82. The bulk of this would continue to go to Israel and Egypt, in support of U.S. peace efforts there, but some would also go to Turkey.

## Proposals made to curb cost of index-linking

BY OUR U.S. EDITOR IN WASHINGTON

THE CARTER Administration, in its budget, has taken a final crack at an issue certain to be taken up by its successors. It is the soaring cost to the budget of spending programmes which are automatically adjusted for inflation.

The nub of the problem is that most Government benefit schemes are linked, via inflation purposes, to the consumer price index. This, by near-

common consent, gives undue weight to home ownership in its composition and thus, as in the past decade when house prices generally have risen considerably, overstates the real rate of inflation, which is bad enough in any case.

Indexation was at first used only for civil service pensions and only really took hold in 1962. By 1970, indexed spending programmes accounted for a

mere 3 per cent of total budget outlays. However, in the early 1970s, inflation protection was provided for a host of activities, most notably social security. By 1975 a quarter of all outlays were tied up with index-linked programmes.

In 1980, that had risen to 29.9 per cent and will amount to almost a third by 1986 at present rates and given the

economic assumptions in the budget. Indexed programmes, costing \$17.4bn last year, would rise to \$34.4bn by 1986.

The Carter Administration now proposes to adjust by using another index compiled by the Bureau of Labour Statistics which is stripped of the housing component. This is known as Cp-X.

Yesterday, Mr. Charles Schultze, chairman of the Coun-

cil of Economic Advisers, estimated that if Cp-X had been in use for the last three years, the spending side of the fiscal 1982 budget would be \$13bn less than estimated.

The Administration also proposes, as it did without success last year, that civil service and military pensions be adjusted only once, rather than twice a year, as should programmes for child nutrition and food stamps.

## Middle East policy: unpleasant medicine, but it could grow sweeter

BY ROGER MATTHEWS

THE MOST unpleasant medicine which Mr. Ronald Reagan and his new Administration will sooner or later have to swallow is the closing of Middle Eastern policy options apparent in the past two years. In that time, Washington could do nothing to prevent the late Shah of Iran being toppled, failed to rescue the hostages held in Tehran, was powerless to prevent or resolve the Gulf war, could not persuade even such a small and, at heart, sympathetic country as Jordan to join in the Camp David peace moves and has been repeatedly snubbed by Israel which it sustains economically and militarily.

The reasons for these failures and the intricacies of politics in the region are likely to provide Mr. Reagan with the most lengthy and difficult education of his Presidency.

For a man who has not visited the area or met its leading figures, the task is immense. It will not be made easier by simple-minded preconceptions or a desire to impose an Arab states conditions that are seen as primarily Western self-interest. Mr. Reagan's objectives are unlikely to be much different from those of Mr. Carter: the essential difference is likely to be in method.

Mr. Reagan's desire to provide strong and decisive leadership will be welcomed in some Middle Eastern countries, especially Saudi Arabia and Egypt, which sometimes appreciated Mr. Carter's sincerity but were also bemused by his occasional naivety and more frequent vacillation. However, those countries most closely associated with the United States are also afraid that in seeking to redress this weakness in U.S. foreign policy, Mr. Reagan could inflame a situation that is highly volatile even by Middle Eastern standards.

Mr. Reagan may be tempted to believe that the reverses the U.S. has suffered were solely the result of Mr. Carter's indecision and do not provide valuable lessons for future policy. Early indications suggest that Mr. Reagan equates America's loss of credibility in the Middle East with a decline in military potency. Dr. Henry Kissinger, whose relationship with the new Administration remains unclear, stressed repeatedly during his recent regional tour the need for new U.S. bases and "facilities." He also bitterly opposed European peace efforts.

The main purpose of such a U.S. build-up would be to combat the Soviet threat to the

Middle East, to protect oil supplies and to shore up the moderate oil-producing states which may be threatened externally or by internal subversion.

While any Middle East policy must have a military component, there is deep anxiety in several Arab countries that this will become the principal plank of U.S. policy. This, they believe, could make friendship with the U.S. more difficult and would do nothing to resolve the real issues.

Arab leaders sympathetic to the U.S. were deeply impressed by the overthrow of the Shah and the strength that Islamic militancy has gathered. They have been equally impressed by statements from U.S. generals that it would take several years and massive military expenditure before a U.S. intervention force could mount the sort of operation mounted by the Soviet Union in Afghanistan. Yet, they point out, the U.S. still imposes severe constraints on the type of weaponry that it will make available to Arab countries—even Saudi Arabia, which by increasing its oil exports has helped lessen the impact on the West of the Iranian Revolution.

Saudi Arabia, for one, suspects that the limit of U.S.



THE REAGAN PRESIDENCY

military power and, perhaps, of its political will is the occupation of the Gulf oilfields. This, in part, responsible for the kingdom's efforts to diversify its arms procurement with approaches to France and West Germany. These cautious approaches to arm greater credence if the Reagan Administration fails to address what is still seen in the Arab world as its greatest single threat—the Israeli occupation of Arab lands and the denial of Palestinian ambitions.

The collapse of Mr. Menachem Begin's Government in Israel will provide Mr. Reagan with a

breathing space and an opportunity to inject some life back into the Camp David principles as a basis for a comprehensive Middle East settlement. So far, Camp David has been a disaster for the Arab world. It has divorced Egypt from the other Arab states and removed a force for moderation and leadership. At the same time, it has confirmed Israel's determination not to relinquish the West Bank, the Gaza Strip, the Golan Heights and East Jerusalem and has appeared to diminish whatever caution Israel had exercised in Lebanon.

Since the Camp David agreements, the moderate Arab world has been on the defensive and has been forced, or has opted, to move closer to the more radical countries. Saudi Arabia is now far more closely aligned with Socialist Iraq than would have been thought possible two years ago and is bound to provide some support for Baghdad in its war with Iran. It is, at least, arguable that Iraq's bid for Arab leadership, its profound distrust of the Soviet Union and its appetite for Western technology offered a basis for improvement in its relations with the U.S. Yet Mr. Reagan cannot exhibit faith as long as Washington appears to follow such a one-sided Middle Eastern

policy. Israel's next Prime Minister, most probably Mr. Shimon Peres, and his Labour Party are all prisoners who in turn would have been strengthened by a solution to the crisis.

For this to be achieved, Israel's security fears have to be eased and only the U.S. can do this. Once Mr. Reagan could accept this as a priority towards a settlement, his conversations with Israel's new Government could concentrate on what form the inevitable mutual-defence treaty would take and what additional guarantees Western Europe could provide. Ideally, of course, the Soviet Union should also be party to any agreement given the enormous boost a solution would provide the West. Soviet involvement might be impossible to achieve.

One of the main paths for Soviet influence in the Middle East is through countries which are aggrieved at "Israeli-U.S." occupation of Arab territories and denial of Palestinian "rights." This same reason prevents closer Arab links with Washington. Even more moderate countries do not perceive as great a danger to their regimes from the Soviet Union as from the effect of a continued Israeli occupation.

to manipulate it for their own ends. And far from emerging as a Soviet client, they argue, the new Palestine would be economically dependent on the Arab oil producers who in turn would have been strengthened by a solution to the crisis.

Mr. Reagan and Mr. Peres will eventually have to accept that there is no "Jordanian option" until Israel has given some indication that it will withdraw militarily from at least part of the West Bank.

However, it will also have to be accepted—and the way is being shown, to Dr. Kissinger's disgust, by the European Community—that real progress requires some contact and dialogue with the PLO. This need not imply immediate recognition of the PLO which the U.S. would only offer in return for a Palestinian admission of Israel's right to exist.

But it would greatly strengthen the hands of the more moderate elements within the PLO who argue privately that the organisation could prove a rather different animal, if through some West Bank arrangement it could escape those Arab governments trying

They certainly do not believe the Soviet threat can be effectively countered by U.S. military strength alone, something which Mr. Alexander Haig, the new Secretary of State, might also recognise. Mr. Reagan can also benefit from the extensive experience of the Middle East in the State Department but which too often in the past has been forced to give ground to the National Security staff.

The medicine is already there. It may not, at first, be much to Mr. Reagan's liking, but could taste all the sweeter in the end.

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## Bristow 'places £83m helicopter order in France'

By LYNTON McJAIN

BRISTOW HELICOPTERS said yesterday it had placed an £83.5m order with Aérospatiale of France for 35 Super Puma helicopters for use in servicing oil platforms in the North Sea and for other uses.

The order for the twin-engine 19-seat Super Puma is one of the largest in the civil helicopter industry and strengthens the position of the state-owned Aérospatiale company as Europe's leading helicopter manufacturer. Aérospatiale already has about 7 per cent of the UK helicopter market but has 20 per cent of the U.S. civil helicopter market and plans to double this share by 1984.

The contract is expected to provide substantial work for Britain's aerospace industry, through a sub-contract. Aérospatiale has with Westland Helicopters of Yeovil.

Westland has no helicopter of its own to compete with the Super Puma, but the sub-contract provides for Westland to do between £75,000 and £100,000 of work on the top superstructure of each of the Super Puma helicopters, making a total of between £2.6m and £3.5m of work for Westland from the Bristow order.

Aérospatiale and Westland Helicopters already co-operate on the production of the Gazelle, Lynx and the original Puma helicopter designs and together have produced 1,000 Gazelle, 300 Lynx and 700 Puma helicopters.

The Aérospatiale order is the second largest helicopter order to have been placed by Bristow since October 1979, when Bristow ordered five Boeing Vertol Chinook 41-seat helicopters for North Sea work, at a cost of £27.5m.

However, this order was subsequently withdrawn. Bristow's current fleet stands at 61 helicopters.

In contrast, British Airways has 35 helicopters, including six Chinooks.

Terry Dodsworth adds from Paris: The helicopter division of Aérospatiale has expanded rapidly in the last few years, to become one of the French industry's most effective exporters.

Last year, the company achieved 78 per cent of its consolidated sales of FFr 3.2bn (£290m) in overseas markets. It delivered 345 helicopters and took orders amounting to FFr 6.2bn of which 85 were earmarked for export.

## Mexico may buy aircraft from Israel

By David Lennon in Tel Aviv

MEXICO is seriously considering purchasing military equipment from Israel, including the Israeli-made Kfir war aircraft, General Felix Galvan Lopez, the Mexican Minister of Defence said here yesterday at the end of a three-day visit.

Israel is hoping Mexico will purchase 24 Kfirs for its air force, but the Mexicans are still considering the competing American F-5E fighter.

General Galvan Lopez said his country would make a decision within a month on whether to buy the Israeli aircraft and other military equipment manufactured here.

Previous attempts by Israel to sell the Kfir in Latin America were blocked by a veto from the U.S. which provides the General Electric J-79 engine for the Israeli plane. The ban has since been lifted.

Israel imports about a quarter of its oil from Mexico and is anxious to develop exports to that country to offset the large deficit incurred.

It is also essential for Israel to find overseas customers for the Kfir, a derivative of the French Mirage, because planned cuts in domestic defence spending are threatening to close the Kfir production line.

## U.S. exports to Russia fall 67%

By DAVID SATTER IN MOSCOW

U.S. exports to the Soviet Union fell by 67 per cent during the first nine months of 1980, reflecting the virtual standstill in trade between the two superpowers in the wake of the invasion of Afghanistan.

Figures released by the U.S. Embassy showed that U.S. exports between January and September of last year had fallen to \$821m (£344m), a steep decline from the value of U.S. exports for the same period in 1979 which was \$2,400m.

U.S. imports of Soviet goods, principally metals and minerals,

also declined in value by 40 per cent during the period to \$293m from \$489m for the first nine months of 1979.

Overall trade turnover declined 62 per cent to \$1.1bn from \$2.9bn for the same period of 1979, a year in which massive deliveries of U.S. grain boosted bilateral trade to its highest ever level.

The U.S. surplus fell 73 per cent to \$538m from \$1.9bn for the first three quarters of 1979, as the U.S. shipped from the Soviet Union's second largest to its seventh largest trading partner.

The most important factor in the decline of U.S. Soviet trade was the U.S. grain embargo which cut the value of U.S. agricultural exports by 75 per cent to \$497m for the first three quarters of 1980 from \$1.9bn for the equivalent period of 1979.

U.S. manufactured goods exports also declined, however, as the Carter Administration selectively denied export licences for high technology in retaliation for the invasion of Afghanistan.

U.S. non-agricultural exports were \$342m, 40 per cent less

than those for the same period in 1979 (\$538m).

There have been signs, however, that the US may be preparing to relax its controls on high technology exports in the face of domestic opposition and lack of support from the Western European allies.

The U.S. State and Commerce Departments, in a recent decision, agreed that it would be possible to export U.S. oil and gas exploitation equipment to the Soviet Union but not the know-how for producing it independently.

## £42m World Bank loan for Portugal

By Diana Smith in Lisbon

THE WORLD Bank has granted a \$100m (£42m) loan to Portugal's Banco Nacional de Fomento (National Development Bank), to help finance the restructure and development of small and medium businesses.

The Portuguese State is guaranteeing the loan, which carries 9.5 per cent annual interest and repayment over 15 years. In 1977, the World Bank granted a \$40m loan for similar purposes.

The new financing will be available to small to medium companies which prove that they can contribute to Portugal's urgent export drive and have concrete plans to expand and develop their enterprises.

With accession to the European Economic Community looming in three years' time, Portugal's thousands of small businesses — some dynamic, as in the textiles sector — others faltering, are badly in need of capitalisation, new equipment, and new management and marketing methods.

The Chinese Government has entered into talks with the World Bank to implement a \$383m (£163m) loan to develop universities and higher education in science and technology, as part of its overall modernisation programme. The agreement is due to be signed in June.

## Setback in Europe for GM U.S.-built cars

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

SALES OF General Motors' North-American-built cars in Europe suffered a setback last year, despite the introduction of the new, smaller and more fuel-efficient models to the range.

American-built GM car sales fell from about 30,000 in 1979 to 22,000.

At the Antwerp headquarters of GM's North American Vehicles (Europe) division, they have still not given up the target of sales of 100,000 a year set when the first "downsized" cars were launched in autumn 1979.

GM admits it was over-optimistic to expect to attain

this level of sales by 1983—the previous target date—but insists "we still intend to reach 100,000 some time in the 1980s."

The group still has faith that the new front-wheel-drive models to be launched in the U.S. from 1982 onwards, which will be much closer to European vehicles in concept, will capture the attention of potential European customers who previously would not have contemplated buying American cars.

So far the omens have not been good. After the introduction of the first, smaller cars—the so-called X-bodied units—GM expected European customers to prefer the one

most European in style—the Chevrolet Citation.

Instead, the top-selling X car last year was the Buick Skylark, chosen by Europeans because of its typically-American looks.

To hammer home the point that so far GM's European customers prefer the American style when they buy the U.S. product, cars with the big V-6 engines out-sold those with smaller four-cylinder units.

Among the factors which adversely affected European sales of GM's American cars last year was the sharp fall in demand for large-engined cars of all types in West Germany, at one time the best market for

the group's North American products.

In Belgium, which took over last year from Germany as the top market, there was a steep rise in the tax rates on cars, which hit those with bigger engines particularly hard.

In Switzerland, the other major market in Europe for American cars, the slow-down in economic activity generally played its part in depressing sales.

Despite its far-flung, worldwide car manufacturing interests, GM believes its new models will provide the material to build up a useful export business for the U.S. subsidiaries.

## Nigerians in £13m orders with UK

By Our World Trade Staff

BRITISH COMPANIES have signed contracts worth over £13m in Nigeria, and Morgan Grenfell has opened a £20m (£8.36m) general line of credit to allow Nigerian purchases of UK capital goods.

The biggest contract, for £10.16m, has been signed by Hawker Siddeley Power Engineering of Burton-on-the-Wolds. Over the next three years, it will take mains electricity into 53 villages of Oyo State in the west of Nigeria.

Lloyds Bank is providing Oyo State with a loan of £5.42m and this is being guaranteed by the Export Credits Guarantee Department.

In a further development, Guinness Peat International of London has completed the financing and planning of a £2.2m spark plugs factory in the Isolo area of Lagos. The project will be run by a new company, Autotech (Nigeria).

Autotech will have an exclusive licence to make KLG spark plugs in Nigeria from Smiths Industries. With Guinness Peat, Union Securities of Nigeria and Chief Christopher Ogunbanjo, it will be a former shareholder of the company.

Meanwhile, Morgan Grenfell's credit line is being made to the Nigerian Bank of Commerce and Industry. Contracts financed by the loan must have a minimum value of \$50,000 and be placed by January next year.

The credit is backed by the ECGD, the first time a general purpose line of credit for Nigeria has been guaranteed.

## Schemes for exporters worry Dutch

By Charles Batchelor

THE NETHERLANDS is concerned at the increasing misuse by foreign governments of export financing schemes to give unfair advantage to their salesmen abroad.

The Dutch have been forced to increase substantially the funds they allocate to match foreign aid.

Mixed credits, consisting of development aid and commercial loans, have in particular been used to distort competition. It is difficult for outsiders to assess how these credits are made up and thus to offer matching facilities. Mr. Gils van Aardene, the Economics Minister, said in a speech to the Industrial Council for Oceanology.

More countries are starting to offer low fixed-rate reinsurance on currencies other than the dollar. This is done particularly with regard to export credits and leads to a further distortion of fair competition in the capital goods field.

The long-term Dutch answer to these developments is measures aimed at reducing costs and restraining inflation. The Government also has policies to stimulate industry and encourage innovation.

In the short term, it has set up a matching fund allowing Dutch exporters to offer terms similar to their foreign competitors. This fund was expanded to Fl 200m (£38m) last year from Fl 140m in 1979. It has helped gain orders worth Fl 5bn since it was set up in 1976.

To meet unfair competition in the form of mixed credits, the Dutch have set up a special fund to help with export deals. The fund has been set at Fl 100m this year and each of the previous two years but the government is considering easing the conditions and increasing the money available.

## Bonn prepares China aid programme

By ROGER BOYES IN BONN

WEST GERMANY is preparing a special development aid programme for China, but there is no immediate prospect of Bonn granting cheap loans to the Chinese.

The Foreign Aid Ministry's programme, which has been drafted but not formally approved, concentrates on technical assistance, reflecting Bonn's adjustment to recent developments—Peking's shift of emphasis away from large-scale projects and West Germany's reluctance to commit itself to long-term, low interest credits at a time when its own coffers are strained.

The Ministry's budgetary allocation for 1981 is up substantially (10.4 per cent) over 1980 to DM 5.7bn (£1.2bn). But anticipated inflation of some 4 to 5 per cent, special assistance to Turkey and growing pressure for increased aid to North Africa and the Far East will all take their toll.

The new focus of German aid spending this year will be on technical assistance rather than on credits.

Bonn's programme for China has two main aims. The first is to increase the country's technical infrastructure by sending German experts to China and educating Chinese personnel. The second is to improve Peking's ability to compete on world markets.

This latter objective will involve German co-operation in building up a management

training centre in China and in establishing a framework of new Chinese patenting laws modelled on the German system, to protect technological innovation. The aid programme is expected to cost some DM 15m.

German business has been gradually adapting to the notion that China is not at present interested in more large-scale turnkey projects.

There is even doubt about some existing projects, such as the Baoshan steel plant near Shanghai.

The German steel engineering concern, Schloemann Siemag, has a contract worth over DM 10m for the supply of a rolling mill for this project, but is continuing work on it, despite uncertainties.

Bonn appears to believe that the changes in Peking's investment policies could well benefit small- and medium-sized businesses.

To exploit this, the Kreditanstalt für Wiederaufbau (reconstruction and aid financing agency) recently signed an agreement with the Bank of China extending credit for small deals.

Individual contracts worth more than DM 1m can be financed under the agreement, providing that they are backed by a Hermes state guarantee, and providing the contract runs for at least four or five years. The credit ceiling will be about DM 500m.

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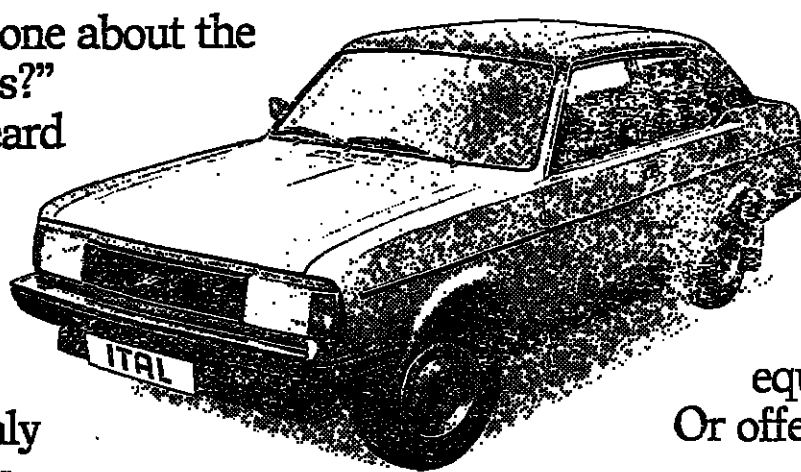
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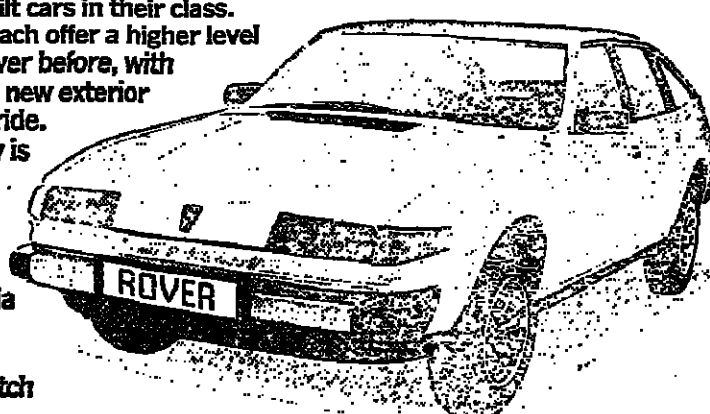
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## UK NEWS

### ICL bases hopes on UK upturn

ICL, the troubled computer manufacturer, expects to give the first report on its performance so far this financial year at an extraordinary general meeting in London on February 3.

The company said yesterday that its "strategy for short-term profits recovery" was "based heavily on hopes for an upturn in the British economy."

It disclosed that a main reason for the sharp increase in its profits was the purchasing of leased computers, which are set against profits, was expectation that some customers would return new machines sooner.

In its last financial year ended September 31 ICL's pre-tax profits fell by 46 per cent to £25.1m with profits in the second half falling to £4.6m from £27.9m a year earlier. There was a substantial cash outflow in the year.

Mr. Murray Stuart, the finance director, said there was some improvement in the past few months.

ICL was "trying to keep shipments up," though this might intensify pressure on margins.

Mr. Philip Chappell, the chairman, said there had been no cuts in ICL planned spending on research and development, set between £60m and £70m this year.

### Cheese venture for Rank

RANK HOVIS McDOUGALL is to take a prominent part in a £6m milk-and-cheese processing operation which will create 215 jobs at Coleraine, Northern Ireland. A joint venture has been set up by its subsidiaries and those of L. D. Schreiber Cheese Company of Wisconsin, a major supplier to the U.S. "fast food" industry.

### Population up

THE POPULATION of England and Wales has increased for the first time in six years says the Office of Population Censuses and Surveys. Provisional figures from mid-1979 to mid-1980 show that births outnumbered deaths by 68,000.

### Overweight boost

THE FREIGHT Transport Association, representing transport in 16,000 companies, gave full support to the proposals in the Armitage Report on Lorries, People and the Environment for heavier lorries up to 44 tonnes gross, more than a third above the weight allowed on British roads.

### Furniture fit

PANEL PLUS Industries, makers of self-assembly furniture, is to move from Bingley, Wetherby, to a newly-built factory in Peterborough, where 600 jobs will be created. This is the highest single development since the Government expansion scheme for Peterborough started 10 years ago.

### Hire boat protest

A DECISION by Thames Water Authority to increase hire boat registration charges by 67 per cent has been criticised by the Thames Hire Boat Association. Charges for hire companies are to rise three times the sum paid by private owners. A 32-ft cruiser registration costs £322.40 against £80.60 for one privately owned.

### Environment row

HAMMERSMITH and Fulham Council decided by one vote not to revoke outline planning permission to London Transport and to Bredero, a Dutch developer, for a £70m office and transport complex at Hammersmith Broadway. The council is now faced by a court action by a local action group against the scheme, strongly criticised last year in an inspector's report after a public inquiry.

## Liverpool dockers face 855 jobs cut

BY WILLIAM HALL

LIVERPOOL'S two main port employers plan to cut their dockers by 855—nearly one in five—in the next six months. This will reduce the number of dockers employed to 3,800.

The Mersey Docks and Harbour Company is seeking to cut its workforce by 805 to 2,400, and West Coast Stevedoring wants to cut 250 jobs.

Last year Liverpool offered 635 dockers voluntary severance but only 500 came forward. Now the local Dock Labour Board has applied to the National Dock Labour Board for a further severance scheme covering 720 dockers—bringing

the total redundancies sought in the Port before June to 855. The local Board's application will be considered by the National Dock Labour Board under the National Dock Labour Scheme next Thursday.

The Port of Liverpool faces a serious financial crisis because of a slump in trade and chronic overmanning. It has applied to the Government for financial aid and the Minister of Transport has appointed a firm of accountants, Peat, Marwick and Mitchell, to advise him. In the short term, the Government is guaranteeing a £3m overdraft.

A joint study by the national Ports Council on the Mersey Docks and Harbour Company, says the company needs to cut its dock labour force by 1,000 and reduce other staff by 500. The report also calls for concentration of cargo handling activities in three areas—Royal Seaforth, Gladstone Docks and Victoria Docks.

Up to 75 jobs may be lost with the closure by Lindeair of its cold forged fasteners factory at Washington, Tyne and Wear.

Reduced demand for fasteners has made manufacture at Washington uneconomic and

production will be transferred to Lindeair's Peterlee plant at County Durham.

● Bell-Fruit, one of the UK's largest manufacturers of amusement and gaming machines, is to make 65 workers redundant, out of a total workforce of 800, at its Nottingham factory.

The job cuts, phased to July, have been caused by a drop in export orders.

● The general depression and a slump in the sale of mens' shoes has forced the British Shoe Corporation to put 1,400 workers at factories in Kettering and Northampton on a four day week from today.

## Steel output down nearly a half last year

By Alan Pike

UNITED KINGDOM steel production last year was 11,267,700 tonnes—little more than half the 1979 output.

The national strike in the British Steel Corporation last winter was an important element in the drop but it also reflects the severe contraction of the British market this year.

Last year's total was 52.5 per cent of the 21,464,100 tonnes produced by the public and private sectors in 1979.

Evidence of the continuing low level of demand for steel is demonstrated by the output figure for December, which averaged 223,000 tonnes a week. Although most steelworks were closed during the last week of the month this was 33.7 per cent below the December 1979 level.

Seasonally adjusted steel consumption during the third quarter of last year was 18 per cent below the average level for 1979. Consumers' stocks fell by 4 per cent during the third quarter. Those held by stockholders rose by 8 per cent.

● State aid for the BSC next year is expected to be a "significantly smaller figure" than this year's £921m, the Earl of Gowrie, Employment Minister, said in the Lords yesterday.

He told Tory peer Lord C. Ewing that this year's figure included about £500m for redundancy payments which was a "one-off payment."

● The Government cannot comment until the Government has made a decision about the company's plan, but it can say we would expect a significantly smaller figure, Lord Gowrie said.

## Architects face fall in new work

By Andrew Taylor

WORK TAKEN on by architects in the third quarter of last year fell by its lowest level since 1968, said the Royal Institute of British Architects yesterday.

Value of new commissions at 1974 prices, fell by nearly 23 per cent in the first nine months of 1980 against the same period of 1979, it said.

Fourth-quarter figures are not yet available, but it seems likely that 1980 will have been a world year for architectural work, with the Institute starting publishing annual workload statistics.

Impact of the recession and Government spending cuts has led to a sharp reduction in architectural work employed by local authorities. Stagnant cuts in 1980 are estimated at more than 10 per cent.

There are signs that employment in private architectural practices is affected by dwindling workloads. Overall level of employment in private practice in the third quarter fell for the first time since 1977, 1.5 per cent against the second quarter.

The position seems likely to deteriorate.

## Houlder appeal considered

By Our Law Courts Correspondent

HOWARD HOULDER and Partners, the leading City City broker, is considering an appeal against a High Court judge's ruling that it had no defence to a breach of warranty of authority claim made by the Chinese Government.

At a private hearing, last month, Mr. Justice Lloyd-Jones found in favour of the Chinese. Damages will be assessed at a later hearing.

The dispute concerned grain shipments between the U.S. and Peking on Taiwanese vessels.

China alleged that Houlder had breached a warranty the firm had given last summer. This was that Houlder was authorised by Mr. Eddie Hsu, a Taiwanese shipowner, to enter into fixtures of three vessels, to nominate vessels pursuant to such fixtures, and to give directions on Mr. Hsu's behalf about where and to whom freight was payable.

The judge held that Houlder had no arguable defence to the claim.

## More petrol companies increase pump prices

By Ray Dafter, Energy Editor

THE PRICE of petrol at the 5,000 British Petroleum stations will go up by about 5p a gallon today in line with a general industry price rise. Texaco, which holds a 9 per cent share of the UK petrol market, last night announced a similar increase.

BP Oil, which supplies both BP and National outlets, said the increase was not enough to restore profitability to satisfactory levels or to match the effects of inflation on internal costs.

It is understood BP would have preferred an increase nearer 7p a gallon but was forced to follow the trend set by Shell and Esso—joint UK market leaders—and Mobil had raised wholesale prices, resulting in pump prices yesterday increasing by about 5p a gallon.

BP, which holds a 17 per cent share of the UK petrol market, is adding 4.8p a gallon to the wholesale price of all grades of petrol.

Derv diesel fuel, sold on station forecourts, is going up 3.5p a gallon which should result in an increase in pump prices of about 6p a gallon.

The company pointed out that the new estimated average pump price of four star petrol—between £1.34 and £1.35 a gallon—was the same as it was in May last year and in real terms on a par with prices in 1975. Throughout last year strong competition among retailers because of slack had held down prices.

The latest increases largely reflected the rise in crude prices following the meeting of the Organisation of Petroleum Exporting Countries in Bali last month.

## BP go ahead on £100m gas field project

By Martin Dickson, Energy Correspondent

BRITISH PETROLEUM is to press ahead with a £100m project to boost production from its West Sole gas field in the southern sector of the North Sea.

The go ahead has been given by a revised agreement between BP and the British Gas Corporation on supplies from the field. The UK's first offshore gas discovery, British Gas will pay a higher price while BP will increase supplies of gas during peak winter demand periods.

The project will boost production 180m cubic feet a day from about 130m cubic feet. It will also prolong the productive life of the field, so virtually all its 1.7 trillion cubic feet of recoverable gas can be extracted.

One new well will be drilled and a new 24-in. diameter undersea pipeline will be laid parallel to the existing 16-in. line linking the field with the BP gas terminal at Easington, Humberside.

## Assay work hit by recession

BRITAIN'S four Assay Offices, in London, Birmingham, Sheffield and Edinburgh, were hard hit last year by the general recession. They hallmarked only 18.4m gold, silver and platinum articles—44 per cent fewer than the record total of 28.4m articles hallmarked in 1978.

## Money supply up £358m in three-week period

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

STERLING M3, the broadly-defined money supply, rose by £358m, or 0.5 per cent on a seasonally adjusted basis, in the three weeks to mid-December, Bank of England figures showed yesterday.

The influence was bank lending to the private sector, as sales of Government debt more than covered public borrowing.

Sterling M3 has risen by 22½ per cent at an annual rate since the start of the present target period last February. After adjusting for the impact of the end of the corset controls, underlying growth rate has probably been about 19 per cent compared with the 7-to-11 per cent target range.

The narrowly defined money supply, M1, rose by 1.6 per cent last month.

Domestic credit expansion

1980	Money stock M1		Sterling M3		Bank lending in sterling change	Domestic credit expansion change
	change	%	change	%		
January	+ 49	+0.2	+ 485	+0.9	+1,384	+ 738
February	-411	-1.5	+ 330	+0.6	+ 503	+ 270
March	+304	+1.1	+ 302	+0.5	+ 433	+ 217
April	-105	-0.4	+ 216	+0.4	+1,544	+ 701
May	+115	+0.4	+1,249	+2.2	+ 370	+1,149
June	-297	-1.1	+ 447	+0.8	+ 438	+1,369
July	+776	+3.4	+2,954	+5.0	+2,378	+2,466
August	+ 64	+0.2	+1,826	+3.0	+ 871	+2,011
September	+273	+1.0	+ 390	+0.6	+ 525	+ 967
October	+112	+0.4	+1,268	+2.0	+1,161	+1,128
November	+208	+0.7	+1,366	+2.1	- 63	+1,431
December	+465	+1.6	+ 358	+0.5	+ 836	+ 761

All figures seasonally adjusted.

Source: Bank of England

## Status appeal by People's Bank opens before Banking Act board

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

AN INSTITUTION providing the banking services demanded by a reasonably wide cross-section of the public should be entitled to call itself a bank, the Banking Act Appeal Board was told yesterday.

The fact that the institution did not offer all banking services (for example financial advice to companies on takeovers and mergers) was not a reason to hold that it was not a bank, Mr. Anthony Graham-Dixon QC, said.

He was opening the appeal by the Bradford-based People's Bank against the Bank of England's refusal to grant it the status of a "recognised bank" under the Banking Act, 1979. It is the first case brought under the Act's appeal provisions.

People's Bank has existed since 1984. It became a subsidiary of the Provident Financial Group in 1971.

Mr. Graham-Dixon said the Bank of England was empowered by the Act to divide applicants for bank status into sheep and goats.

It had granted People's Bank only the goalkie lower status of a licensed institution, on the ground that it did not satisfy all the criteria of a recognised bank set out in the Act.

In considering applications the Bank of England had to be

objective, said Mr. Graham-Dixon.

"It must look at the matter, not from the ivory tower of Threadneedle Street but from the users' point of view. It must jettison its preconceived ideas."

The issues on the appeal were:

1—whether People's Bank had enjoyed for a reasonable period a high reputation and standing in the financial community;

2—whether, if People's Bank had not carried on a deposit-taking business long enough to have achieved a high reputation, its parent Provident had such a reputation that People's Bank could rely on;

3—whether People's Bank provided the wide range of banking services required of a recognised bank by the Act;

4—whether it provided the highly specialised banking service referred to in the Act.

Mr. Graham-Dixon said the reason for requiring the provision of a wide range of services was the same as the basic purpose of the Act: to stop the public being "conned."

He said the Act was essentially a piece of consumer-protection legislation, a reaction to the secondary banking crisis of 1973-74.

People were entitled to expect from a concern calling itself a

bank probity, prudence, honesty, security and sufficient services, in width and depth, to justify the use of the word "bank."

People's Bank had been taking deposits from the public only since 1974. Its plans to expand its branches and deposit-taking had been balked by the secondary banking crisis.

Its expansion had begun only in 1978. It had not had time to achieve a high reputation and was therefore entitled to rely on the reputation of Provident, which had come through the financial crisis "without the need of salvation from the lifeboat."

People's Bank was a branch retail banker, the scope and nature of whose business was wider than the norm. For example, it was open between 9 am and 5 pm from Monday to Saturday, and it paid interest on current accounts.

It wanted to tap the great potential market for banking services among the 17m or so adults in the UK, two-thirds of whom in the C2 and D social categories, who did not have bank accounts.

Its attempt to persuade more people to use banks was being made under the name People's Bank. If its appeal failed it would be unable to continue to use that name, Mr. Graham-Dixon said. The hearing continues today.

## Unigate and Nutricia: a partnership in its infancy

Andrew Fisher explains an Anglo-Dutch link arising from falling birth rates

FEWER COUPLES want large families and many are happy to remain childless—a trend which is making life hard for the major baby food companies, especially in the more developed countries. In the Third World, moreover, where much selling effort is concentrated there are strong moves to put the whole industry under strict guidelines drawn up by the World Health Organisation.

It is against this uncertain background that Unigate of the UK and Holland's NV Verenigde Bedrijven Nutricia have decided to pool their infant feeding interests. Together, the two companies have sales worth more than £50m in the baby food sector, and both rely on exports for a large slice of their business.

For Unigate, which will take

a stake of about a quarter in Nutricia—at this stage, no price is being disclosed—baby food represents no more than a tiny portion of its activities.

Its Cow and Gate company, which Nutricia plans to buy, is the largest baby food producer in the UK market by a small margin, competing against Glaxo and a U.S. company called Wyeth International, part of American Home Products.

Slightly less than half of Cow and Gate's annual sales of over £20m comes from exports.

It sells virtually nothing in Continental Europe, but has well developed markets in parts of Africa, India and Pakistan, as well as Sri Lanka and the West Indies. Nutricia, on the

other hand, where exports account for some two-fifths of baby food sales of over £30m, sells mostly to former Dutch colonies like Indonesia, as well as the rest of Europe.

Nutricia's management isolated itself from the Press yesterday and left the talking to Unigate. In recent years the Dutch company, which is also involved in margarine and has sold off its pickle interests, has found the going rather tough.

Cash flow in 1979 declined from Fl 24m to Fl 17.8m (£3.4m), with trading profits slithering from Fl 11.2m to Fl 0.6m and dividends disappearing altogether.

Cow and Gate turned in a modest pre-interest profit last

year, but has clearly concluded that its baby food business must either be binned off or be given a major financial and management boost.

Unigate has plenty of cash—it reaped nearly £90m in 1979 from the sale of its crematories—but is intent on investing this in high-yield activities. Clearly, baby food is not regarded as one of these.

Together, Cow and Gate and Nutricia would rank third in the overall European market, behind Nestlé and either Heinz of the U.S. or Milupa of West Germany. The UK and Dutch companies both make infant milk, but otherwise their products do not overlap. Cow and Gate also makes dietary and preparatory feed products,

while Nutricia's range includes flavoured milks and juices.

In Britain, baby food sales are under strict ethical limits. The medical profession forbids promotional campaigns—as this might discourage mothers from breast-feeding. Thus the products are chiefly sold through chemists. Cow and Gate has, however, recently started selling through the Sainsbury's grocery chain.

These restrictions do not apply to Cow and Gate's syrup and cereal-rice products, which can be seen more as straight-forward consumer brands. The company also makes infant meals in jars, as well as non-milk substitutes for children who cannot take protein. Some

of the baby food range is only available on doctor's prescription.

Neither Nutricia nor Cow and Gate sees much chance of breaking into the U.S. market, where Bristol-Myers, Ross Abbott and Wyeth are predominant, along with Heinz which is not in the milk product business. Nestlé, which estimates it operates in more baby food markets than any other company, is not directly involved in the U.S., but recently gained entry there through its purchase of Borden.

Japan, too, is fairly well covered by large domestic operations



## Unit trust sales totalled record £531m last year

BY TIM DICKSON

UNIT TRUSTS had their best ever year for new business in 1980 with sales of £531m just exceeding the previous highest total of £500m in 1978.

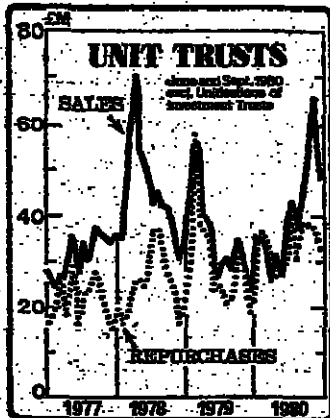
However, the value of units cashed-in last year was, at £424m, also the largest on record. But there were signs in the second half that the rate of defections is slowing.

Net new investment of £108m in 1980 was almost double the 1979 total of £58m—the lowest net figure since 1962—but was still well below the four previous years.

The results, at the end of an eventful 12 months, will make mixed reading for unit trust managers. The sales figures for 1980 certainly show a significant increase on the relatively disappointing outcome in 1979 (£412m).

On the other hand the record number of repurchases (the highest number of units cashed-in hitherto was £354m in 1979) shows that some management groups will be running hard simply to stay still.

The Unit Trust Association said yesterday that repurchases are "a product of fund values and maturity of funds."



The repurchase ratio (the total value of units cashed-in expressed as a percentage of the average value of funds at the end of each month) was higher in 1980 (9.2 per cent) than in 1979 (8.6 per cent), but this reflected the above-average repurchases during the earlier part of the year. On an annualised basis, the association says, the ratio in the last four months of 1980 was only 7 per cent.

Mr. Cholmeley Messer, UTA

chairman, said yesterday that he was not concerned by the record repurchases.

"I think people are beginning to realise that unit trusts are a good medium for investment and are getting into the market ahead of what I think will be a significant upturn."

A major new influence on sales in 1980 was the 16 gilt and gilt and fixed interest funds. Most of these were launched in response to tax concessions in the last Finance Act. Between them they accounted for £37m of new sales, including £9.5m in December.

December figures also published yesterday show that, after sales of £48m and repurchases of £32m, net new investment for the month was £16.1m compared with £27.9m in November, but well above the monthly average of £9m for the year.

Although the total value of unit trust funds at one stage in 1980 touched £5bn, the tally at the end of December was £4.968bn, compared with £3.937bn at the end of 1979. In 1980, 28 new authorised unit trusts were launched.

## Institutions invested £1.4bn overseas

BY DAVID MARSH

BRITISH FINANCIAL institutions invested more than £1.4bn in overseas company securities in the first nine months of last year, about 10 per cent more than their investment in UK equities during the period.

The flow of funds to foreign stock markets—mainly to Wall Street and the Tokyo Stock Exchange—accelerated in the third quarter last year, according to Central Statistical Office figures published yesterday.

This was in line with the general surge of investment in foreign securities sparked off by the abolition of exchange controls in 1979. But for outflows from the UK—which have taken place at the same time as large foreign inflows into sterling—the appreciation of the pound over the past year would have been even higher.

Institutional investment in foreign company securities—mainly by insurance companies and pension funds—has grown almost continuously since the initial partial easing of exchange controls in summer 1979. The third quarter 1980 total was the highest on record.

During the 15 months from July 1979 to September 1980,

institutions channelled £1.94bn into overseas equities, of which £1.45bn was invested last year.

Investment in UK company securities during the 15 months totalled £2bn. The third quarter total was also up sharply.

Funds channelled into UK government stocks were almost double the total investment in company securities—amounting to £7.15bn during the 15 months. Of this, £4.24bn was invested in the first nine months of last year, the amount doubling to just over £2bn in the third quarter compared with the second.

The CSO figures show that the total net inflow to British institutions rose to a record £5.5bn in the third quarter last year from £4.84bn in the second quarter.

This was mainly due to higher deposits with building societies, contrasting with the normal third quarter fall, as well as a larger than normal increase in pension funds.

British institutions were known to have been heavy investors during the boom on the Tokyo stock market in August and September last year, which was mainly inspired by Arab buying.

## Post Office motorcycles for London

Financial Times Reporter

MOTORCYCLE courier messengers in London are to be faced with competition from the Post Office.

Spurred by Government plans to reduce its monopoly, the Post Office will introduce 20 radio-linked motorcycle couriers in the spring to add to its Express-post van deliveries.

The Post Office said yesterday the Royal Mail despatch-riders would aim to collect a letter within 30 minutes of a telephone request and deliver it in Central London in less than two hours.

The despatch-riders, on Japanese machines, are having lessons in safe driving. The postal side of the Post Office is to lose only a small part of its "monopoly" under the British Telecommunications Bill before Parliament but it has begun a range of services in readiness.

The increased marketing effort also reflects concern that it may lose sales in the recession, particularly damaging because of high fixed costs, mainly labour.

Motorcycle courier companies say that there may be a price war if the Post Office sets up a rival system.

## UK in bid to modify product liability plan

BY GARETH GRIFFITHS

BRITAIN yesterday stepped up its pressure on other EEC governments to modify draft Community proposals which would increase manufacturers' liability for defective products.

The UK is pressing for the inclusion of a clause which would exempt companies from liability if they could prove that any defective product was based on the most up-to-date technology.

Mrs. Sally Oppenheim, Consumer Affairs Minister, yesterday met officials from the West German Justice and Economics Ministries in Bonn to present the British case. She appears to have the support of the Economics Ministry which, like the UK Government, is worried that the draft proposal could hinder innovation and research.

However, the Justice Ministry has adopted an approach more sympathetic to the consumer and disagrees with Mrs. Oppenheim's argument. The West German Government has not yet made clear its formal position on the EEC draft proposals.

Mrs. Oppenheim's visit to Bonn follows discussions with France and Italy. She said yesterday she intended to visit all the EEC governments in an effort to win support for the British position.

Department of Trade officials hope the new composition of the EEC Commission could make some difference to the draft proposals. Britain is in favour of common regulations in the European Community governing compensation for injury resulting from defective products, but only if a clause covering up-to-date technology is included.

The draft proposals are unlikely to be implemented until the mid-1980s. The National Consumer Council has welcomed them but UK industry is concerned that insurance premiums could rise substantially.

Consumer groups have criticised the Government's approach and quote the Thalidomide case. If such a defence had existed at that time, half the victims would not have been entitled to compensation. The Consumers' Association is campaigning for the introduction of the full proposed EEC system of product liability in the UK.

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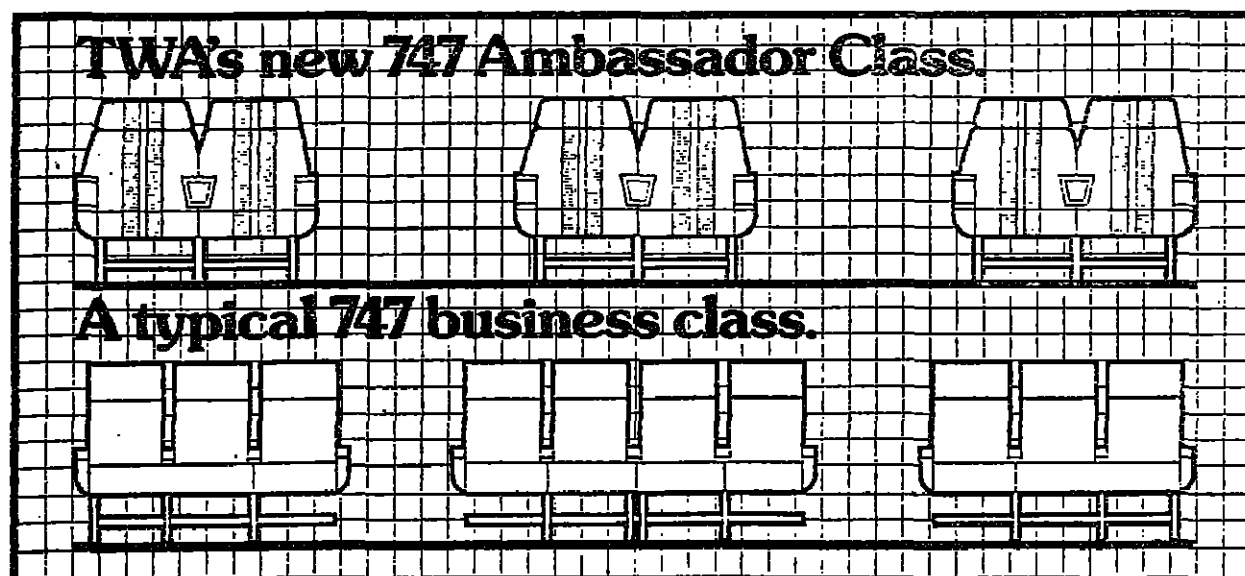
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## UK NEWS—GREEN PAPER ON TRADE UNION LEGAL IMMUNITIES

## Strikes 'all too often a tactic of first resort'

BY CHRISTIAN TYLER, LABOUR EDITOR

THE GREEN PAPER, published last night, examines the arguments for and against further narrowing the protection from civil action given to trade unions. Some important restrictions have already been made by the Employment Act, 1980.

The areas examined include: the immunity of trade union funds, "secondary" industrial action, picketing, the definition of a trade dispute, legal enforcement of collective agreements, secret ballots, the closed shop, and "no-strike" laws for essential

services. The paper also examines the merits of establishing positive rights to take industrial action, such as are common in Continental law. Instead of the British system of negative immunities.

Mr. James Prior, Employment Secretary, is inviting views from interested bodies by June 30.

In its introduction, the paper says: "For at least a generation now, industrial relations have failed to improve because they have inhibited improvements in productivity.

acted as a disincentive to investment and discouraged innovation. "The results are apparent in our poor industrial performance and lower standard of living compared with our major competitor countries overseas."

Restrictive practices, outdated working methods and overmanning had been a major cause of the industrial decline. But strikes, or threats of strikes were "all too often a tactic of first resort."

While the great bulk of the paper is aimed at trade unions, employers too are blamed for inflexibility and out-of-date practices, for devoting too little attention to industrial relations policies and employee involvement, and contributing to the growth of shopfloor power.

It warns that the law has only limited influence in changing the balance of power between employers and unions.

"But it has always been

recognised as a proper role of Parliament to intervene by statute to correct manifestations—whether by employers or employees—of a disequilibrium of bargaining power."

In support of the creation of a positive right to strike, the paper says this might clarify the law for both sides, and at the same time lessen the suspicion and hostility felt by trade unions for the courts.

The law in recent years had become more interventionist as it affected employers while

remaining non-interventionist towards unions.

The Green Paper hopes that a wide debate will be stimulated in which the relationship between unions, employers and Government might be re-examined so that the "incessant flexing of industrial muscle to impress Government might be replaced by more constructive activity."

The following is a much abbreviated version of the main points of the Paper.

Trade Union Immunities: Cmd 8128; HMSO, £5.50.

## System of positive rights examined as simpler alternative

ONE CHAPTER is concerned primarily with the law as it relates to strikes and other industrial action. It concentrates, therefore, on the possibility of replacing the immunities provided by Sections 13 and 14 of the Trade Union and Labour Relations Act 1974 and 1976, and by the Employment Act 1980, by a positive rights equivalent.

Positive rights in British labour law

The introduction of positive rights into the law relating to strikes and industrial action in Great Britain would be entirely novel step. It would represent a fundamental change from the legal system based on immunities which has developed over the last 100 years. This raises major issues which cannot, logically, be isolated from the question whether there should be some general form of Bill of Rights. This is, of course, a wider question than the subject matter of this Green Paper.

Main characteristics of a positive right in relation to strikes

The exact equivalent of the current immunity in a positive rights system would not be a right to strike, but a right to organise a strike. This is not a concept which is recognised in other countries; in most countries the right to organise a strike is held to be implicit in the right to strike itself and other protective rights such as the right to take part in trade union activities. If, therefore, there were to be a positive right in relation to industrial action in Great Britain, it is arguable that it should be a right to strike rather than a right to organise a strike.

It would also be necessary to decide whether such a right should override the law of contract. There is also the question of whether a right to strike implies a right not to strike.

The right to lock-out

The immunities apply equally to employers and employees' associations who organise a lock-out. This suggests that in a positive rights system the right to strike might need to be matched with a corresponding right to lock-out.

Definition and limitation of the right to strike

A right to strike or lock-out by itself would leave almost unlimited scope for industrial action. It would therefore be necessary to limit that right in a number of ways.

Corresponding obligations

Whose rights?

If there were to be a positive right to strike (or lock-out) the intention would be for it to be exercised by individual em-

ployees (and employers). If there were a right to organise a strike, it would have to apply both to individuals and to trade unions if it were to correspond to the existing legal position. This raises the question of whether there would need to be special treatment of trade unions and employers' associations.

If it were desired to achieve the same position as in existing law, the solution might be to retain something like the present immunity which prevents trade unions and employers' associations from being sued for any wrongful act. This would, of course, mean that the law would consist of a mixture of positive rights and immunities.

Enforcement

The main consideration is the sanction to be applied to those who overstep the right to strike by taking unlawful industrial action. There are three main questions which would need to be resolved.

First, what is to be the nature of the wrong? In an alternative system there would need to be some new grounds for legal action to replace the common law remedies.

The second question is what remedies should be available to someone who is suffering from unlawful industrial action? In particular, should the main remedies continue to be an injunction and an action for damages?

Third, what courts are to administer and enforce the law?

Positive rights and the common law

The common law provides the basic rights and principles which underlies our legal system. It is, therefore, essential that any new system of positive rights takes account of the common law and vice versa.

Conclusion

It would undoubtedly be a formidable task to formulate a legal system of positive rights to replace the present law. The whole question would need to be expertly examined. But it would first need to be decided whether there was a positive advantage in the establishment of a new system.

1—Would it be desirable to make the fundamental change from the present system based on immunities to one based on positive rights?

2—Would a system of positive rights contribute to an improvement in industrial relations?

3—Would it be clearer, more easily understood and less complex as a system of law?

4—Would both employers and unions welcome the obligations that would be involved?

## Possible changes to the present law

## Legally enforceable collective agreements

Two main advantages are claimed for legally enforceable collective agreements. First, it is argued that they bring a period of peace and stability to industrial relations in a company or industry which benefits both employers and employees. A second advantage, it is argued, is that legally enforceable collective agreements foster a more professional approach to bargaining on the part of both employers' and unions. In particular, it is suggested that they encourage the development of more sophisticated dispute procedures.

It is suggested that industrial action should not have immunity where it is taken in breach of a collective agreement. This could apply either to action which was taken during the currency of the collective agreement itself, or if it were desired to concentrate on the development and use of dispute procedures, to action which was taken before the agreed procedure for resolving disputes had been exhausted.

Its effect would be to enable an employer damaged by a strike or other industrial action in breach of an agreement to sue the organisers of the action for an injunction or damages.

It is suggested that to remove immunity from industrial action which was in breach of a collective agreement, it would seem necessary to consider also whether collective agreements should be made legally enforceable contracts binding equally on the parties to them.

Main considerations

(i) The informal system of collective bargaining

The first is how to reconcile legally enforceable agreements with the system of collective bargaining which has developed in Great Britain.

A system of legal enforceability requires collective agreements to be clear, precise and capable of interpretation in the courts in disputed cases. The vast majority of collective agreements in this country are vague, imprecise and underpinned by informal understandings based on long standing custom and practice.

(ii) Liability of trade unions

In some other countries the legal enforceability of collective agreements means that trade unions themselves become liable if their officials or members break those agreements.

But it is argued that trade unions are not at present equipped to supervise and monitor the multiplicity of agreements which are signed by their officials, including shop stewards.

The third consideration lies in the attitudes of employers and unions. If both employers and trade union negotiators had accepted that it was in their interests to conclude legally binding agreements they could have done so at any time in the last 100 years.

Our own experience suggests that legislation alone might be unlikely to bring about the necessary change in attitudes.

## Secret ballots

The practice of holding secret ballots for the election of union officers or to decide whether or not to accept a specific pay offer or to take industrial action is well established in some trade unions. But this practice is still very far from being general and progress in extending it has been slow.

This section is concerned with the specific issue of secret ballots before industrial action is taken.

A number of proposals have been advanced to ensure that industrial action is called by a trade union only when it demonstrably has the support of the union members concerned in a secret ballot.

In particular, it has been proposed that immunity for calling industrial action should be made dependent in certain circumstances on the union having had a ballot of the members to determine whether the majority wish that industrial action to be taken.

Some have gone further and urged that immunities should only be available for those trade unions which adopt democratic procedures for both elections and strike decisions.

Main approaches to promoting secret ballots

It seems, therefore, that there are now two general approaches on how to promote ballots before strike action:

(i) proposals for ballots "triggered" by union members; and

(ii) a belief that ballots can best be encouraged in a non-mandatory way, for example,

by the provision of public funds. The objectives of, and basic beliefs underlying, each approach are very similar.

## Closed shop, and union membership

The Government's view of the closed shop is clear: it is opposed to the principles underlying it. That people should be required to join a union as a condition of getting or holding a job runs contrary to the general traditions of personal liberty in this country.

The Government believes that these views are increasingly shared, not least within trade unions themselves.

Several suggestions have been put forward for circumscribing or eliminating altogether unions' ability to press for closed shop agreements and their enforcement:

(i) Voiding of closed shop agreements

One suggestion is to make closed shop agreements void (i.e. in effect to declare closed shop agreements unlawful).

This would make any such agreement unenforceable at law. It is argued in favour of this proposal that it gives the clearest and most comprehensive expression to disapproval of closed shops and is in line with the law on the subject in the majority of other European countries.

Against this it can be argued that the closed shop is so established a feature of our industrial relations system that it would not disappear.

(ii) Periodic review

The closed shop Code outlines what is good practice in reviewing existing closed shops. Where no secret ballot has previously been held—or where one has not been held for a long time—it would be appropriate to use one to test opinion.

It has been proposed that over and above guidance on good practice there should be a legal requirement that all closed shop agreements be subject to a periodic review of support among the employees they cover or that it should be unfair to dismiss an employee who is not a union member unless there have been periodic review ballots which show continued support for any closed shop agreement.

Alternatively a review ballot might not be required automatically, but a given percentage (eg 20 per cent) of those covered by the closed shop should be able to request a review periodically.

Those who argue against any new legal requirement of this kind point to the disturbance to industrial relations which a statutory requirement to review could entail. During consultations on the closed shop Code many employers, as well as trade unions, were unhappy even about including advice on periodic reviews in a Code of Practice.

(iii) Unreasonable operation of a closed shop

It has also been suggested that employees and applicants for employment should be protected by creating a new statutory right against the unreasonable operation of a closed shop.

Against this suggestion it is argued that such a right would be ill-defined and uncertain in effect and that it would thrust industrial tribunals into the difficult area of deciding what it was reasonable to include in, or exclude from, agreements of this kind and how those agreements should be operated.

Related provisions of the Employment Act 1980 have already dealt with a relatively recent development in the use of industrial action against non-union firms. It has removed immunity from the organisers of industrial action which has the purpose of compelling workers to join a trade union.

Section 13 of the Employment Act 1980 has been criticised on the grounds that it focuses too narrowly on coercive recruitment practices. It is argued that similar practices involving industrial action against non-union companies should also be tackled. Three in particular are discussed below:

(i) The refusal to handle work from non-union companies

(ii) The refusal to work for non-union labour; and

(iii) The practice adopted by some organisations of inserting clauses in contracts requiring contractors to employ only union labour on the contract.

Refusal to handle work from non-union companies

Probably the best known examples of union members refusing to handle work from non-union companies are provided

## Legislative history of trade union immunities

1871 TRADE UNION ACT: Protected unions from the common law doctrine forbidding action "in restraint of trade."

1875 CONSPIRACY AND PROTECTION OF PROPERTY ACT: protected unions from criminal prosecution for threatening or taking industrial action. Permitted "acts in contemplation or furtherance of a trade dispute" (the so-called golden formula).

1906 TRADE DISPUTES ACT: Gave immunity from civil lawsuits if "golden formula" was observed. Unions not liable for acts of their members.

1927 TRADE DISPUTES AND TRADE UNIONS ACT: Made it a criminal offence to incite a strike which was not industrial or was aimed at coercing the Government.

1945 TRADE DISPUTES ACT: Threatening or inducing breaches of employment contracts became immune from civil suits.

1971 INDUSTRIAL RELATIONS ACT: Repealed the 1906 Act, but kept most immunities. Introduced concept of "unfair industrial practice." Aimed at unofficial strikes.

1974 TRADE UNION AND LABOUR RELATIONS ACT: Repealed 1971 Act. Restored 1906 position. Attempt to give explicit immunity for breaches of commercial contract failed.

1976 TRADE UNION AND LABOUR RELATIONS (AMENDMENT) ACT: Including above extension.

1980 EMPLOYMENT ACT: Removed immunity from "secondary" picketing, and from some, but not all, "secondary" industrial action. Removed immunity for acts of "coercive recruitment."

by the printing industry where the closed shop is long established.

The question is whether immunity should be removed from all industrial action of this kind, whether or not its purpose is specifically to compel union membership. The practical effects of such a change would depend on the reactions to it from management and unions.

(iv) Refusing to work with non-union labour

The parallel practice of refusing to work alongside non-union labour is particularly common in industries where there is a long tradition of trade union membership, as in the docks, and where there is a high level of sub-contracting as in certain parts of the civil engineering and construction industries.

But the widespread use of sub-contractors for maintenance work means that almost all types of firm are liable to be involved in a dispute of this nature.

Section 18 of the Employment Act 1980 does not apply where the workers taking the industrial action and the workers against whom the action is taken work at the same place of work. It has been suggested that the words "at the same place" should be removed from Section 18.

Union labour only contract clauses are relatively common in the civil engineering and construction industries. The contract clause is seen by both employers and unions as an insurance against the potentially disruptive effects on industrial relations of introducing a non-union worker on to a site.

These clauses have been strongly criticised by the contractors and their representatives, and the Government has already made clear its dislike of this practice in the debates on the Employment Bill and it has taken a number of steps to discourage it.

The question is whether further measures are needed. Representatives of the contractors have argued that such clauses should be declared null and void in legislation so that, even if they continue to appear in contracts, they cannot be enforced at law.

The potential effects of this are uncertain. A reduction in the number of contracts with union labour only clauses could certainly be expected. But it can be argued that many organisations would no longer place contracts with known non-union companies, or that they would require contractors to send only union labour to fulfil a contract, without actually putting such a requirement into the written contract.

Protecting the community

This Section is not concerned with the wholly exceptional circumstances of a war, when a manifest emergency exists and special considerations apply.

The main concern here is whether there are circumstances in which industrial action poses such a threat to the national interest that special provisions are needed to deal with it. The question is considered from two points of view:

(a) the general question of industrial action which creates a national emergency; and

(b) industrial action by workers in essential services.

National emergencies

The Government already has powers under the Emergency Powers Acts 1920 and 1964 to deal with the consequences of an emergency, whether or not

it is created by industrial action.

The 1920 Act contains restrictions on the Government's power including one that specifically prohibits the Government, notwithstanding the emergency, from issuing a regulation under the Act making it an offence to strike or to picket peacefully.

A statutory cooling off period

The model for the 1971 Act provisions were the emergency provisions of the Taft Hartley Act in the U.S.

The experience of the working of the Taft Hartley Act is that, though the cooling off period is usually effective in suspending the strike, the subsequent ballot almost always results in an endorsement of the original strike.

There are also two important considerations:

Definition of an emergency

When war breaks out or a natural disaster occurs, it is easy to agree that an emergency has been created. When it is a question of industrial action it is much more difficult to find an acceptable definition.

Safeguards

It can also be argued that the wider the coverage of an emergency power, the less easy it will be to enforce.

This raises the question of what sanction there could be against someone who disobeyed an order to stop a strike. The removal of industrial action from the scope of industrial action seems an inadequate remedy in the case of a national emergency.

The only alternative in making the strike organiser liable to fines for breach of an order seems to be to make a strike in defiance of an emergency regulation a criminal offence. This would make both the organiser and the individual strikers liable to criminal prosecution if they disobeyed and continued the strike.

Mass prosecution of strikers can hardly, however, be regarded as a practical proposition.

Restrictions on workers in essential industries

An alternative approach would be to make it unlawful for certain key groups of workers to take industrial action. To give current examples of workers for whom strikes are illegal are the police, merchant seamen when they are at sea and the armed forces.

Immunity for trade union funds

Since the Trade Disputes Act 1906, trade unions as such have had a more comprehensive immunity than that conferred upon their officials and other persons acting in contemplation or furtherance of a trade dispute.

This immunity is now contained in Section 14 of the Trade Union and Labour Relations Act 1974. It was unaffected by the changes to the law on immunities made by the Employment Act 1980.

If Section 14 were removed altogether trade unions would still be protected by Section 13 and would, therefore, have the same immunity as a person for acts done in contemplation or furtherance of a trade dispute. How wide should the immunity for trade unions be?

In recent years interest has focused on the more radical suggestion of bringing the Section 14 immunity for trade unions fully into line with the Section 13 immunity for individuals.

This would mean that a trade union itself could be sued for an injunction or damages if its funds would be at risk if the officials, or even members, of

that trade union committed torts—for example organising secondary action beyond the limits laid down in Section 17 of the Employment Act 1980—for which there is no immunity under Section 13.

Conclusion

If the Section 14 immunity for trade unions were narrowed to bring it fully into line with the Section 13 immunity for individuals, thus putting union funds at risk for the unlawful acts of union officials and members:

(a) would the change result in more responsible behaviour by trade unions themselves and by their officials and members? (b) to what extent would employers in practice make use of the ability to sue trade unions for injunctions and damages in cases of unlawful action? Proposals for change

A number of proposals for restricting secondary action have been made:

(i) No immunity for secondary action

The most far-reaching proposal would be to remove immunity from all secondary action.

(ii) Immunity for specific types of secondary action

Instead of removing immunity from all secondary action, another possibility would be to limit it closely to specific types of secondary action.

(iii) Immunity for inducing breach of contract of employment

Another approach would be to limit the immunity for secondary action according to the type of contract involved. Such a possibility would be to restrict the immunity to inducing a breach of a contract of employment.

The effects of this would be uncertain.

(iv) Immunity for interfering with the commercial contracts of the employer in dispute

Another proposal is that there should only be immunity for industrial action which interferes exclusively with the commercial contracts between the employer in dispute and his customers and suppliers, but not for industrial action which interferes with other commercial contracts to which the employer in dispute is not a party.

This is argued, would protect companies not in dispute against the damaging "spin-off" effects of secondary action.

It is claimed, on the other hand, that this approach would make secondary action virtually impossible. This is because it is rarely possible in practice for employees of a supplier or customer to take secondary action which affects only the contract with the employer in dispute.

Conclusion

On the one hand, there is a continuing need to provide effective protection for those not involved in a dispute against damaging secondary action, particularly against the kind of indiscriminate secondary action which has been a feature of some recent disputes.

On the other hand, any changes must take account of the industrial reality that secondary action "to exert additional economic pressure on the employer in dispute by sealing off his sources of supply of materials or his outlets for sales or both..." is, to quote the Donovan Commission's words, "a familiar aspect of trade disputes."

## Picketing

Proposals for changes in the law

It has been suggested that the Section 13 immunity might be limited in respect of picketing to primary action alone.

The consequence of this would be that strikers who were not in dispute with their own employer but, say, picketing in the course of a sympathetic (i.e. secondary) strike—even a lawful strike—would have no immunity in respect of picketing at all.

If all secondary action were made unlawful there would of course be a strong case for specifically withdrawing the immunity in respect of picketing in all circumstances except primary action.

It has also been suggested that employers who suffer loss as a result of picketing which is unlawful under the 1980 Act may have difficulty in securing effective redress by means of the existing injunctive procedures.

It has been suggested that a faster and more certain procedure would be to place an obligation on the police to ascertain the names and addresses of pickets at the request of the employer concerned in these circumstances, and that it should be made a criminal offence for the pickets to refuse to supply their names and addresses.

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## THE PROPERTY MARKET BY MICHAEL CASSELL

## Williams and Glyn's to finance scheme

WILLIAMS AND GLYN'S is to finance a new 324,000 sq ft office and shops scheme to be built by Trafalgar House Developments at the Angel, Islington, in north London.

On completion, which is due in 1984, the bank will own the scheme and will itself occupy the 186,000 sq ft office content of the development. The freehold interest in the land, known as the Duncan Street development and bounded by Duncan Street, Duncan Terrace and Islington High Street, is held by Islington borough council.

The project construction costs are put at about £24m, although a total development cost has not been given. The ultimate price which Williams and Glyn's pays for the complex will not apparently be decided until development work is finished.

## Proposals

The major London site has been the subject of proposals put forward over the years by a number of developers and Trafalgar House first submitted a scheme for consideration at the end of 1979. Planning consent has been obtained after "minor changes" to the plans. The proposed layout of the scheme—which includes offices, shops, car parking, leisure facilities and a separate residential-workshop element—centres around a multi-storey

office tower and a network of pedestrian courtyards and walkways providing access to 7,300 square feet net of shopping space. There will also be a branch bank for Williams and Glyn's.

There will also be links to the Angel underground station in City Road and the new bus facilities at Islington High Street. A feature of the development will be the complete segregation of vehicular and pedestrian.

The scheme has been designed to permit a second and third phase of development to be added at a future date. Construction will start soon, with bored piles being used to avoid loads being placed on the Islington tunnel, which carries the Regent Canal beneath part of the site.

Advisers to Williams and Glyn's are St. Quintin and Fairhurst, the architects. The GMY Partnership are architects for Trafalgar House, who were advised by Sinclair Goldsmith.

The go-ahead for the scheme will represent welcome news for Trafalgar House, which ran into controversy at the end of 1980 because of its demolition of part of the Firestone factory in West London and which has had its proposals to build 175,000 square feet of office space behind Fleet Street rejected by the City planners. The plans are going to appeal.

## Fraser-Lonrho fight: seconds out

THE tiresome battle between Lonrho and House of Fraser, with the D. H. Evans sale and leaseback providing the latest ammunition, has this week thrown up some equally fascinating differences of opinion between the two camps' property advisers.

For behind the strident circulars and quotable quotes that have characterised the preliminary skirmishings in the run-up to next week's extraordinary general meeting confrontation, lies the advice of two of the property world's best known names.

On the right (not meant to imply any moral judgement) stands House of Fraser, ably supported by Conrad Ritblat; on the left Lonrho, soundly advised by Healey & Baker.

Able and sound both may be but the latest missile from Lonrho suggests that what the two surveying firms have to say about the Oxford Street deal includes some "serious contradictions" in opinion.

The sale and leaseback concept and its advisability as a policy option can must probably be argued over until Oxford Street reverts to a cart track. Lonrho says it is short-sighted and open-ended while House of Fraser believes it is appropriate for the group to use this method of securing the next phase of its development, which involves extending stores, opening in new locations and introducing computerisation, all of which will now be done in three or four years instead of 10. Lonrho has attempted to make

much of the suggestion that Sir Hugh Fraser and his colleagues had, when the decision to sell was taken, given little thought to the future of the store and had not then even received a letter giving detailed advice from Conrad Ritblat.

House of Fraser this week responded swiftly to that particular accusation, pointing out that there had been long discussions with their property consultants before any decision was reached and that the timing of any particular letter was irrelevant.

Whenever the letter arrived, it showed Conrad Ritblat to believe that the sale and leaseback was a sensible move and that there were grounds for assuming the store offered development potential. House of Fraser has, indeed, subsequently applied for permission to convert the top three floors into offices, leaving the basement, ground and first floors for retail space to include up to 25 per cent sub-let as shops-within-shops.

In response, Healey and Baker says that if there are such development possibilities then the company would find itself sharing them equally with Legal and General and it should therefore address itself to the question of what potential it was giving away. Before any sale takes place, it adds, redevelopment should be examined with a view to House of Fraser seeing the major benefit.

Healey and Baker also homes in on the prospects for the rent

bill in years to come. Lonrho has already pointed out that D. H. Evans, with annual profits of £500,000, cannot afford the starting rent (subject to five-year upwards only reviews) of £1.9m, but its advisers go on to say that changes in the format of the building could make the terms of the lease less favourable.

House of Fraser has described as a "significant advantage" the agreement that rent will be reviewed in relation to the general level of department store rents, but Healey and Baker points out it could also be based on "other than existing use." So if unit shops were sub-let (£80 a sq ft instead of £3 a sq ft for department store space), or other floors became offices, then the basis of the rent review could be changed to House of Fraser's disadvantage.

While Conrad Ritblat believes the sale was the top of the market, Healey and Baker implies that Oxford Street rents have been falling for a year and an earlier deal would have achieved a better price. House of Fraser, which is conducting a group property revaluation likely to show a rise in net assets per share from 180p to between 250p and 300p, says it has a valuation of £27m for D. H. Evans against the £29m sale price.

Healey and Baker tries to highlight what it sees as inconsistencies in Conrad Ritblat's views over the future of Oxford Street. The firm points out that while Conrad Ritblat says it

believes the Street will be increasingly hit by competition from suburban shopping centres it still admits that it will probably remain the UK's principal shopping thoroughfare.

Lonrho itself has suggested that if indeed the outlook for the area in general and the store in particular is so uncertain, then why not an outright sale?—given a buyer. In response, Sir Hugh says that, unlike his adversary, he does not subscribe to the "all or nothing" approach.

AFTER A period of "abnormal" rental growth in 1980, the Dublin office market is entering a new phase in which lettings are expected to be more difficult and rents grow at a much slower pace.

This is the view of Jones Lang Wootton's Dublin office which this week published its latest survey of the City's commercial property market. The agents say that while prospects for lettings in 1981 look less attractive, the long term outlook for the market is "favourable" and will continue to provide developers with "considerable opportunities."

The report suggests that the Dublin office market is now due for a "corrective phase," having seen rents increase last year by as much as 40 per cent, with demand for offices outstripping supply to the extent that "for the first time all office buildings completed in Dublin during 1980 were pre-let."

## Investment remains at very high levels

INSTITUTIONAL investment in property remained strong in the third quarter of 1980, bringing funds invested in the first nine months of the year close to the total achieved in the whole of the previous twelve months.

Provisional figures from the Central Statistical Office indicate that pension funds and insurance companies together put another £368m into property during the third quarter of last year against a revised second quarter total of £353m. In the first three months of 1980, investment reached £415m.

So although the level of investment was marginally reduced in successive quarters during the first nine months of the year, the combined investment total of £1.16bn for the January-September period compared with the 1979 twelve-month total of £1.3bn.

The statistics should be treated cautiously, not least because they are subject to substantial revisions and because, as Hugh Jenkins of the National Coal Board pension funds recently pointed out, they conceal a considerable time lag between investment transactions and their emergence in official figures.

Even so, they provide a clear

indication of the continuing interest being shown by the superannuation funds and by insurance companies in the property sector, apparently still happy to purchase—given the chance—on obstinately low yields while at the same time stepping up their own involvement in direct development.

A break down of the new figures shows that pension funds sank another £198m into property investment in the UK during the third quarter against a revised second quarter total of £185m. In the third quarter of 1979 the figure was just £98m.

The insurance companies continue to make the pace, however, putting £200m into real estate during the third quarter compared to a second-quarter total of £188m. In the same period a year earlier, investment by insurance companies reached £145m. The third quarter statistics do not, at this stage, include investment by unit trusts, which in the first half of 1979 put about £33m of their funds into property.

So despite any doubts about the short-term outlook for the sector (someone, somewhere must have some), the attractions of property to a group of investors with time on their side apparently remain strong. Given this picture, the generally unyielding picture seems set to continue for the foreseeable future.

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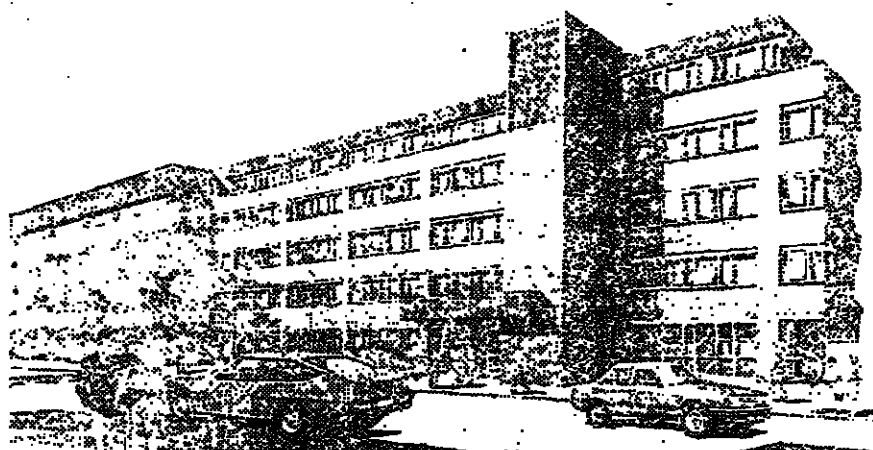
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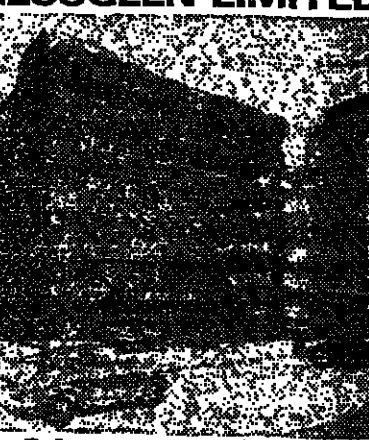
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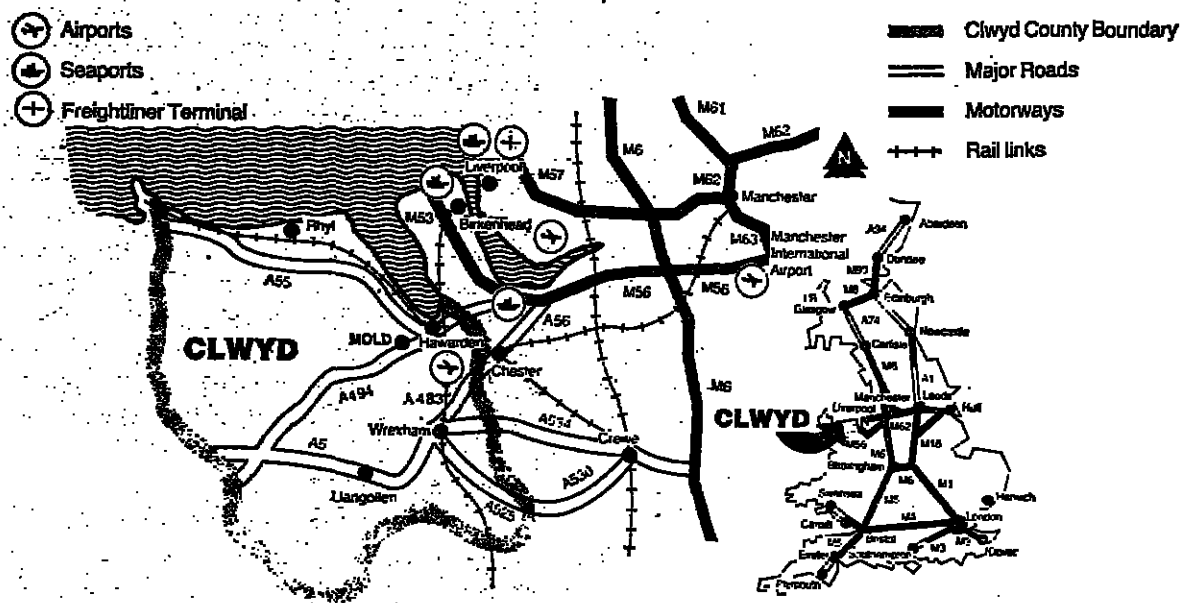
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## MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

## Management abstracts

These summaries are condensed from the abstracting journals published by Amber Management Publications. Licensed copies of the original articles may be obtained at £2.50 each (inc. VAT and p+p cash with order) from Amber, PO Box 22, Wembley HA9 8DJ.

**How Industry Selects its Managers.** D. Gill in *Personnel Management* (UK), Sep 80: p.49 (31 pages, tables).

Reviews a national survey of recruitment practices: who makes selection decisions and what methods are used. Discusses levels of satisfaction with various procedures, and draws conclusions about trends.

**Strategic Planning and the Product Life Cycle.** E. M. Ems in *Business* (USA), May/Jun 80: p.10 (9 pages, charts table).

Reviews strategic planning research and practice, especially in relation to the product life cycle concept, and discusses market and environmental factors that influence it. Outlines strategic product/market matching approaches developed by named consultants/companies.

**The Advent of Strategic Information Systems.** C. Stiles in *Managerial Planning* (U.S.), Sept/Oct 80: p.23 (5 pages).

Contends that strategic planning is evolving towards a stage where strategic information will be of crucial importance: in an analysis of decision-making by the Chrysler automobile manufacturing company, demonstrates how the lack of valid and relevant information led to a heavy loss.

**Examining a Firm's Performance Potential.** M. Leontides in *Business Horizons* (U.S.), Aug 80: p.61 (8 pages, charts, tables).

Describes an approach to forecasting the performance of units, sectors or products within a business by evaluating past performance, testing them against objectives, screening them to isolate under-performers, defining the resources needed to upgrade low performance, and deciding which to keep.

**Business Policy Formulation.** R. McLellan & G. Kelly in *Journal of General Management* (UK), Autumn 80: p.38 (9 pages, charts).

Analyses approaches to the formulation of policy in un-owned European companies: bottom-up, top-down, and combinations of the two; examines their characteristics, information bases, and impact on the organisations.

## Penn Central proves there is life after death

David Lascelles reports on the former railroad company's recovery from bankruptcy

## THE REVIVAL OF PENN CENTRAL

	1980	1979
First 9 mths.		
Net sales and operating revenues	1,452.5	792.4
Energy	844.0	474.5
Living-Leisure	396.4	315.9
Diversified Inds.	192.1	—
Net income	141.3	91.5

\* Consists mainly of Marathon Manufacturing which Penn Central did not own in 1979.

† Before tax. However, Penn Central does not currently pay federal tax.

AS CHRYSLER teeters towards the brink, another company which had journeyed along the road to financial disaster has staged a rather dramatic comeback.

It was just over 10 years ago that Penn Central crashed owing \$4bn, the biggest bankruptcy in U.S. history. Yet now, in a New York skyscraper located just across the street from the fading marble magnificence of Grand Central Station, Penn Central Corporation is back in business. Last year it piled up profits of \$100m and even had the financial muscle to launch a take-over bid worth \$630m. And yesterday it completed the final phase of its recovery by paying off the last \$2bn of those huge debts.

What happened in between shows what reorganisers with a lot of patience and a compliant Government can do with a sticky concern, though no one is suggesting that it offers any solutions for Chrysler. Railroads are a public service, car-making is not.

## Relief

Penn Central has already been back for over two years, and anyone who bought its shares when trading resumed in October 1978, would already have more than doubled his money. Needless to say it is a vastly different and smaller outfit than the one that went broke. Notably, it has nothing whatsoever to do with railroads, to the relief of its new management (though its chairman, Richard Dickler, keeps an oil painting in his office showing a grand old steam engine hauling a passenger train in 1934 to remind him of how the railroad built the U.S. economy).

Penn Central's salvation lay in the fact that, in the years before the crash, the railroad had begun to diversify into new businesses: real estate, energy, pipelines and amusement parks. Ironically, these ventures were bitterly criticised at the time as a waste of money. But they were still profitable at the time of the bankruptcy, and the reorganisers eventually decided to disentangle them from the wreck of the railroad, and package them together into a new company. The railroad was then transferred to a government-sponsored company called Conrail.

This process took eight years.

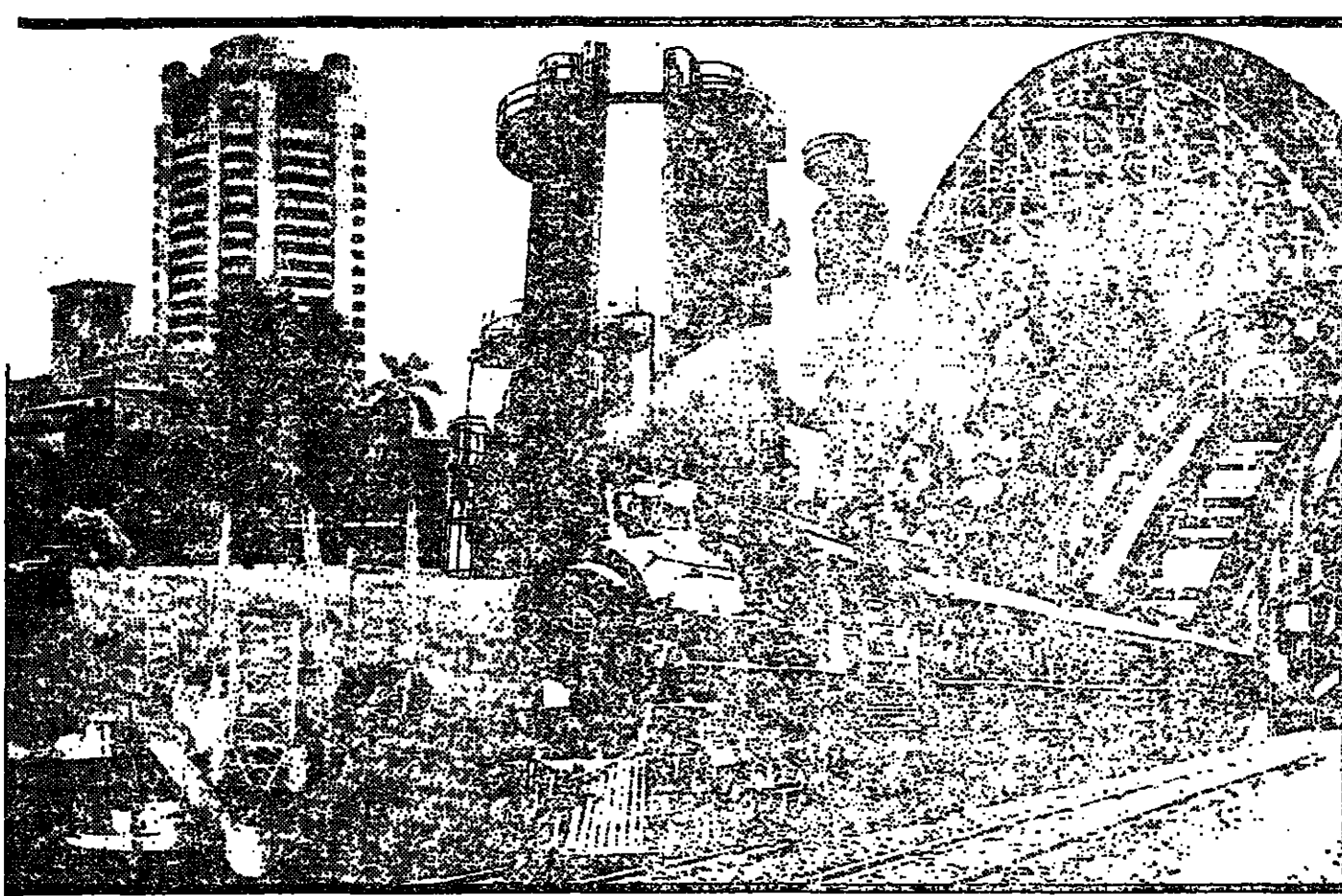
But even though huge chunks of Penn Central's valuable real estate (including some of the choicest sites in Manhattan) were sold off to help pay the debts, the new company still owed \$2bn when it was re-launched. The businesses it inherited brought in revenues of about \$600m a year and profits of \$50m, hardly enough to support such a huge load of debt. But Penn had a couple of other rather unusual assets as well.

One was its claim against the U.S. government for compensation for the railroad business that had been taken away. It might seem dog-in-the-manger to sue someone who has done you the favour of taking a crippling business off your hands, but this is what Penn Central did, demanding \$3.5bn. Attempts to reach an amicable agreement had failed because the government was only prepared to pay \$500m whereas Penn originally wanted as much as \$7bn. So the matter had to be settled in the courts.

Tedious legal proceedings followed, ending last November with agreement that Penn should get \$1.46bn. But since this sum should have been paid on the transfer date on April 1, 1978, Penn is also to get interest of \$650m.

The total of \$2.11bn was paid to Penn Central yesterday. The company will immediately deploy the funds to pay off the rest of its debts, leaving it with about \$200m to add to the corporate coffers. For the first time in over a decade, Penn Central will have a clean balance sheet.

Penn's other asset was a large sum of tax loss carryforwards. This is an accounting procedure which allows a company to set



From its origins as a U.S. railroad, Penn Central has emerged as a budding conglomerate with interests in leisure (Boca Raton Hotel and Club), energy (Edgington Oil Company's refinery at Long Beach, California), and amusement parks (Great Adventure park, New Jersey).

one year's losses against the profits of another and reduce its tax liability, the idea being to help smooth out uneven results. Thanks to the railroad's highly uneven results Penn Central had about \$2bn worth.

Unfortunately, carryforwards expire after a certain number of years, which varies depending on how they were incurred. And since Penn Central made its losses some time ago, hundreds of millions of carryforwards have already gone by the board. However, it still reckons to have \$800m worth to use between now and 1985, more if some pending tax rulings go the right way.

This helps Penn in a couple of ways. Obviously, it greatly increases net earnings because Penn pays no tax. But more important for the company's corporate strategy is that it provides a strong incentive to go out and make acquisitions, be-

cause the carryforwards can be applied to the consolidated earnings of new subsidiaries as well. This means Penn Central can look for a return on an acquisition that is far higher than a full tax-paying company would get.

So Penn has hit the takeover trail in a big way, not just to reassert itself, but to make the most of the tax bonanza.

The man responsible for all this is Richard Dickler, a portly 66-year-old insurance company lawyer who previously worked for the Equitable, one of Penn Central's biggest creditors. During the reorganisation, he chaired the committee of institutional creditors, and was appointed chairman of Penn at the relaunch.

Dickler has impressed Wall Street with his vision. In only two years, he has made 12 acquisitions, the biggest being Marathon Manufacturing, the

leading U.S. maker of oil rigs (and one-time owner of the British Claydonbank yard, for which he paid \$345m. Last year he also bid \$630m for GK Technologies, one of America's biggest makers of electric cable. But he called that deal off when he discovered that a GK subsidiary was responsible for the wiring in the MGM Grand Hotel, Las Vegas, where a devastating fire claimed 82 lives in November.

Dickler is now casting around for something else to buy, and not surprisingly investment bankers are buzzing round him like bees at a honeypot. Evidently, he wants to expand into energy servicing (not direct production because it is regulated—like the railroads), and marine industries. "I want to build this company to two, three, even four times its size in the next five years," he says.

But Penn Central is also having to prepare for the day when it has to pay taxes (and for that matter dividends). That task falls to Richard Voell, Penn's 47-year-old president who was hired only 18 months ago from Beatrice Foods in Chicago. He recalls that when headhunters approached him he recoiled at the thought of joining a bankrupt railroad, thinking like everyone else that Penn was still in the transport business.

But after some sessions with Wall Street bankers he says he was convinced that Penn Central was one of the most interesting business opportunities he had ever come across, a view which seems to be borne out by the way the stock market has bid up the company's shares. Relunched at \$18, they have recently been trading at over \$40.

Penn's businesses are a bit of

a hotch potch. For convenience they are classified in three broad areas: energy, living-leisure, and marine industries. But they include the operation of one of the largest private fuel pipeline systems in the U.S. (one of which serves New York's JFK airport), a small refinery, some resort developments, mainly in Florida, six amusement parks, two wax museums, and Marathon Manufacturing.

Voell admits that the grouping is not ideal, and he has launched a study to see whether any should be redeployed or sold off. But whatever happens, Penn is now a budding conglomerate—a string of largely unrelated businesses held together by a parent company. Given that Penn Central reached its present state by anything but natural evolution, that poses special operational strains.

Voell is trying to overcome them by strengthening the staff's sense of corporate identity. Recently he introduced a salary system that remunerates his divisional executives partly by how well their own sections of the company are doing, partly by how well Penn Central does as a whole. It seems to be working. The energy group last year devised a scheme to sell petrol at the amusement parks, which helped profits and pleased Voell.

But no matter how well Penn Central does, the whiff of bankruptcy with which its name is associated could take years to be killed off. Yet Dickler is keen not to change it.

## Ill-fated

"We could call ourselves any name you like," he says. "But the Press would still tag on 'formerly Penn Central'. We could also call ourselves the New Penn Central, but that also has unfortunate associations," he added, referring to Chrysler's ill-fated attempts to clean up its image by calling itself the New Chrysler Corporation.

"Any company which deals with us knows who we are," he says. One company which knows only too well who Penn Central is, is its poor Conrail, which is losing hundreds of millions of dollars a year trying to keep the railroad going. No wonder Dickler says: "Penn Central's main selling point to do with the railroad business."

## Technical News

EDITED BY ARTHUR BENNETT AND ALAN CANE

## Continuous dyeing of blended fabrics

THE DAYS of 100 per cent cotton fabrics in developed industrial countries have long since gone, to be replaced by the ubiquitous polyester/cotton blend. This fabric, however, is based on the use of two widely differing fibres which, although imparting the best of the two, presents numerous problems, not least of which are the difficulties of dyeing and printing as the polyester fibre behaves very differently from the cellulose cotton content.

Thermosol high temperature treatment has long been used as a system of applying dyes to blend fabrics, but this frequently is a two-stage process with each of the two components being dyed separately and this means that production problems are created. Added to these difficulties are dangers of shade variation from side to side as well as a difference between one side of the fabric and the other.

Now a completely new treatment process has been developed which converts thermosol dyeing into a single-stage, continuous process by only minor modification of existing thermosol equipment. Already a unit is operating on wide-width polyester/cotton sheetings at the plant of Lomha Textiles. It has substantially increased processing speeds and enables sheetings to be dyed to light, medium or even dark shades continuously by using dispersive dyes (e.g. Procion-BN from ICI) in the bath. Even running at the old speed this means a doubling of production by elimination of one process.

## Solves a nutty problem

AMERICAN pistachio growers sell nuts with slightly opened shells "smilers," and less benign levers for tons of other unmarketable nuts which are tightly closed. Consumers paying US\$2.5 for a handful of solid and roasted pistachios are naturally disappointed to find a high proportion of the nuts are shut tight, and the customers' dissatisfaction wipes the smile off the faces of the growers.

Thanks to a British development, which separates smilers from closed nuts and passes them to a further machine which induces closed nuts to open naturally, there is now no loss in stocks.

The heart of the plant is a "doser, cracker, quick drier" machine which deals with the closed nuts, but is only part of a continuous processor taking the harvest from unclassified intake through electronic colour sorting, open-from-closed separator, size grading and thence to "smiling" output.

Solving this nutty problem is Ganson Sortex, Fairfield Road, London E3 (01-980 4888).

## Demand for fuel from waste burns low

BY ELAINE WILLIAMS

A PIONEERING project in the UK which turns domestic and industrial waste into a low-cost, usable fuel in having difficulty in the conventional fuels market.

For more than 18 months now, under the auspices of the East Sussex County Council, Buhler-Miag, the Swiss-owned engineering company, has been operating Britain's only waste derived fuel plant. This produces a solid fuel which can be burned like coal.

Despite the fact that the fuel pellets are up to 50 per cent cheaper than coal for the equivalent energy produced, the company is finding it difficult both to attract new users to this, alternative energy source and to obtain finance to build new processing plants. In particular, it has been hit by cuts in local authority spending.

The plant, based at Eastbourne, Sussex, has only one customer for its pellets — the Brighton coal-fired power station. It supplies all its output—20 tonnes a day—to the

power station. This is only a tiny fraction of the station's consumption of around 400,000 tonnes a year.

When the plant was first opened, Buhler-Miag co-operated with local companies using industrial boilers to produce pellets which could be burned in conventional boilers. However, there has been consumer resistance to the pellets despite the claimed savings.

## Quality

One of the reasons why customers may be reluctant to use the new fuel—apart from the fact that the pellets smell like old, mouldy cabbage—is that its quality is variable. This is because the consistency of domestic and industrial waste varies according to the time of year. Potential customers may feel that they will not buy the pellets until there are guarantees that the quality will remain the same whatever waste material is used.

Finance for the Eastbourne

project was provided by the International Energy Bank, which takes an active interest in alternative energy, particularly in the recycling of waste.

Originally, the project was run by East Sussex County Council in conjunction with Buhler-Miag and Asthall Holdings. Last November Asthall Holdings withdrew from the project because it "was unable to find the appropriate financial guarantees to keep the operation running. This role has now been taken over by the Nottingham based company, NCC Rexco.

Development work on the process started several years ago at Buhler-Miag's laboratories in Switzerland, although the Eastbourne plant was not opened until August 1979.

The Eastbourne plant takes in refuse collected by the local authority. Waste travels by conveyor into two hammer mills which reduce the size of the material to only four to five inches in length. Any erroneous material is removed magnetic-

ally before the waste enters a rotating sieve drum.

Heavy materials, such as glass, fall through the drum and are rejected. The remaining refuse is fed into an air classifier which separates the heavy fraction of fine waste such as wood, metal and plastic from the lighter fraction which is mainly composed of cellulose and organic material.

## Grinding process

It is from the lighter fraction that the fuel is made. The fraction is fed through a grinder to reduce the particle size to about half an inch and then fed to the pelletising machine which compacts the material under high pressure into sausage-shaped, dark-grey pellets.

The ferrous metals which were removed magnetically are fed into their own compacting machines and the bundles of ferrous metals are sold as scrap. Buhler-Miag had hoped that

other local authorities would follow East Sussex's lead and support the construction of more waste-derived fuel plants. Government spending cuts, however, have reduced the likelihood of this happening.

The company's expertise in the treatment of rubbish has not been wasted, however, as it has built processing plants in the Far East which turn the organic matter found in domestic waste into compost, which is used to reclaim desert areas.

Throughout the world there is increasing interest in the potential of waste-derived fuels. The Energy Technology Support Unit at Harwell, Oxford, claimed at an international energy conference in Brighton last November that the equivalent of 30m to 50m tonnes of coal a year could be obtained by converting urban and industrial waste, trees and plants into solid, liquid or gaseous fuel. This could supply between 8 and 13 per cent of Britain's energy needs a year, the unit said.

## NEWS IN BRIEF

tables and other graphics, including handwriting, can be transmitted between the locations.

The demonstrations will be held at STC's Enfield, North London location—telex Sharon Briggs on 21817.

## SAFETY

correlating the turns of the caps with the passage of the wire it is possible to scan unit lengths of wire for defects and establish the incidence of defects in a particular length.

A multiple display unit provides a record of number of scanned lengths, number of defects per length, cumulative total of coil length and cumulative total of defects in a coil. Teletextor is at Tipton, West Midlands on 021-557 3056.

## COMMUNICATION

BETWEEN JANUARY 26 and 30 Standard Telephones and Cables plans to hold demonstrations of a "teleconference" system made by Darome Inc. of Harvard, Illinois, the technique already having met with considerable success in the U.S.

But, says the company, the idea has not been widely accepted in Europe as a means of conferring without actual physical meetings, even though there are obvious cost savings in terms of travel, hotel bills and lost executive time.

STC says that although equipment can be offered by British Telecom for the purpose, it limits the connected locations to eight (five internationally) whereas up to 120 stations can be incorporated in the U.S. Wisconsin University for example, recently connected 20 locations to conduct a seminar.

Such conferences can be backed up with devices like slow scan television and teletypewriters so that drawings,

cannot be inadvertently activated.

**OFFICE SYSTEM**  
A COMPACT office computer system from Philips Business Systems, costing about £3,500, can handle both data and text and provides the advantage of flexible data storage with continuous stationary records while retaining the fronted visible record cards which have featured in many Philips machines of this type.

Known as the P308, the machine is backed by an extensive software library which includes standard accounting applications for invoicing, stock control, payroll, and costing. Also available is a new administration services package—a text handling facility for up to 200 pages of A4 information. These texts can be integrated with master disc files to produce individual letters to customers and personnel, and labels for stock items.

## LITRE METER

PETROL retailers are being sent a booklet by BP Oil setting out the options available on pump conversions. The booklet explains the necessary preparatory steps as well as stages in conversion from gallons to litres and gives some idea of costs. These range from £35 on modern pumps to more than £200 on the older ones.

Entitled "Can You Meter a Litre?" it is available from the Retail Metrifaction Dept BP Oil, BP House, Victoria Street, London SW1E 6NJ (01-921 2159).

THE HOMING receivers used in rescue operations to receive signals at the international distress frequencies can be checked and tested using a hand-held signal source put on the market by Techtest of Witney, Oxfordshire (0993 73601).

## DICTATION

A PALM-OF-THE-HAND machine just released by Sony weighs only 12 ozs but is claimed to provide the facilities of an advance desk-top dictating machine.

Controls can be used with equal ease whether the machine is on the desk or in the hand and the unit, designated BMF00, provides up to two hours' dictation on a micro-cassette.

Accessories include earphone, microphone and mains unit; the secretary can use a foot control unit. Basic price is about £150. Sony (UK) is at Sunbury-on-Thames (08327 87641).

## MAINTENANCE

BUSY maintenance engineers coping with problems of keeping existing floors repaired and safe, yet unable to afford repairs with conventional materials taking days to lay and cure, should benefit from a cost-cutting idea launched by resin-system specialist, MBS Resins, West Carr Road Industrial Estate, Retford, Nottinghamshire (Retford T05252).

The product "Patch Pack" is a two-part acrylic system that is simply mixed together and then trowelled into the area needing repair. Primer for damp concrete or asphalt can be supplied, says the company, and the mixed material for patching floors remains workable for about 15 minutes, yet dries out ready for normal work in about an hour.

## Be in control with

THORN AUTOMATION

Telemetry system from Fisher Controls

## Telemetry system from Fisher Controls

TELECODE 80 is the name of the latest telemetry system from Fisher Controls' telemetry systems division, Leicester (0533 871331).

Basically it consists of a master transmitter card at one end of a communications link (line or radio) and a master receiver card at the other. This basic configuration can transmit up to 15 status inputs and operates in the voice frequency band via modems.

However, the system can be expanded by adding cards to the master card at each end—they are simply added in the same sequence at the two ends and each addition provides an extra 16 status (that is, electrical on-off actions) and eight analogue channels at voltages varying according to some varying physical parameter such as temperature or pressure. Addition of cards merely lengthens the transmitted data stream on each scan.

This data is continuously retransmitted, the speed of "refresh" being dependent on the speed of the communications link and the amount of data to be transmitted. For example, a system of 31 status inputs and eight analogue inputs is updated every 4.5 seconds at 50 baud.

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## LOMBARD

## Losing money in the euromarkets

BY JOHN MAKINSON

A SURPRISING aversion to the making of money has developed among those highly-paid bankers whose function it is to price and issue dollar eurobonds. After a year in which at most a handful of the leading issuing houses turned a profit, they welcomed 1981 with one of the most disastrous weeks in the euromarket's brief history.

All was well during the closing months of last year. The record level of U.S. interest rates frightened away borrowers and issuing banks were consequently unable to make losses of any size. This happy equilibrium was dramatically disturbed early last week as the fall in U.S. rates brought borrowers back to the market in droves. By Thursday evening, issuing banks had launched dollar eurobonds totalling over \$1bn.

## Adjustment

Most of them will show substantial, and unnecessary, losses on these transactions, principally because of an arrangement known in the euromarket as the "bought deal". In a bought deal, competing groups of banks present a borrower with terms on which they are prepared to lend and the borrower selects the most attractive option. The flaw in this system is that, once presented, banks cannot change the terms. The traditional "open pricing" method of issue, by contrast, allows banks to adjust conditions of the bond at the last moment in the light of demand and changes in bond market prices.

The "bought deal" method has come increasingly to dominate the euromarket, even though it is patently unsuited to highly volatile conditions of the past year. Last week, for example, banks launched bonds just before a sharp resurgence in U.S. interest rates.

By the end of the week, the rates on the bonds looked far too low and, unable to change the terms, banks were obliged either to sell them at a loss or hold them on their books in the hope that rates would fall again. The past year has shown that this can also be a highly expensive exercise.

The bought deal has appealed to issuing banks because it sometimes enables them to snatch a mandate from other banks which have a long-standing

relationship with a borrower. By offering a package deal on set terms, an aggressive consortium can undercut an open pricing offer from another group which may have arranged all the borrower's previous dollar issues.

To succeed in this kind of Euro-pricing, a consortium must be able to offer very tight terms. Last week, banks launched deals which looked ridiculous against yields on other issues. They were clearly gambling that U.S. bond yields would fall further by selling time. When the reverse happened, they were left high and dry.

To offer terms for long-term fixed-interest money on the basis of an expected fall in U.S. bond prices is highly damaging to the market. The practice of bought deals, in which bonds are mostly placed with co-managers rather than distributed among an underwriting syndicate, has already driven a score of participants from the market-place.

It is most unlikely that the German system, through which a group of domestic banks regulate the volume of the DM sector, would function effectively in London which is where most of the issuing is arranged. The number of market participants is simply too large.

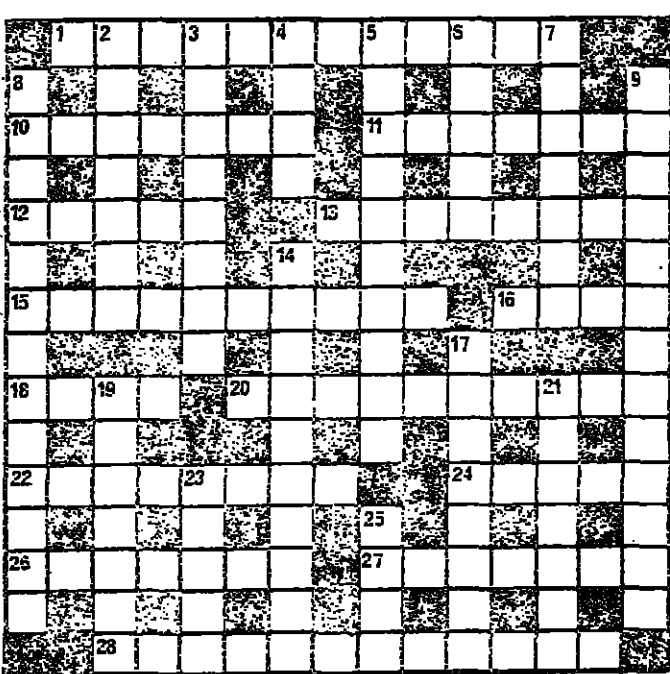
## Far-sighted

The onus lies principally on the banks themselves only to accept deals which make economic sense. At present, they are still concerned by the prestige of securing a large mandate, even when a loss seems almost certain. They are also wary of turning down a co-manager role in case the lead manager involved turns down their own syndicate on a later issue. Equally, however, borrowers must be prepared to take a more far-sighted view, and when necessary, pay a 1 per cent more in order to ensure a smoothly functioning market for their bonds and a solid reputation for themselves as issuers.

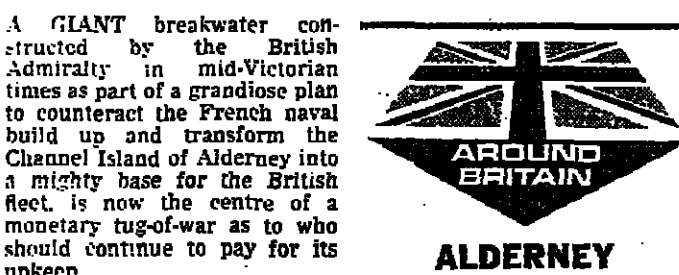
The World Bank, normally the largest borrower of all on the market, is already conspicuous by its absence. Mr. Eugene Roberts, the bank's treasurer, said in London this week that he was not interested in doing deals with banks "which will go to the graveyard in search of a tombstone."

South-East only.  
6.30 Nationwide.  
6.45 Sportsweek.  
7.00 The Superstars.  
8.00 To Serve Them All  
Days by E. F. Delerfeld.  
8.30 Points by E. F. Delerfeld.  
9.00 News.  
9.25 Miss Great Britain 1981.  
10.15 Peter Scellern in London  
and South-East only.  
10.45 News Headlines.  
10.50 Royal Heritage.  
11.30 Late Film: "Vice Squad,"  
starring Edward G. Robinson.  
All Regions as BBC 1 except  
as follows:  
BBC Cymru/Wales—1.45-2.00  
pm Day 4. 5.45-5.55 Sports  
Sunday. 5.55-6.20 Wales Today.  
7.00 Heddlu. 7.30 Eira Ddwy.

## F.T. CROSSWORD PUZZLE No. 4470



- ACROSS**
- Record on three notes—  
that's sad (12)
  - Local subject the French  
reverted (7)
  - Play music to put to sleep  
anally (7)
  - Insist on conscription (5)
  - Stop and add spirit for  
control of female form (4-1)
  - Claretine as pages may be  
(10)
  - Attend a course (4)
  - Go back with note for giant  
(4)
  - Advancing old age from the  
year one (4-1)
  - Charles sailor and his  
guiding light (8)
  - Contagious fear of grass (3)
  - An idiot—it's a certainty (7)
  - Besmer dangerous leader  
and disorderly crowd (7)
  - Selfish obstructionist or  
manager doing wrong  
(3, 2, 1, 6)
- DOWN**
- I'm to argue in support of a  
cause and prosecute (7)
  - Birds on river are very self-  
confident (8)
  - Invalid without significance  
(4)
  - Where infantrymen go to  
attack superior article with  
cover (4, 3, 2)
  - Copying first of penguins in  
nest (5)
  - Initiate bird coming after  
the usual time (7)
  - Denari from the normal  
course—where a star is dis-  
placed (4, 3, 2, 4)
  - Choose rings for exclusive  
classes (6, 7)
  - Humiliated, having hair  
ruined (10)
  - Grumble about article in  
service (9)
  - Performed a second time and  
responded (7)
  - Soldier turning up with a  
person of high rank in base  
(7)
  - Shoot a young person (5)
  - Made up cheese (4)
- Solution to Puzzle No. 4469**
- 1 Across: RECORD  
2 Down: TERRY  
3 Across: LOCAL  
4 Down: FRENCH  
5 Across: PLAY  
6 Down: MUSIC  
7 Across: INSIST  
8 Down: CONSCRIPTION  
9 Across: STOP  
10 Down: ADD  
11 Across: CLARETINE  
12 Down: PAGES  
13 Across: ATTEND  
14 Down: COURSE  
15 Across: GO  
16 Down: BACK  
17 Across: ADVANCE  
18 Down: OLD  
19 Across: CHARLES  
20 Down: GUIDING  
21 Across: CONTAGIOUS  
22 Down: FEAR  
23 Across: AN  
24 Down: IDIOT  
25 Across: BESMER  
26 Down: DANGEROUS  
27 Across: SELFISH  
28 Down: OBSTRUCTIONIST  
29 Across: MANAGER  
30 Down: DOING  
31 Across: WRONG  
32 Down: COVER



ALDERNEY

A GIANT breakwater constructed by the British Admiralty in mid-Victorian times as part of a grandiose plan to counteract the French naval build up and transform the Channel Island of Alderney into a mighty base for the British fleet, is now the centre of a monetary tug-of-war as to who should continue to pay for its upkeep.

Two years ago Alderney agreed, after well over a century, to take up part of the annual bill, previously borne by UK taxpayers alone, and make an annual contribution to the upkeep of the mammoth 280-ft-long sea wall at Braye Bay.

Alderney's offer was 5 per cent "excluding major repairs and storm damage," with an upper limit of £5,000. As it is thought unlikely that maintenance of the sea wall will be less than £100,000 a year from 1981 onwards, the Home Office has been urging the island to review its offer.

It is understood that the most Alderney will consider is index-linking the £5,000 contribution to its 1978 value. Mr. John Winckworth, Alderney's Finance Committee chairman, has pointed out that such a sum represents £2.50 per head of the 2,000 population—equivalent to about £125m in the UK.

Residents of the 3½-mile by 1½-mile island, living under the

shadow of this costly white elephant, are quick to underline that the breakwater does not belong to Alderney at all.

It was built by the Admiralty between 1847-64 as the first stage of a plan to make the island a major base for the British fleet, and as an answer to the French naval buildup at Cherbourg. Doomed to obsolescence before it was even finished, the scheme included a complementary ring of ten forts strung around Alderney.

Local fishermen maintained from the beginning that the breakwater was being built in the wrong place and would destroy a perfectly good harbour which had served the island for generations.

Naval architects designed it for shallow rather than deep water, with the result that a further 600 yards—found impossible to maintain—today lies hidden below the sea.

The present town of St. Anne, with its cobbled streets and parish church, was developed to serve a population dramatically swollen within ten years by labour imported to work on the project and by a garrison to man it. The population in 1861 rose to nearly 5,000, against around 1,500 in 1851.

The breakwater was a big spender even as far back as 1864, when the cost of building it was found to be approaching the then staggering figure of £11m, even though plans for a second mole had been abandoned. A shocked Treasury called for a special inquiry by Select Committee of the House of Lords.

"The superstructure is of Cyclopean dimensions," commented the Committee in 1872. Its findings have never really been improved upon. "Broadly they were that it would be too costly, and perhaps impossible, to demolish the breakwater, and therefore it should continue to be maintained 'for a few more years'."

Since then, the succession of British Government departments that have looked after the breakwater include the Board of Trade, the Admiralty, the Office of Woods, Public Works and Buildings and, today, the Department of the Environment. Financial responsibility was transferred

from the Admiralty to the Home Office in 1950. Over the following 25 years upkeep of the breakwater averaged £41,000 a year.

Her Majesty's Breakwater provides steady jobs for 11 islanders, and two long-serving staff of the Department of the Environment figure among Alderney's 12 local MPs. One is Mr. W. Clarke, who returned to his native island after the German occupation in 1940-45.

The other is Mr. Jackie Bates, who arrived from England over 30 years ago to work on the breakwater. He is Superintendent of Works, having served his way to the top of the sea-wall.

The job of the breakwater staff is perpetually to reinforce the 4.8m tons of stone to prevent any major breach, which would cost even more to repair. Last summer, for example, an outside contractor had to be brought in to help repair damage to the foundations. The last time really extensive work was carried out was in 1962, when the sea breached 120 feet of stonework in 25 minutes.

With builders twice the size of footballs being casually over the barrier in average rough conditions, and huge waves sometimes breaking over the far end of the wall, work schedules have to be geared to wind, tides and ground-swell.

last year, a record number of visiting yachts, mainly from the UK and France, redeemed an otherwise patchy tourist season, and tourism is the only source of income for most of the island's work force.

Without the protection of the breakwater, the harbour would be exposed to all the fury of wind and waves from the Atlantic. The popular holiday beach at Braye and even the houses along this stretch of coastline would all be swept away. So while the cost of maintaining the mole may be formidable, in the last resort Alderney cannot do without the shelter provided by this Jules Verne-like conception.

## Army Lad to march in at Ascot

PROSPECTS OF racing at Newmarket seem slim, but provided that there has not been a particularly severe overnight frost the Ascot card today will be safe. No inspection is planned at the turf's premier course. However, the stewards and clerk of the course will be out on the Gosforth Park track at 7.30 am.

It will be a blow to many in the North-East and Scotland if Newcastle has to be abandoned, for Night Nurse is one of three declared for the £10,000-added

and Kenlis. Ten minutes before Newcastle's major chase, Ascot racegoers ought to see an intriguing duel between Accelerate and Army Lad in the Thunder and Lightning Novices Chase which has also attracted an Irish raider, Looking Down.

Accelerate put up a fine performance following a long absence from a racecourse when galloping away with Newbury's Wantage Novices Chase on January 3, but I suspect that the more experienced Army Lad, to whom he will try to concede 4 lb, will come out on top.

At Ludlow, three weeks before Accelerate produced a near perfect display of jumping on the Berkshire track, Army Lad had fended off his nearest equal in beating Million-dollarman by six lengths on level terms.

There has been no remarkable performance seen this season than that by Martins-town in carrying 24 lb over-weight to victory in Cheltenham's Bass Handicap and many will be willing him to gain a

repeat in the Green Highlander Handicap. The Martin-based gelding—who took nearly 10 minutes to cover the four miles of the Bass race—seems sure to run well, but I find it hard to envisage him coping with the year-old Approaching.

Josh Gifford's leading three-mile chaser, who ran well under an extremely injudicious ride by Bob Davies in the Gold Cup, put up a reasonably encouraging display on his comeback in the Mandarin Chase at Newbury just less than a fortnight ago. He is taken to concede 11 lb to Mender, the neck runner-up to Doddington Park in Lingfield's Dick Francis Handicap last time out.

**ASCOT**  
1.00—Bishops Bow\*  
1.30—Grand Triaxon  
2.05—Coffee Boy  
2.35—Army Lad\*\*  
3.05—Approaching  
3.40—Fledge

**NEWCASTLE**  
1.15—Starlight Lad  
2.45—Night Nurse\*\*  
3.15—Mole Catcher

HTV News, 2.00 Houseparty, 2.25 The Friday Matinee: "A Woman For Charlie," 6.00 Renort West, 6.30 WVRP in Cincinnati, 7.30 Chaps, 10.25 HTV News, 10.55 Sports, 11.05 Benson, 11.35 Charlie's Angels, 11.55 HTV Cymru/Wales—As HTV West except 12.00-12.15, 12.15-12.30, 12.30-12.45, 12.45-1.00, 1.00-1.15, 1.15-1.30, 1.30-1.45, 1.45-2.00, 2.00-2.15, 2.15-2.30, 2.30-2.45, 2.45-3.00, 3.00-3.15, 3.15-3.30, 3.30-3.45, 3.45-4.00, 4.00-4.15, 4.15-4.30, 4.30-4.45, 4.45-5.00, 5.00-5.15, 5.15-5.30, 5.30-5.45, 5.45-6.00, 6.00-6.15, 6.15-6.30, 6.30-6.45, 6.45-7.00, 7.00-7.15, 7.15-7.30, 7.30-7.45, 7.45-8.00, 8.00-8.15, 8.15-8.30, 8.30-8.45, 8.45-9.00, 9.00-9.15, 9.15-9.30, 9.30-9.45, 9.45-10.00, 10.00-10.15, 10.15-10.30, 10.30-10.45, 10.45-11.00, 11.00-11.15, 11.15-11.30, 11.30-11.45, 11.45-12.00, 12.00-12.15, 12.15-12.30, 12.30-12.45, 12.45-1.00, 1.00-1.15, 1.15-1.30, 1.30-1.45, 1.45-2.00, 2.00-2.15, 2.15-2.30, 2.30-2.45, 2.45-3.00, 3.00-3.15, 3.15-3.30, 3.30-3.45, 3.45-4.00, 4.00-4.15, 4.15-4.30, 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Telegrams: Finatime, London PS4. Telex: 8954871

Telephone: 01-248 8000

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## A system in disrepair

BRITAIN'S economic performance over the past 30 years gives no grounds for complacency about any aspect of its industrial, legal and social structures. Certainly, any serious analysis of Britain's unique system of labour relations cannot start from the presumption that "it may seem odd, but it works". Thus, the Government's Green Paper on Trade Union Immunities may be condemned in some quarters for not being radical enough. But it does have the merit of setting out the arguments for and against changes in the law in a balanced and objective fashion.

Calls for reform have to be considered against two inter-related but separate criteria. First, there is the need to make industrial relations more orderly and thus to improve industrial efficiency. Secondly, there is the broader question of the "monopoly power" of the unions and the political issue of whether unions should be free from constraints which operate on other social entities and individuals.

On the first point, many industrial relations practitioners feel that any radical change in the law would produce even more disorder and inefficiency. This is paradoxical, since industrial inefficiency is the strongest argument for reform. But the disastrous experience of the 1971-74 attempt to improve industrial relations through the law has not been forgotten, and should not be.

## Infringements

However, the political grounds well against the unions in recent years concentrated mainly on the second issue—the abuse of union power and the unions' infringement of the rights of others. Indeed, the very existence of trade unions, implying as it does collective, rather than individual, decision-making in the economic sphere, is seen by some as a damaging and unnecessary distortion of market forces. Whatever may be said for this view of the "monopoly power" of unions in economic terms, the disappearance of trade unions is hardly conceivable. In any case a general attack on trade unions and on their fundamental prerogative—the right to strike—is clearly in no sense the Government's intention.

There is, on the other hand, another kind of monopoly power. What does, rightly, worry the Government is the way that the balance of power in collective bargaining has shifted towards unions, as a result of technological change.

## Gaddafi goes too far

THE PROPOSED merger of Libya with Chad has been presented by Colonel Gaddafi as a foreign policy success. But it could well backfire. Over the past decade he has tried unsuccessfully to unite with Egypt, Tunisia and Sudan. Only last year Syria, looking around somewhat desperately for an ally, agreed to a marriage of convenience with Libya. In Damascus, as elsewhere, Colonel Gaddafi is likely to be a disappointed suitor.

The union with Chad is different because there may be as many as 5,000 Libyan troops in the country. In December they tipped the military balance in favour of Chad's President Goukouni Oueddei against his Defence Minister, Tripoli, who speaks of spreading his system of revolutionary committees to his southern neighbour. Suddenly Colonel Gaddafi appears to control a swathe of territory running 1,700 miles from the Mediterranean to the borders of Nigeria.

## Political strength

It is hardly surprising that Chad's neighbours are worried though this may be less of a tribute to Libya's military or political strength than to a sense of their own weakness. They fear that Colonel Gaddafi may have ambitions to establish his power across the Sahara against such States as Niger, Central African Republic or even Sudan. All, like Chad itself, are poor and divided into a complex patchwork of tribes and ethnic groups. Nigeria has already blamed a small but bloody revolt in Kano by an extreme Moslem group on Libyan interference. Earlier this week a meeting of 13 Organisation of African Unity countries condemned the merger.

There is an important sense in which Libya has gained little. Chad is desperately poor with no proven minerals. France, which colonised it many decades ago, found revolts amongst its many warlords to be endemic. Since independence in 1960 many of Chad's chieftains have been prepared to draw supplies and finance from wherever they

social security provision and other factors, all of which have made strikes less costly for workers, or more damaging to employers.

Further, unions are able to take advantage of monopoly positions which their employers may enjoy in order to gain improvements in their living standards and to block technological change, all at the expense of the consumer. It is all too easy for employers in sheltered sectors to how to this kind of union pressure.

It is also possible for unions to reduce the impact of competition in certain sectors which are not natural monopolies by substituting national industry-wide negotiations for competitive bargaining with individual employers. Like most features of Britain's industrial relations, this tendency has been encouraged by many employers as well as by the unions, since it has injected an element of order into bargaining which, particularly in periods of labour shortage, employers have valued more highly than the independence which they were sacrificing.

## Centralised

Whether a more centralised system of bargaining with powerful national unions is desirable to the dispersal of decision-making at plant level is perhaps the most important practical question which the debate on the Government's Green Paper should address. It must be implicit in any discussion on the various specific topics—such as the immunity of union funds, the legal enforceability of collective agreements and the law on picketing and the closed shop—which the Government has raised.

In some countries, notably Germany, the existence of strong industrial unions and strong employers' associations, each with tight control over their members, has been a force for stability in collective bargaining: it has facilitated the development of a "concerted action" which has many advantages in the UK. Yet it seems doubtful whether the structure of the British trade union movement and the established pattern of industrial relations would permit a decisive shift in this direction. It is arguable that a decentralised system should encourage a more flexible adjustment to market pressures and technological changes. What is undeniable is that warring arrangements in Britain, providing neither stability nor rapid adjustment, represent the worst of both worlds.

THE Geneva conference on Namibia was the culmination of three years' intensive diplomacy designed to bring to an end the guerrilla war between South Africa and SWAPO. The collapse of the talks this week is a severe setback and brings into question the future of a strategically important area of the world rich in scarce mineral resources.

FAILURE AT this week's Geneva conference on Namibia (South West Africa) was always on the cards. In the first place, the participants could not even agree about whom they were representing. Second, they had totally different perceptions of what the conference was supposed to be discussing. And now they will probably even disagree about what was said. In sum, it was a classic dialogue of the deaf.

There are several immediate consequences of the failure. An intensified guerrilla war between South Africa and the South West African People's Organisation (SWAPO) in northern Namibia; renewed demands at the UN for economic sanctions against South Africa; and a general hardening of the black-white confrontation in southern Africa.

As Dr. Kurt Waldheim, the UN Secretary General, warned when he opened the talks, the consequences of failure would be "steadily more disastrous for everyone concerned".

What is far more difficult to forecast is how the participants and observers in this Southern African drama—South Africa, SWAPO, the "internal" political parties in Namibia, the UN Security Council, and the black front-line states of southern Africa—can extricate themselves from the present deadlock.

Perhaps the most serious setback of all at least in the short term, has been for Western diplomacy. The five members of the UN Security Council—Britain, Canada, France, the U.S. and West Germany—were the instigators of the UN plan, and have kept it alive through intensive shuttle diplomacy for more than three years.

Their commitment was a recognition of the key strategic importance of Namibia. On the one hand, it is a territory of considerable economic potential, with substantial mineral reserves, especially of uranium and diamonds, as well as some unexploited offshore natural gas. But the lack of infrastructure, especially water and transport, and the lack of a skilled workforce, have held back more rapid economic development.

More important is Namibia's political and geographic position: it is the last white-ruled colonial buffer state between black and white Africa. As an added complication, the effective colonial power is South Africa itself. The political development of Namibia is likely, both through example and direct contact to have an important effect on the political development of South Africa.

The western initiative for a settlement in Namibia, to resolve the 30-year-old legal dispute between the UN and South Africa about its control,

was launched in conjunction with the effort to find a settlement in Zimbabwe. It was even thought that a settlement in Namibia might show the way for a parallel solution in Zimbabwe. In the end, Namibia has proved the more intractable.

The first aim of the initiative was to prove that a peaceful solution was possible. The second was to show that western involvement in South Africa could be seen as constructive in African eyes—that western and African interests could coincide. It was a major exercise to prove that Western "constructive engagement" in Southern Africa was more likely to resolve conflict in the region than economic sanctions and the withdrawal of investment.

That strategy has now suffered a serious blow, paradoxically at the hands of the country most likely to benefit—South Africa.

There can be no doubt that it was South Africa, and its allies among the Namibian political parties, which caused the failure of the Geneva talks. South African officials were the only ones to leave Geneva smiling. Mr. P. W. Botha, the South African Foreign Minister, announced back in South Africa that he was proud of their performance.

Among the other parties to the talks, there was almost universal anger, frustration and bitterness at the fruitless week of diplomatic manoeuvring which had been intended to finalise plans for a ceasefire in the territory, leading to UN-supervised elections and eventual independence for Africa's last colony.

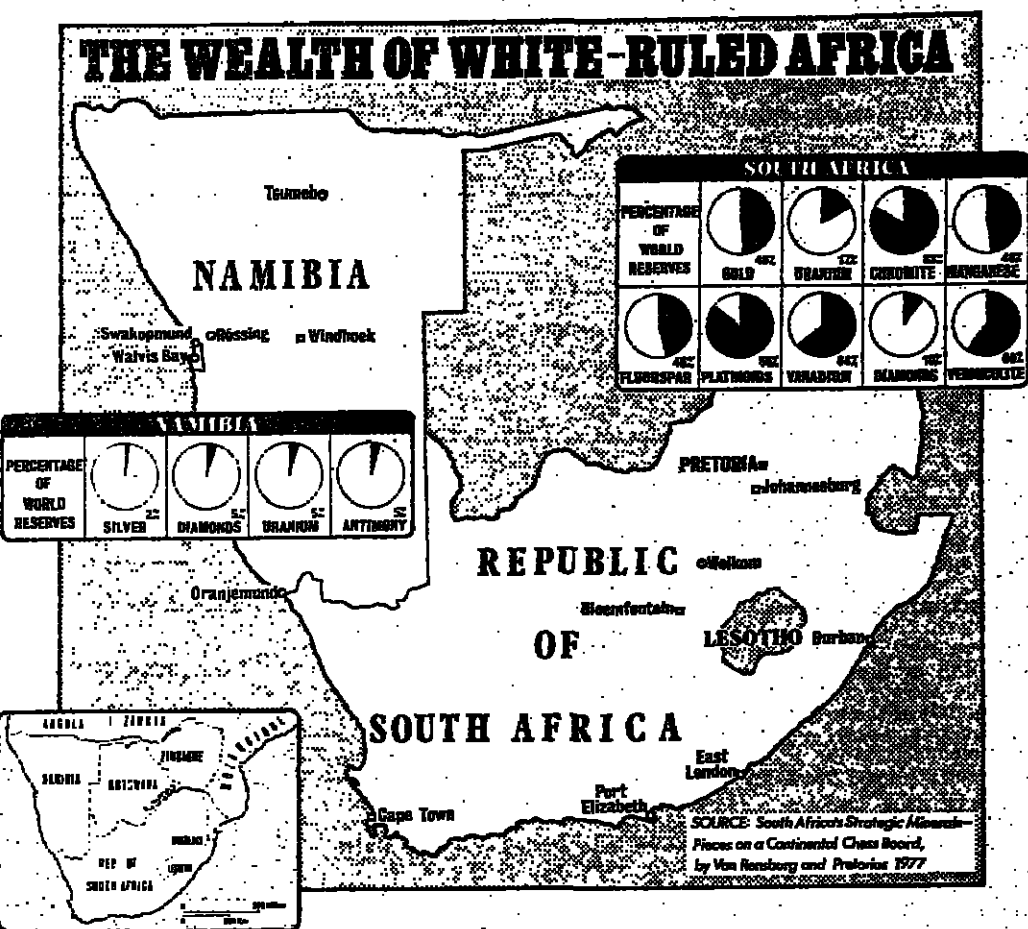
SWAPO called for a stepped up guerrilla struggle and UN sanctions. The front-line states, which had played a very considerable role in backing the UN plan and bringing SWAPO to the conference, showed their disillusionment when they pledged their full support to the guerrillas. UN officials, at least privately, showed their dismay at the failure of an exercise to which they had given their personal support.

There is no simple, rational explanation why South Africa should balk at reaching an international settlement on Namibia. Top Government officials readily admit that it is to be disposed of as swiftly and tidily as possible, so that Mr. P. W. Botha, the Prime Minister, may concentrate on his domestic problems. The difficulty is that it actively complicates those domestic problems.

A SWAPO victory in Namibia could have two dire effects for Mr. Botha in South African political terms. First, it would make him appear weak in the eyes of his constituents, who are, for the most part, still under the control of his National Party. Second, it could provide a big fillip to radical black politics.

## THE FUTURE OF NAMIBIA

By Quentin Peel in Johannesburg





## FINANCIAL TIMES SURVEY

Friday January 16 1981

## U.S. Futures Markets

Activity in America's commodity futures markets saw explosive growth last year, with some sectors—notably dealings in financial instruments, one of the newest—registering threefold expansion. This survey looks at current and prospective development.

## Records tumble month by month

By John Edwards  
Commodities Editor

IT IS NOW almost as easy for British citizens to trade in pork bellies futures in Chicago as in copper in London. The lifting of the UK foreign exchange restrictions at the end of 1979 opened up the huge range of futures markets available in the U.S. to traders and speculators throughout the world. More and more futures contracts are being added as the expansion of the industry continues apace. Each year during the past decade has seen huge increases in turnover on the exchanges, with records being broken annually and sometimes monthly.

The growth of volume has been almost frighteningly large, with "paper" turnovers involving huge sums far exceeding anything on the stock markets. The initial reason for this sustained expansion of interest in futures trading was mainly fear

of inflation and currency uncertainties, especially with regard to the dollar, which persuaded investors to seek safety for the funds in tangibles.

But in recent years the growth in futures has been further accelerated by the introduction of a whole new breed of contracts—the so-called financial instrument markets: for foreign currencies and interest rates. It can be argued that money is basically just another commodity and that these days it is equally important for investors to hedge against fluctuations in the supply-demand pattern and cost of money.

It is quite clear that financial futures are not just a flash in the pan, used by speculators in the hope of making quick fortunes. They are being taken seriously—so seriously that the U.S. Federal Reserve and Treasury undertook a special study of the new markets to see whether they were affecting the money supply checks and balances. The report basically approved of their existence, but there is concern about the proliferation of too many contracts.

It is also quite clear that the markets are being widely used by a growing range of financial institutions, many of which would have once thrown up their hands in horror at the thought of dabbling in futures, let alone trading on a regular basis. The introduction of the New York Futures Exchange by the New York Stock Exchange last year has greatly increased the links between commodity futures and stock markets.

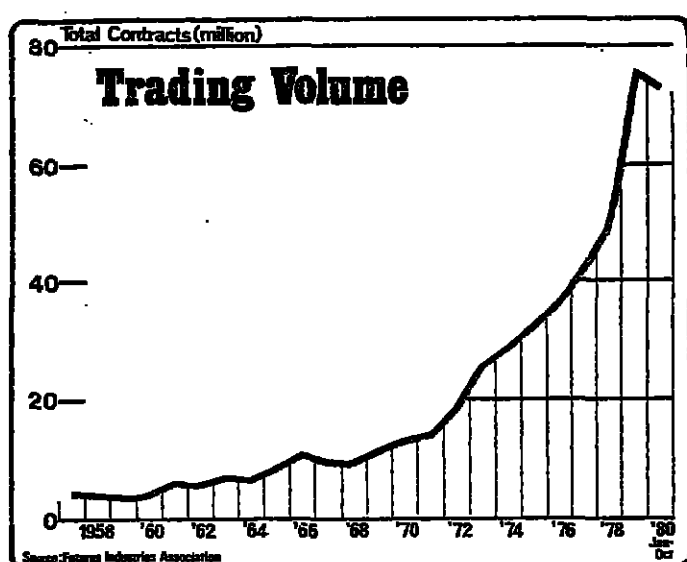
Futures are no longer viewed as some form of crazy gambling in Chicago. They are being treated as alternative ways of investing or protecting the value of funds. The gap between futures and stock exchanges may be closed even more if plans go ahead for futures contracts in stock indices, basically as an insurance against unpredictable movements in share prices.

The Chicago Board of Trade, the granddaddy of all futures markets, has ambitious proposals worked out for 11 stock indices contracts that would enable investors not only to protect themselves against a drop in whole stock market but also against movements in one particular sector of shares—for example, energy, construction or retailing. Other exchanges, including the Chicago Mercantile, which pioneered financial futures, and Kansas, are planning the introduction of similar contracts.

## Deliberately

For the moment, approval of new financial instrument contracts is being deliberately held up by the Commodities Futures Trading Commission (CFTC), the regulatory agency responsible for the futures industry. It wants to consult other Federal agencies, such as the Treasury, with an interest involved.

The attitude of the incoming Reagan Administration could be crucial in deciding which agency finally has responsibility for regulating the financial futures markets. For example, there has been strong pressure for the markets to be supervised



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by the Securities Exchange Commission, which claims to be more involved with financial dealings even though having no experience with futures contracts.

The industry itself is strongly opposed to other agencies coming into the act. It prefers the "devil you know" and points out that the CFTC now has five years' experience, and expertise, in regulating futures markets and that it would make more sense to concentrate regulation in one agency.

The CFTC is by no means popular with the industry.

It is felt that the industry is considerably over-regulated at present and that this is threatening to drive business away from the U.S. markets to other commodity centres—basically London.

However, the industry is expecting that the Reagan Presidential victory will mean a change of the CFTC chairman at least, possibly to someone more sympathetic to the industry's views. There might of course be even more changes, bearing in mind Mr. Reagan's stated repugnance towards Government interference, but Federal agencies have a remarkable ability to survive. Nevertheless the industry does hope that the drive towards more and more regulation will be slowed down or even reversed by the new Administration.

President Carter's decision to close down the Chicago grain markets, following the announcement of the U.S. embargo on grain sales to the Soviet Union in January, was viewed as an ominous precedent of Government interference. It is also feared that the bad name given to futures trading during the silver "crisis" and the subsequent Congressional hearings could still have serious repercussions. Accusations that the exchanges manipulated the silver market's rules and regulations to their own advantage linger on and the whole Hunt family episode did little to enhance the reputation of the futures industry.

Nevertheless it does not appear to have resulted in much practical harm, apart from sharply reduced turnovers in silver contracts. The remaining markets continue to flourish

and traders are confident that the remarkable growth rate of the past decade can easily be maintained.

The number and variety of futures contracts available for trading is still growing. The big grain markets on the Chicago Board of Trade have had a new lease of life following the tightening of world supplies, and the soybean complex markets are still by far the most active in the world.

The nearby Chicago Mercantile Exchange has in recent years created a huge new agricultural futures sector—notably for live cattle and live hogs—which have been very successful. At the same time the offshoot of the Mercantile—the International Monetary Market (IMM)—threatens to outgrow its parent with its highly successful financial futures contract and the second biggest gold contract.

Comex in New York remains the largest metals futures centre, but has had mixed success with financial futures markets. It faces strong competition in this sector from the newly launched New York Futures Exchange (NYFE).

The other New York exchanges have well-established "international" markets for sugar, cocoa and coffee, as well as the highly professional cotton futures market that sets world prices and even orange juice futures.

The Mercantile Exchange in New York—as opposed to Chicago—is also expecting great things from its heating oil futures contract that has been attracting more and more support. It hopes to receive a further boost when

London launches its gas oil futures market in April, since this should provide opportunities for arbitrage trading in both markets.

## Awareness

Overseas trading in the U.S. markets has risen considerably over the past decade, in line with the improvement of international communications and the increased investor awareness, especially in the U.S., that events in one part of the world can have important repercussions elsewhere.

Although U.S. markets remain dominated by domestic influences, since the major proportion of trading comes from Americans, they are by no means as insular as in the past and many of the newer markets, especially metals and financial instruments, are truly international. Since the lifting of UK foreign exchange restrictions British companies have taken a greater interest in markets previously ignored, particularly the Chicago contracts which in the past have been a closed book to traders in London.

In Europe doubts and suspicion about the U.S. markets remain, partly because of contracts, like pork-bellies (bacon sides) that are very domestically orientated, and partly because of the large speculative element in the U.S. markets. London traders often tend to criticise U.S. markets on the grounds that they are too speculative, but this ignores the different structures of the London and American futures markets.

CONTINUED ON  
NEXT PAGE

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## U.S. FUTURES MARKETS II

## New frontier of capitalism

## THE MAIN CENTRES

JOHN EDWARDS

CAPITALISM IS alive and well. That is the immediate impression conveyed by the frantic activity on the giant Chicago futures market. To the outsider viewing the markets during trading hours, especially at the opening each morning, it must appear they have wandered into a world of madness.

The crescendo of noise is frightening as traders in the pits shout, scream, push, grab and sometimes even punch their fellow traders crushed together like travellers in the subway morning rush hour. Even hardened London commodity traders blench at the sight.

But it is possible to detect underneath the riot, signs of order and organisation that make the markets some of the most efficiently organised in the world.

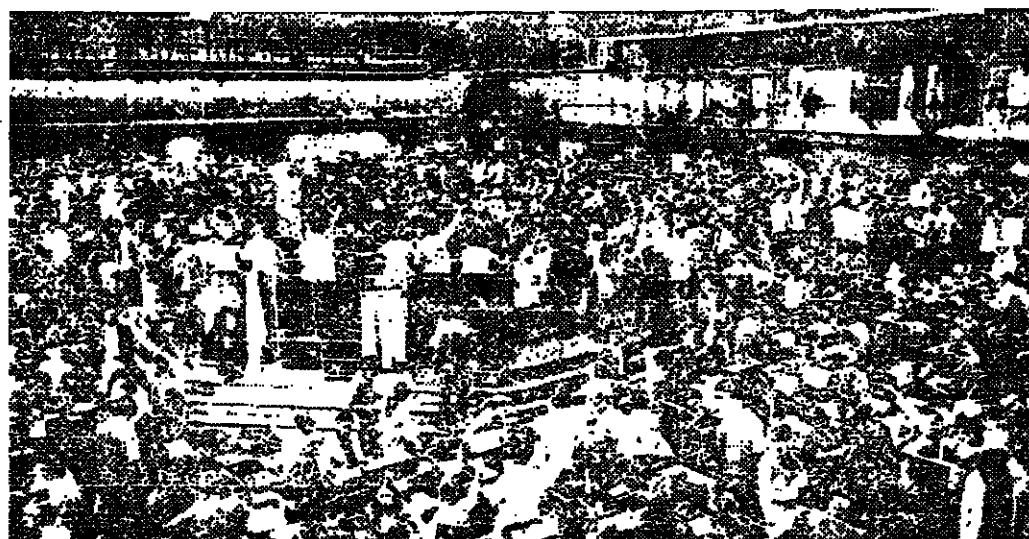
Prices, conceived in the maelstrom of the pits, flash up on the boards within seconds and are sent round the world in under a minute as the communications network takes over. Information of all kinds, ranging from weather forecasts to the latest housing starts in West Germany, flows into the pits and is quickly reflected in price movements. Slips of paper casually thrown down by traders in the pits are gathered up by armies of young messengers carefully checked and then put into the system, under which fortunes are lost and made daily.

## Arbiter

Price is the ultimate arbiter of all developments, whether political, economic or climatic. Futures are a true reflection of fundamental market forces at work; the meeting place between buyers and sellers where the value of a commodity is judged by one simple criterion—what is someone prepared to pay for it?

The Chicago futures markets have been built up over the years—its Board of Trade is over 100 years old—to provide the right kind of environment for the price-deciding mechanism to work, reflecting all possible influences. The great strength of the Chicago markets is the "pool" of local professional speculators who provide the liquidity needed to ensure that the markets work properly and are not artificially distorted. A trade hedger's nightmare is to be caught in a market where he cannot buy or sell easily without distorting prices out of line with the physical trade. It is the "locals" who provide underlying support for markets all the time and often carry them through periods of inactivity or when they are just starting up and the trade hesitates to participate.

Membership of the exchanges is confined to individuals, who



The trading floor of the Chicago Board of Trade, the world's oldest and largest commodities futures exchange

have to pass rigorous tests to prove they can trade properly and meet any financial liabilities. The "locals" are independent, living on their wits, either trading for themselves or dealing for others.

Their capital investment is the price of their membership seat and there is virtually a separate market in the cost of membership, which is limited to a constant number. The rise and fall—in the price of seats reflects the success or otherwise of the exchanges' markets. For many years now seats have been an extremely good investment with the price rising dramatically to record levels in line with the growth of interest in futures trading. This has helped bolster and encourage "locals" to trade, but there is always a heavy turnover since daily trading is both risky and exhausting in the constant atmosphere of high tension.

At the same time many companies have their own seats, owned through individuals. These include the commodity commission houses as well as big grain companies and financial institutions, which like to be close to what is affecting their customers. The commission houses have their own army of members trading on their behalf, but they often use "locals" either for the latter's expertise or to disguise particular trading tactics.

All members are tied eventually to one of the companies in the independent clearing house, since all trades have to pass through a clearing member at one stage. Clearing members charge a commission on transactions, so it makes sense for a large company with lots of trading to become a clearing member.

The clearing system in U.S. markets differs radically from those in London. The clearing house is formed by a number of companies operating in the markets and the risks are therefore spread far and wide in the event of any default. But perhaps the most practical difference is that the clearing house insists on being balanced

up every night. It demands immediate payment of any sums outstanding but also pays out any surplus funds to traders on the right side of the market making money.

This is important in view of the large amounts involved because of the interest that can be earned from surplus funds. U.S. traders claim that the London system, where only outstanding sums are due for payment immediately, as being totally unacceptable in the American markets.

In Chicago there are three separate exchanges: The Chicago Board of Trade, which is the largest and oldest of all the futures markets; the Chicago Mercantile Exchange, the second biggest futures market and one that has made tremendous progress in recent years; and the Mid-America Commodities Exchange, which specialises in smaller size lots (1,000 instead of 5,000 bushels for grains) and acts as a sort of training ground for the higher exchanges. In fact the mini-contracts offered by the Mid-America Exchange have been gaining in popularity with the rise in prices, since the minimum lots of the Board of Trade grain markets, for example, involve sizeable sums these days.

## Rivalry

There is considerable rivalry between the Board of Trade and the Mercantile Exchange, especially in financial instrument markets where they are in direct competition. The Mercantile claims to have conceived the whole idea of financial futures markets first, encouraged by the economist Milton Friedman, but the Board of Trade launched the first interest rate market. They are both now faced with heavy competition from New York, especially with the introduction of the New York Futures Exchange (NYFE) by the New York Stock Exchange.

Nevertheless, the Chicago exchanges are confident that they can stay ahead given the head start they have achieved in

The past year has seen a tremendous revival of interest in grains as a result of the depletion in world stocks aggravated by the Russian crop shortfall. The soyabean complex—soyabean meal and edible oil—remains by far the biggest futures markets in the world in terms of volume traded. Although there is constant criticism from outsiders of the speculative activity in the market there is little doubt that the markets are widely used and followed by the agricultural industry as well as grain-using companies.

They set the guidelines on which U.S. farmers base their planting intentions as well as providing the vital hedging facilities required, particularly by shippers. Although the markets tend to be dominated by domestic influences, there is great overseas interest in the Chicago grain futures market since the U.S. is by far the biggest world grains exporter.

In recent years the Board of Trade has tended to leave development of new agricultural futures markets to the Mercantile, preferring to concentrate on financial markets. But it is now planning to introduce several new contracts, including a cotton futures market to rival New York and a sunflower seed market. It also proposes to start a heating oil contract, similar to the existing market in New York and the planned one in London.

## Contract

It also wants to introduce a new silver contract, with minimum lots reduced to 1,000 oz compared with the existing contract of 5,000 lots that has fallen on lean times since the Hunt-inspired silver crisis last year.

Both the Board of Trade and the Mercantile Exchange have plans for a large extension in trading space, with the Mercantile moving to totally new premises while the Board of Trade is enlarging its existing building.

They obviously believe that the expansion in futures trading will continue unabated. After the introduction of financial instruments there are several potential areas for new markets—oil, coal and other forms of energy are one idea; so are shipping freight rates. And in New Orleans it is hoped to launch shortly the first rice futures market as well as an alternative cotton futures contract.

It could be some time before these proposed new contracts receive approval from the Commodity Futures Trading Commission, given the lengthy delays that have already occurred and the possible different views of the Reagan Administration. But for the moment prospects for the continued expansion of futures trading look bright in a world where uncertainty and doubts about the value of "paper" money are attracting more and more investors into tangibles.

In America liquidity is considered to be the key element in making a futures market successful or not. It is argued that the trade cannot use the market properly for hedging unless there are sufficient numbers of buyers and sellers available to absorb trade business, which usually tends either to be all bullish or bearish. Speculators provide the other side of the market, as permanently willing buyers or sellers if the price is right.

A feature of the U.S. markets which distinguishes them from London are the "locals" who either trade purely on their own account or deal on behalf of clients, speculative or trade. Locals account for something like 60 per cent of the total turnover on the Chicago markets and they often specialise in one particular aspect—arbitrage trading or "scalping"—taking advantage of price differentials. Since many of them rely on commodity trading for their livelihood, and view their seats on the exchanges as a capital investment, they are extremely professional dealers.

It is also true that there is far more speculative interest in commodity futures in the U.S. than in London, mainly because there is more "risk" money around and the exchanges have made big efforts to dispel the kind of mystique which surrounds the London markets. It follows that they are also far more tightly regulated in attempts to protect the unwary speculator from disaster.

Mr. James Stone, chairman of the U.S. Commodity Futures Commission, after a visit to London last year openly admired the laissez-faire, self-regulating attitude governing the British futures markets, but claimed it would simply not work for the larger and more complex U.S. exchange.

The difference between the two centres is well illustrated by the conflict over "foreign" trading in the U.S. markets.

## THE RANGE OF COMMODITIES

(No. of futures contracts)

	Contract Unit	1979	1978	1977
<b>CHICAGO BOARD OF TRADE</b>				
Wheat	5,000 bushels	3,575,395	2,556,134	1,820,790
Corn	"	6,127,719	6,127,069	5,021,827
Oats	"	215,928	215,774	109,970
Soybeans	"	9,114,248	8,477,277	7,996,139
Soyabean oil	60,000 lb.	2,081,646	2,908,284	2,535,046
Soyabean meal	100 tonnes	2,493,521	2,493,086	2,573,453
Yield broilers	30,000 lb.	25,681	74,684	64,838
Silver	5,000 oz.	2,720,589	2,657,832	2,257,089
Gold	100 oz.	32,844	56,470	12,768
Plywood	76,032 sq. ft.	97,588	—	—
Stud lumber	100,000 bd. ft.	149,576	261,483	368,776
GNMA mrtgs, CDR	\$100,000	77,365	6,327	—
GNMA mrtgs, CDR	"	1,371,078	953,161	422,421
Com. paper (90-day)	\$1m	29,702	18,767	3,553
Com. paper (30-day)	\$3m	1,292	—	—
T-notes (4-6 yr)	\$100,000	11,599	—	—
T-bonds	\$100,000	2,059,594	555,350	32,101
<b>TOTAL</b>		<b>33,870,680</b>	<b>27,262,929</b>	<b>23,019,825</b>
<b>MIDAMERICA COMMODITY EXCHANGE</b>				
Wheat	1,000 bushels	379,975	205,629	151,432
Corn	"	323,808	256,022	280,268
Oats	5,000 bushels	1,961	1,433	1,172
Soybeans	1,000 bushels	964,596	994,332	1,104,763
Silver	1,000 oz.	361,576	378,049	368,585
U.S. silver coins	\$5,000	—	—	—
Gold	1 kg	4	3,214	2,650
Live cattle	20,000 lb.	208,359	41,939	—
Live hogs	15,000 lb.	208,359	54,054	—
<b>TOTAL</b>		<b>2,568,950</b>	<b>2,121,189</b>	<b>2,066,193</b>
<b>KANSAS CITY BOARD OF TRADE</b>				
Wheat	5,000 bushels	1,037,018	755,949	617,122
Corn	"	—	—	—
Grain sorghum	250,000 lb.	—	—	15
<b>TOTAL</b>		<b>1,037,018</b>	<b>755,949</b>	<b>617,137</b>
<b>MINNEAPOLIS GRAIN EXCHANGE</b>				
Wheat	5,000 bushels	328,799	384,313	191,098
Durum wheat	"	—	—	36
<b>TOTAL</b>		<b>328,799</b>	<b>384,313</b>	<b>191,134</b>
<b>CHICAGO MERCANTILE</b>				
Fresh eggs	22,500 doz.	21,224	72,984	130,043
Nest run eggs	"	—	—	—
Butter	30,000 lb.	—	—	—
Potatoes	80,000 lb.	1,126	90	4,727
Live hogs	30,000 lb.	1,895,710	1,765,201	1,307,712
Pork bellies, Fm	38,000 lb.	1,514,176	1,439,651	1,358,730
Live cattle	40,000 lb.	7,214,948	5,592,364	2,539,517
Feeder cattle	42,000 lb.	980,619	568,738	132,274
Hams	36,000 lb.	—	—	—
Turkeys	36,000 lb.	—	—	144
Boneless beef	36,000 lb.	—	—	41
Broilers	36,000 lb.	—	—	—
Lumber	100,000 bd. ft.	648,478	560,498	486,691
Stud lumber	100,000 bd. ft.	5,699	5,865	687
Grain sorghums	400,000 lb.	—	—	—
Copper	12,500 lb.	—	—	—
British pound	25,000	513,682	240,099	78,701
Canadian dollar	100,000	399,853	207,654	169,139
Deutsche Mark	125,000	450,356	490,569	124,368
Japanese yen	12,500,000	329,645	361,731	62,261
Mexican peso	1,000,000	23,982	17,344	17,029
Swiss franc	125,000	393,944	321,451	106,968
Dutch guilder	125,000	22	2,585	2,812
U.S. silver coins	45,000	59	275	371
French franc	250,000	406	4,449	3,150
Gold	100 oz.	2,558,960	2,812,570	908,180
T-bills (90-day)	\$1m	1,830,482	768,980	321,703
T-bills (1-yr)	\$1m	11,769	5,564	—
T-notes (4-year)	\$100,000	11,072	—	—
<b>TOTAL</b>		<b>19,386,796</b>	<b>15,153,952</b>	<b>7,578,247</b>
<b>COMMODITY EXCHANGE INC. (NEW YORK)</b>				
Copper	25,000 lb.	2,301,033	1,408,688	1,070,210
Zinc	60,000 lb.	—	—	—
Silver	5,000 lb.	—	—	—
Gold	100 oz.	4,080,619	3,822,085	3,540,047
Mercury	10 flasks	6,541,899	3,742,378	961,551
Rubber	22,040 lb.	—	—	—
T-bills (90-day)	\$1m	27,860	—	—
GNMA mrtgs, CD	\$=100,000	872	—	—
<b>TOTAL</b>		<b>12,982,353</b>	<b>8,972,528</b>	<b>5,591,808</b>
<b>AMEX. COMMODITY EXCHANGE</b>				
GNMA mrtgs, CD	\$=100,000	82,403	16,671	—
T-bills (90-day)	\$1m	4,374	—	—
T-bonds	\$=100,000	7,492	—	—
<b>TOTAL</b>		<b>64,319</b>	<b>16,671</b>	<b>—</b>
<b>COFFEE, SUGAR AND COCOA EXCHANGE (NEW YORK)</b>				
Coffee "C"	27,500 lb.	449,799	163,959	214,202
Coffee "B"	32,000 lb.	—	—	—
Sugar #11	112,000 lb.	1,792,723	1,016,772	1,055,984
Sugar #12	"	35,474	21,875	15,676
Sugar, domes (10 & 7)	"	—	—	—
Cocoa	30,000 lb.	231,018	222,732	307,628
Cocoa	100 tonnes	265	—	—
Rubber	32,000 lb.	—	—	53
<b>TOTAL</b>		<b>2,510,179</b>	<b>1,425,239</b>	<b>1,593,543</b>
<b>NEW YORK COTTON EXCHANGE</b>				
Cotton #2	50,000 lb.	1,689,051	1,155,801	826,395
Orange Joe, fan conc.	15,000 lb.	186,618	285,405	377,921
Propane	100,000 gall.	57	3	301
Petroleum	5,000 bbls.	—	—	—
Wool	—	—	—	3
<b>TOTAL</b>		<b>1,875,126</b>	<b>1,441,209</b>	<b>1,204,620</b>
<b>NEW YORK MERCANTILE EXCHANGE</b>				
Palladium	100 oz.	46,994	45,174	19,971
Platinum	50 oz.	536,124	405,748	122,924
U.S. silver coins	\$10,000	5,482	9,887	15,514
Gold	1 kg	171	620	1,017
Gold	400 oz.	533	2,745	2,633
British pound	25,000	420	500	—
Canadian dollar	100,000	3,366	181	—
Deutsche Mark	125,000	182	1,844	—
Japanese yen	12,500,000	43	441	—
Belgian franc	2,000,000	—	—	—
Swiss franc	125,000	45	401	—
Mexican peso	1,000,000	—	—	—
Imported lean beef	35,000 lb.	16,704	5,890	2,690
Potatoes, Maine	50,000 lb.	—	—	—
Potatoes	50,000 lb.	183,868	452,215	478,558
No. 2 heating oil	1,000 bbls.	39,804	116	—
No. 6 ind'l fuel oil	1,000 bbls.	38	28	—
<b>TOTAL</b>		<b>828,246</b>	<b>926,793</b>	<b>684,555</b>
<b>TOTAL ALL CONTRACTS</b>		<b>78,966,471</b>	<b>55,482,172</b>	<b>42,647,064</b>
Change from previous year		<b>+28.9%</b>	<b>+36.1%</b>	<b>+16.2%</b>

## Records tumble month by month

CONTINUED FROM PREVIOUS PAGE

## VOLUME HIGHLIGHTS

	1979 Contracts ('000)	%	1978 Contracts ('000)	%
<b>Contracts with volume over 100,000</b>				
Soybeans, Chicago BOT	9,114	12.00	8,477	14.50
Corn, Chicago BOT	6,127	11.42	6,127	10.48
Live cattle, Chicago Mercantile	7,214	9.50	5,592	9.57
Gold, Commodity Exchange	6,541	8.61	3,742	6.40
Silver, Commodity Exchange	4,080	5.37	3,822	6.54
Wheat, Chicago BOT	3,575	4.71	2,556	4.37
Gold, Chicago Mercantile	3,538	4.68	2,812	4.81
Soyabean oil, Chicago BOT	3,081	4.06	2,908	4.93
Silver, Chicago BOT	2,720	3.58	2,657	4.55
Soyabean meal, Chicago BOT	2,493	3.49	2,493	4.26
Copper, Commodity Exchange	2,301	3.03	1,408	2.41
T-Bonds, Chicago BOT	2,059	2.71	555	.95
T-Bills (90-day), Chicago Mercantile	1,930	2.54	768	1.32
Live hogs, Chicago Mercantile	1,895	2.38	1,765	3.02
Sugar No. 11, Coffee, Sugar and Cocoa	1,792	2.36	1,016	1.74
Cotton No. 2, New York Cotton	1,689	2.22	1,155	1.98
Pork bellies, frozen, Chicago Mercantile	1,514	1.99	1,439	2.46
GNMA mortgages, CDR, Chicago BOT	1,371	1.80	933	1.63
Wheat, Kansas City BOT	1,037	1.37	755	1.29
Feeder cattle, Chicago Mercantile	980	1.29	568	.97
Soybeans, Mid-America	964	1.27	994	1.70
Lumber, Chicago Mercantile	648	.85	560	.96
Platinum, New York Mercantile	536	.71	405	.69
Pound Sterling, Chicago Mercantile	513	.68	240	.41
Swiss franc, Chicago Mercantile	493	.65	321	.53
Deutsche Mark, Chicago Mercantile	450	.59	400	.68
Coffee "C", Coffee, Sugar and Cocoa	449	.59	163	.28
Canadian dollar, Chicago Mercantile	389	.50	207	.35
Wheat, Mid-America	379	.50	205	.35
Silver, Mid-America	361	.48	378	.6



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## PRECIOUS METALS

JOHN EDWARDS

U.S. COMMODITY exchanges are still suffering from the aftermath of the great silver "boom" and subsequent "bust" in late 1979 and early 1980. Turnover on the two main silver futures markets in New York and Chicago has fallen sharply, reflecting unease at the thought of becoming involved again with a market whose volatility proved astonishing even for commodity traders inured to dramatic price swings.

The swift rise in the price from under \$10 to over \$50 an ounce in the space of a few months was bad enough. But the subsequent Congressional investigation into the activities of the Hunt family, and other powerful speculators seeking to corner the market, brought out many background details that did not reflect well on the exchanges.

Most serious of all were allegations that the exchanges changed the rules to suit influential individuals helping to run the exchanges who were on the "wrong" side of the market and faced being wiped out financially. Both the Chicago Board of Trade and Comex in New York strongly deny these accusations, and have produced volumes of evidence to show they acted responsibly and in the best interests of the markets as a whole.

Nevertheless the whole episode left a nasty taste and at one stage trading activity was reduced almost to a standstill by the restrictions imposed. Suspicion remains and the silver markets are now a pale shadow of their former selves.

At the same time the silver "crisis" which at one time threatened to have serious ripple effects on the banking and financial community, is being used as a platform to introduce stricter regulations. Limits are being proposed on the size of positions that can be held by individuals or groups, and there is growing pressure for increased margins to be introduced by brokers. Still overhanging the markets are

the large holdings of silver retained by the Hunt family; these are due to be liquidated over an unspecified period and at unspecified prices. The sense of shock after the blaze of publicity that surrounded the attempted "cornering" of the market by the Hunt family and associates remains. Margins have been sharply reduced to tempt trading back into the market, and there are also plans to reduce the minimum lot size from 5,000 oz to 1,000 oz of silver to enable broader participation by smaller speculators.

It may be some time, however, before the markets recover from the traumatic events of last year. In addition, the previous popularity of silver as a tax "straddle" to enable tax payments to be carried over for a period has diminished following investigations by the U.S. Inland Revenue Service into this whole type of operation.

Meanwhile the popularity of gold futures continues unabated. The New York gold futures market is constantly reporting record turnovers and it is followed close behind by the Chicago Mercantile Exchange, which has a very similar contract. This enabled some heavy arbitrage trading between the Chicago and New York markets and no doubt this will be extended to include the proposed London gold futures market when it is launched this year.

Gold is still the "king" commodity so far as outside commodity speculators are concerned and usually sets the pattern for other metals and commodities.

Considerable interest has been shown too in the free market platinum—and to a much lesser extent palladium—futures contracts on the New York Mercantile Exchange.

Platinum futures have been particularly successful, heavily influencing London free market prices and indirectly movements in the official prices charged by the South African producers. There has been some criticism that on occasions the markets for platinum and palladium are too "thin" and can be easily manipulated. Nevertheless, they have established a prime role in free market pricing of these metals, which have attracted considerable support among speculators as an alternative investment to gold and silver.

## HOW GOLD FUTURES AND SPOT DEALINGS COMPARE

Gold futures trading has won tremendous popularity since it was first introduced in the U.S. at the beginning of 1975, when the ban on private ownership of gold bullion was lifted. U.S. exchanges provide a flow of information in

simple terms to explain how the futures markets work. Below is an explanation by the Chicago Mercantile Exchange of the difference between the U.S. gold futures and U.S. and European gold bullion markets.

## IMM Futures Market

1. Participants are either buyers or sellers at a single, specified price at any given point in time.

2. Non-member participants deal through brokers, who represent them on the IMM floor.

3. Market participants are usually unknown to one another except where a firm is trading its own account through its own brokers on the IMM trading floor.

4. Trading is conducted in a competitive arena by "open outcry" of bids, offers, and amounts.

5. Participants include those who are in the gold business as well as those who are not, including large and small "retail" or individual speculators and investors.

6. Daily price and volume statistics are disseminated publicly by the IMM.

7. The Exchange's Clearing House becomes the opposite side to each cleared transaction; therefore, the credit risk for a futures market participant is always the same and there is no need to analyse the credit of other market participants.

8. Margins are required of all participants.

## Dealer (Cash) Market

1. Participants make two-sided markets, quoting two prices that indicate a willingness to buy at the lower price and to sell at the higher price.

2. Participants deal on a principal-to-principal basis.

3. Participants in each transaction always know who is on the other side of the trade.

4. Trading is done by telephone or telex with customer orders coming into each dealer's trading room.

5. Trading is dominated by participants in the precious metals business; access for individuals is limited.

6. Actual prices are not publicly available (applies to daily trading; fixes are exceptions) and no data are available on total volume.

7. Each party with whom a dealer does business must be individually examined as a credit risk and credit limits must be set for each. There may be a wide range in the credit capabilities of participants.

8. Margins are not always required, depending upon a dealer's assessment of each counterpart to a transaction.

9. Settlements are made daily via the Exchange's Clearing House. Gains on position values may be withdrawn and losses are collected.

10. A small percentage (usually less than 1 per cent) of all contracts traded results in actual delivery.

11. Generally, trading is in contracts for future delivery.

12. Long and short positions are easily liquidated.

13. Standardised dates are used for delivery of gold in the spot month and/or the quarterly months of March, June, September, and December.

14. Contract size is 100 troy ounces of .995 fineness.

15. Pricing basis is for Chicago or New York delivery. Specifications of IMM gold contracts allow delivery at seller's option in designated warehouses in either Chicago or New York.

16. A single, round-turn (in and out of the market) commission is charged. It is negotiated between broker and customer and is relatively small in relation to the value of the contract.

Dealer (Cash) Market  
9. Settlement takes place two days after spot transactions. For forward transactions settlement occurs two days after the maturity date.

10. The majority of trades results in delivery.

11. The bulk of trading is spot.

12. Forward agreements are not easily offset or transferred to other participants.

13. Forward contracts can be delivered at any date agreed upon between the buyer and seller.

14. Dealers normally trade 400-ounce bars of .995 fineness, though other weights and qualities are available.

15. Pricing basis is normally for London delivery, though delivery charges for other locations may be included by dealers at customer request.

16. No commission is charged, but the dealer's cost of making the transaction is built into the price and often substantially exceeds that of the futures market commission.

\* The Board of Governors may add additional contract months from time to time. Spot months are opened at each interval between the "regular" contract months.

Playing for high stakes  
in a big gameTRADING  
METHODS

JOHN EDWARDS

TRADING ON the U.S. futures markets may only be a telephone call (to a broker) away. But there are major differences between the American and London markets. Perhaps the biggest difference is the sheer size of the American markets, both in numerical and volume terms. There is enormous scope to trade in anything from orange juice futures to lumber, live hogs, metals, grains, foreign currencies and Treasury bonds.

At the same time the volume of funds coming into the markets is frighteningly large in UK and European terms. Americans are very much more aware of the opportunities available for speculating in commodities and treat futures trading just like dealing in stocks and shares.

Recently the idea of investing in strategic metals has been popularised by books and pamphlets, as well as by the army of financial "advisors" who keep sharp eyes open for any way in which to use their clients' funds to best advantage.

## Leverage

The great attraction of futures, however, is the involvement in a tangible raw material with an outlay confined only to a margin of around 10 per cent normally—the kind of leverage that makes for high profits, and high losses.

Because of the risks involved there has been considerable movement recently by private speculators towards managed or discretionary funds, where there is a limited liability even though the profits potential may be reduced.

The growth of these private funds has brought a great many new big operators on to the markets. So has the extension of futures trading into financial instruments, where the basic value of contracts dealt in is very big—a minimum lot of \$1m is required in many cases. Even with a margin of 10 per cent this still represents a lot of money.

The Hunt family was only one of the many big private speculators — individuals or groups that operate in the markets on a huge scale, putting up money in amounts the London markets would almost certainly not be able to handle properly. It is a big game, where the small players are often hurt by the sheer size of their opponents' pockets. Many lambs are slaughtered, but there is always the lure of the individual who makes a fortune—and is sometimes clever enough to keep it.

apparently on unfounded rumours making the outsider wonder what is happening. The point is that the U.S. markets are often motivated by very different forces from those in London. Traditionally the British markets have been dominated by the trade and therefore tend to react more predictably to supply-demand developments. That is not always the case in America. There speculators are usually the dominant short-term influencing factor and their behaviour is often not regulated by supply-demand developments. They are more concerned with the technical situation in the market. If it is overbought, prices may go down despite the most "bullish" news, for example.

The relationship between different markets on the same exchange is also much closer. Unlike their counterparts in London, many of the members on the U.S. exchanges trade in several diverse markets, ranging from soybeans to silver and interest rate futures.

So collapse, or boom, in one market can have a considerable impact on a totally unrelated commodity. For example, if silver prices fall sharply, resulting in heavy losses for some traders, there might well be a spate of selling in the grain markets as these traders seek to raise money to pay their silver margins. Similarly a boom in silver might well encourage fresh buying in grains as traders speculate with the money they have made in silver and spread the risk.

In the U.S. markets there is a tradition of trading in several markets at the same time, either to spread the risk or take advantage of differentials. There is the soybean crush ratio, based on the cost of producing meal and oil. If the price of meal is at a certain point then the processor is able to produce oil at a lower price, and vice versa. There is also the traditional differentials between wheat, corn (maize) and soybean prices, as well as between gold, platinum and silver.

There are endless variations on this theme, not only between futures in the same group but among entirely different com-

## COMMODITY GROUPS

	1979		1978	
	Contracts ('000)	Per cent of total	Contracts ('000)	Per cent of total
Precious metals	18,163	24.9	13,979	22.9
Soybean complex	15,308	20.8	14,974	25.4
Grain	14,534	19.1	10,402	17.5
Livestock and products and poultry	11,902	15.7	9,686	16.6
Financial instruments	5,807	7.4	2,325	4.0
Import agricultural commodities*	2,510	3.3	1,425	2.4
Non-precious metals	2,301	3.0	1,409	2.4
Foreign currency	2,222	2.9	1,560	2.7
Other agricultural commodities†	2,082	2.7	1,967	3.4
Lumber products	891	1.1	831	1.4
Petroleum products	23	—	—	—

\* Excludes imported beef.

† Cotton, orange juice, potatoes and eggs.

modities. Best known is the soybean-silver link which has bedevilled London metal traders. More recently the introduction of a diverse commodity (money) in the financial instrument markets means that there will be even more inter-market reactions to bewilder the outsider. All kinds of complicated techniques have been devised by professional traders but these require very close links with the actual marketplace to be successful.

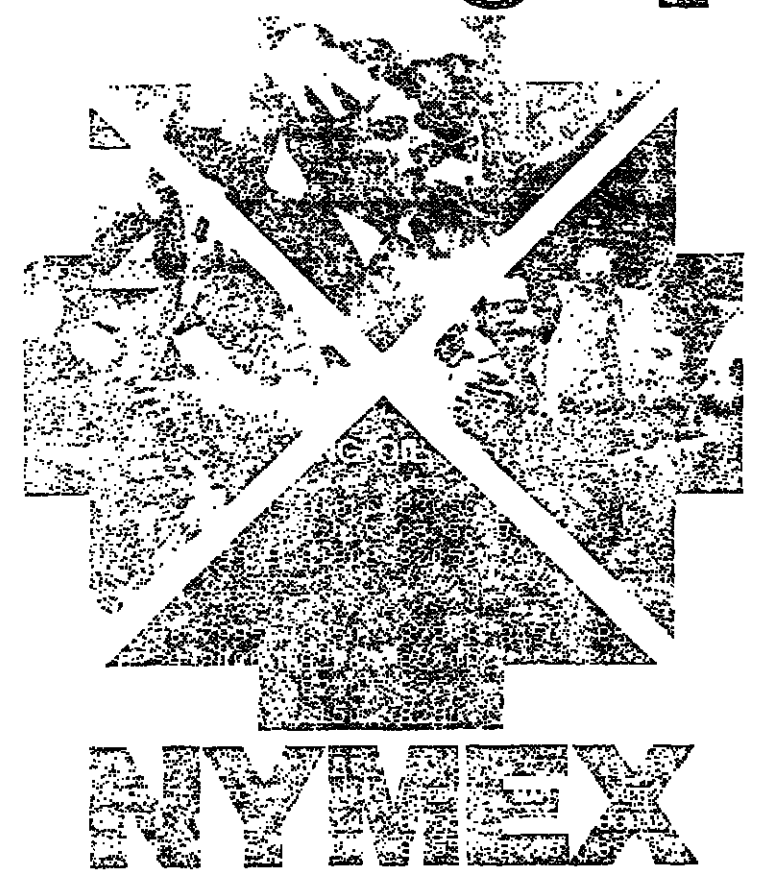
At the same time a growing influence on the markets comes from the technicians who know nothing about the individual commodities but simply rely on charts, computers or trends. Their reaction to market developments can prove baffling too. If the chart or computer says sell then they sell even in the face of the most bullish news.

The argument is that the market knows best, since price movements take into account every known factor (including those that may only be known

CONTINUED ON NEXT PAGE

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# Portfolios help spread the risk

## COMMODITY FUNDS

TIM DICKSON

COMMODITY FUNDS in the U.S. are currently fashionable. Spectacular movements in certain commodities, particularly in 1979, and the dull performance of paper investments have lured small investors into the market in search of excitement and a real return. Funds have mushroomed in the last couple of years and probably something like \$200m to \$250m of private money is being managed in this form by experts from the securities firms and commodity brokerage houses.

Commodity funds, however, bear little resemblance to, say, the typical UK unit trust. A big advantage of commodity funds, admittedly, is diversification—funds spread their risks across perhaps a dozen different commodities. Moreover, the investor's liability is limited and in the hazy world of commodity futures it is comforting to know that unlike those who invest direct you cannot lose more than you originally put up.

As the accompanying table shows, however, the risks of being completely wiped out do

have to be taken seriously. Last year three commodity funds, Mountain View Futures, McLean Futures and McLean Futures II were liquidated by their managers either after losing everything or after falling below the point where they were required to liquidate. Antares Futures was dissolved at \$565 (a capital dividend of \$300 had previously been paid) when the manager died.

Sharp movements in U.S. interest rates have been a particular headache over the past year and were certainly responsible for the demise of the McLean Futures Fund, sponsored by ContiCommodities. McLean Futures II, heavily silver-orientated, was in fact the first to go in the March 1980 shake-out which accompanied the Nelson Bunker Hunt silver market debacle.

At the beginning of December McLean Futures (I) was hit by the then record rise in U.S. interest levels. Ironically, after recovering from a price of \$380 per \$1,000 unit in May to more than \$1,900 at the end of November, the fund was completely wiped out in a matter of days. Most of the funds are run by trend followers—“technicians” who use computerised and other highly sophisticated equipment to plot the market—rather than the “fundamentalists” who rely on demand-supply equations. The “techni-

cians” mostly did well over the first 10 days of December, though the two Harvest funds—sponsored by Heindol and run by fundamentalists—also plunged dramatically. Commodity funds may be financially less risky than an individual commodity account but they certainly do not contribute to an uninterrupted night's sleep.

### Liability

Most of the commodity funds offered by brokerage houses generally involve four parties. First there is the investor, or “limited partner” as he is known, whose liability is limited to the amount originally invested. Typically units are valued at \$1,000, with a minimum investment of five units—i.e. \$5,000. Funds are usually closed to new investors after an initial offer period. Next there is the general partner, who tends to be an affiliate or subsidiary of a broker/dealer who sponsors the funds. Thirdly there is the sponsoring brokerage firm, through which all trading is done. Finally, and most important, there is the investment manager who takes all the crucial decisions.

The rewards of management, by UK standards at any rate, are high. The management fee can be anything between 3 per cent and 6 per cent of the fund's assets each quarter plus an incentive fee ranging from 10 to 15 per cent of the profits—if any. If the fund's value dips, however, the previous plateau has to be rescinded before any further incentive fee is earned. Typically about 5 per cent of investors' original outlay goes to the broker/sponsors. Investors in commodity funds naturally leave to the manager

the difficult decisions of when to cut losses or take profits. Individuals speculating on their own are required to make a deposit of between 5 and 10 per cent of the value of the contract. This gives them considerable gearing, but if the price moves against them they are required to top this up, or make a “variation call,” as it is technically known.

Most funds tend to keep about two thirds of their assets in reserve for variation calls. This is commonly invested in U.S. Treasury bills which recently have been yielding a

## U.S. COMMODITY FUNDS

	Date started	Starting value per unit (\$)	Unit value 30/11/80 (\$)	Unit value 10/12/80 (\$)
Chancellor Futures	February, 1980	1,000	737	1,002
The Galileo Futures	March, 1979	1,000	1,150	1,439
McLean Futures*	December, 1978	1,000	1,902	—
McLean Futures II*	August, 1979	1,000	—	—
Mountain View Futures*	September, 1978	1,000	—	—
The Dunn Corporation II	October, 1974	1,000	7,449	7,850
Aries Commodity	—	1,000	990	1,250
Harvest Futures	June, 1978	1,000	5,467	2,728
Harvest Futures II	February, 1980	1,000	878	506
Heindol Illinois Commodity	January, 1978	1,000	1,655	1,715
Heindol Recovery I	March, 1978	465	1,197	1,249
Heindol Recovery II	March, 1978	188	494	498
The Future Fund	July, 1979	1,000	2,166	2,314
The Resources Fund	August, 1978	1,000	2,297	2,424
Hutton Commodity Partners	February, 1980	1,000	1,149	1,150
Antares Futures*	January, 1978	1,000	—	—
Commodity Trend Timing	January, 1980	963	1,312	1,500
Boston Futures	January, 1980	957	933	1,115
Thomson McKinnon Futures	April, 1975	942	1,342	1,581

\* All now liquidated

Source: Norwood Securities, Chicago, Illinois.

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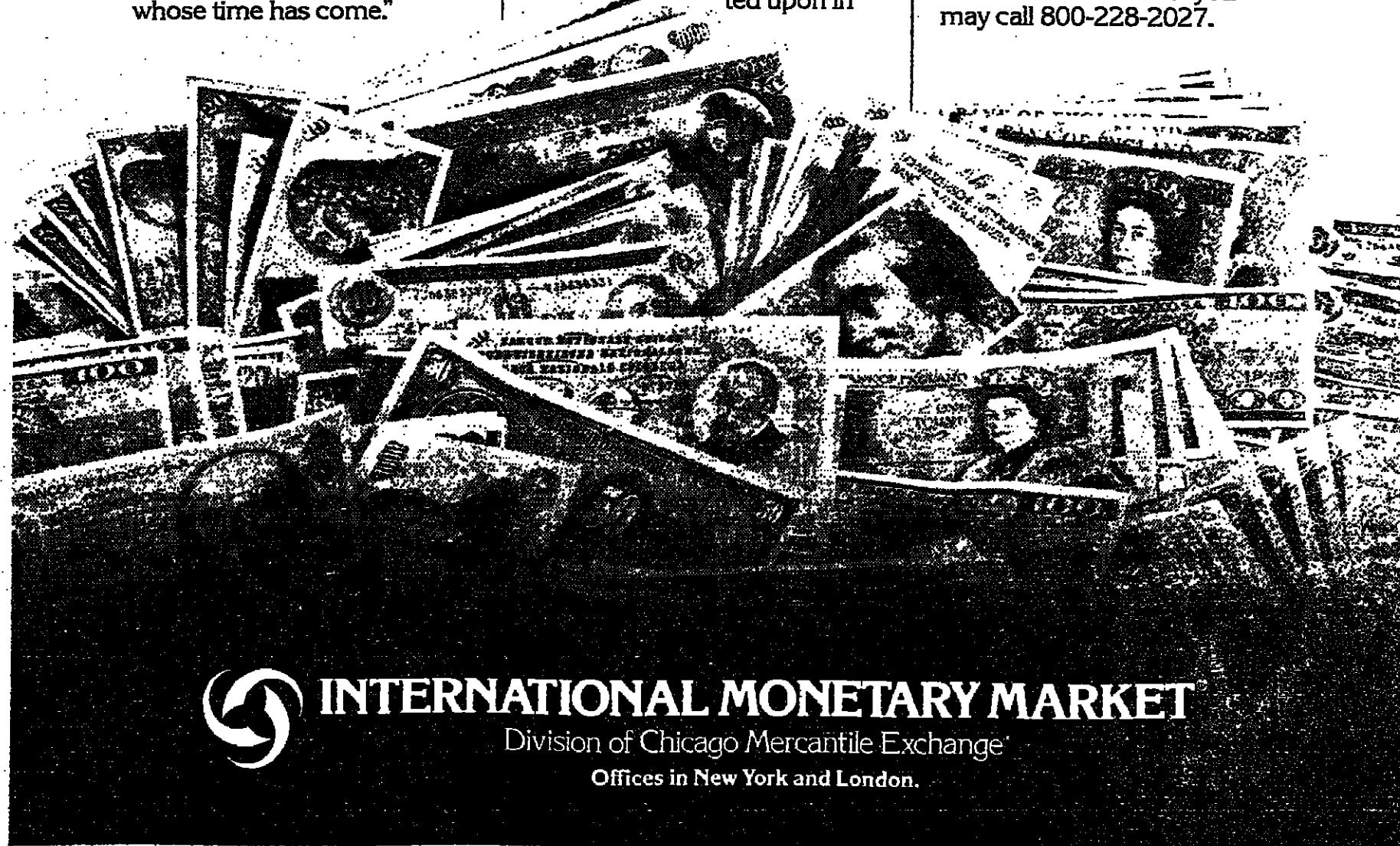
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## INTERNATIONAL MONETARY MARKET

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## High stakes

CONTINUED FROM PREVIOUS PAGE

to a select few. Many big speculators have made their fortunes by using this kind of trading techniques, but equally many fortunes have been lost.

The problem is that the volume of technical trading has grown to such an extent that it is self-reinforcing to the point where it can distort the true market trend for a period. If the charts say sell at a particular point, the volume of selling by chartists is sufficient to push the market down and fulfil the prophecy even though values may quickly bounce back up again when other forces reassert themselves.

The big commission houses, which control very big funds generated from big and small speculators as well as trade business, also plan an important role in influencing, and sometimes distorting, market prices. A buy or sell recommendation from a powerful commission house is often self-fulfilling too simply because of the size of funds involved.

It is generally recognised that commission houses, relying on brokerage fees, constantly need to generate business in order to pay their overheads. They do not like static markets, with no action, so they do their best to push prices one way or another using the funds under their control to achieve the objective. The idea is to run prices up with a buy recommendation, then run them down with a sell recommendation, hopefully making money in both directions. Of course it does not always work that way—other big traders may have different ideas—but nevertheless it is an important influence.

Bull or bear “raids” of this kind are much more common in the U.S. markets, with commission houses often aware of the fact that there are large stop-loss orders at certain price points, which once triggered off will accelerate the trend in the market artificially. Once these speculators with stop-loss orders have been eliminated, a good opportunity has been created to move in with a buy or sell order as the market returns to normal.

All these techniques are practised in London too, but in the U.S. markets they are far more important because the speculative element represents

a much larger proportion of total turnover. In fact over a period prices move in the same direction as in London, but there tend to be more short-term fluctuations. U.S. traders believe that this is worthwhile if it means greater liquidity in the market, enabling the trade to hedge more effectively—a view that has gained much more support in Britain in recent years.

For the European trader, either business or private, it makes a good deal of sense to operate through brokers that have strong connections with the U.S. and know how the markets operate. These do not necessarily include only the multi-national U.S.-based commission houses but also many London companies which have established offices or trading links in the U.S. Most of these are in New York but in recent years several London companies have established links in Chicago.

But it is essential for the broker to be familiar with the ins and outs of the U.S. markets as well—if only so that he can insist on good “executions” of orders placed. The varying quality of “executions,” especially for foreign clients, is a major source of complaint. Another hazard to bear in mind is that the unwary trader can get far more easily “locked in” on the U.S. markets because of the limits imposed on daily price movements.

Where there is a London equivalent market, it is possible to offset the U.S. position by an opposite transaction in London. But even this can present problems. If losses are being made in the U.S. the funds to top up margins have to be paid immediately to the clearing house, whereas in London (unlike in the U.S.) surplus margin profits are not paid out immediately—or in the case of metals not until the delivery date falls due. This difference can provoke a serious cash-flow problem.

Despite these problems, however, and the awkward time factor, the potential for trading on the U.S. futures market is very great and far wider ranging than in London. It follows that they are usually far more exciting too.

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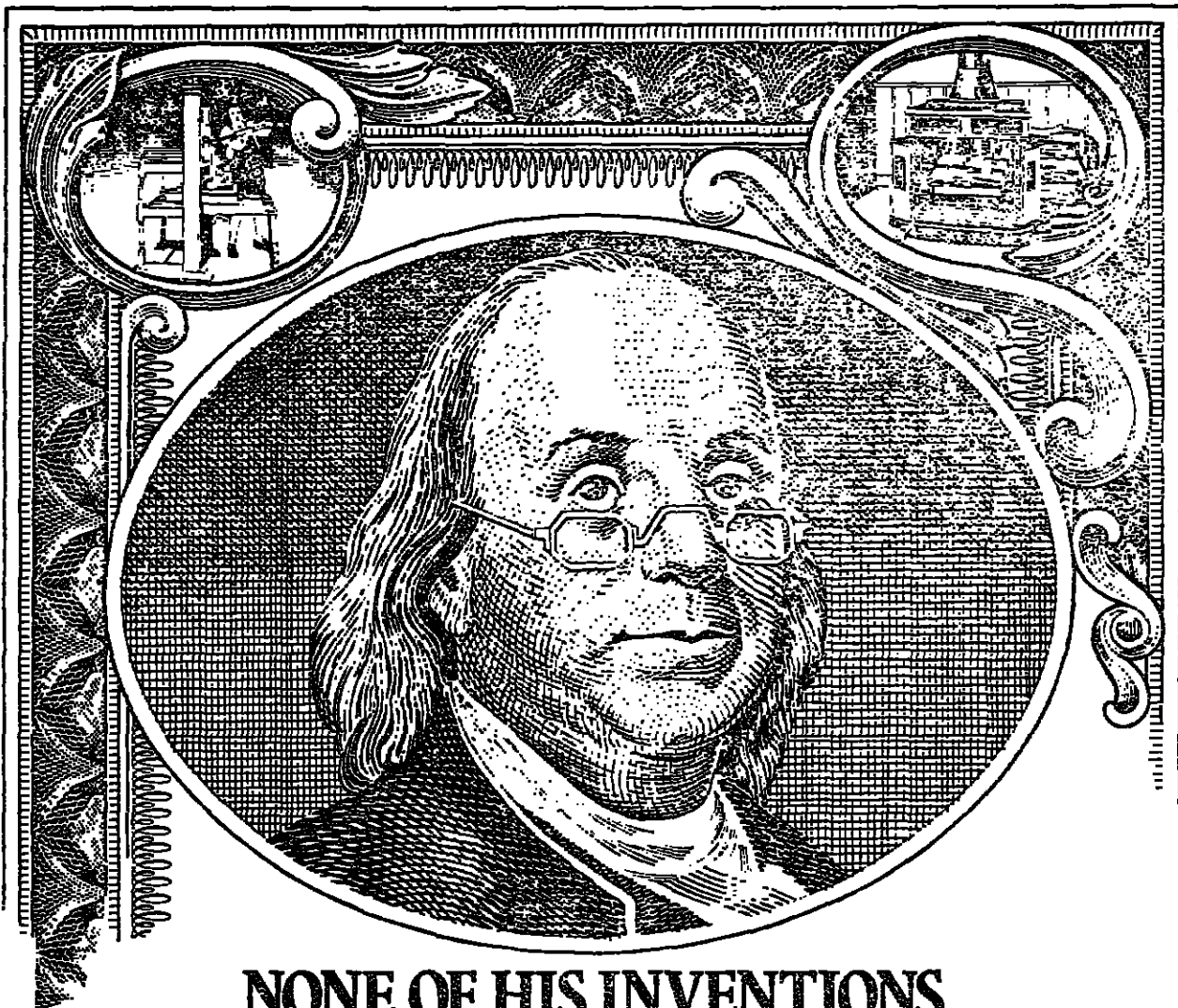
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## U.S. FUTURES MARKETS VI

As arch-exponents of the free market system, members of the futures industry keep a fairly critical eye on the Federal regulatory body, the Commodities Futures Trading Commission, and there is a long history of strained relations between the two sides. Articles on this page review the structure of the Commission and its work.

### Essential but unloved

CFTC

NANCY DUNNE

AT A time when public participation in the futures market is reaching new heights, the Commodities Futures Trading Commission (CFTC), which supervises the industry, may be one of the most neglected commissions in Washington, D.C.

The CFTC is an independent agency with five commissioners appointed by the President and confirmed by the Senate. It oversees the trading on the 10 commodity exchanges and regulates the activities of the more than 3,000 members of the exchanges, the public brokerage houses, the commission-registered industry salesmen and the trading advisers or commodity pool operators.

Its proper functioning is vital to the growing futures industry where there are frequent opportunities for fraud and market manipulation, but the CFTC is an agency noticed mostly in times of tumbling markets or well-publicised commodity scandals. Although its charter calls for the appointment of five commissioners (two political and three others), the Commission has had only four members since 1975 because the Carter Administration just never got around to filling one of the Republican vacancies.

#### Transfers

Those commissioners who have been appointed since the CFTC's inception in 1975 have—with a few exceptions—come to the Commission with little or no background in commodities futures trading. Too many of its staff members are transfers from the Securities Exchange Commission, which regulates the securities industry, and initially they were as ignorant as most of their bosses about life "in the pits." Thus the industry, which some call "the last breath of capitalism" usually has had little good to say about its regulator.

Appointed by President Ford in 1975, William T. Bagley, the CFTC's first chairman, was a

California lawyer and State politician with no understanding of the markets and reportedly no great desire to learn about them.

"Bill Bagley is an outrageous, delightful man," says one market consultant who watched the CFTC from its birth, "but he was a truly awful chairman." Mr. Bagley finally resigned in 1978 when Congress redesigned the Commission so that its chairman now serves at the pleasure of the President (although he can still serve out his five-year term as a commissioner).

#### Stalled

Mr. Bagley was followed by Dr. Gary D. Seever, an agriculture economics professor and former member of the President's Council of Economic Advisers, who served several months as acting chairman. Dr. Seever was respected in the industry but not apparently at the White House which stalled his promised re-appointment until he left the Commission to work for Goldman Sachs.

The White House then came up with a chairman who became the focus of the industry's hostility from the date his appointment was announced. Dr. James M. Stone was a 31-year-old Massachusetts insurance commissioner who had written his doctoral thesis on the stock market. In it he extolled the virtues of electronic trading, anathema to the futures traders, whose high-pressure but beloved system is built on the open cry auction. Dr. Stone's undisguised distrust of all market participants won him, and the Commission, few friends.

The CFTC has been a frequent target of criticism in Congress, and at the height of the Hunt silver scandal suggestions were made to dilute the Commission's power by giving some of its responsibility for futures regulation to the Securities Exchange Commission or the Federal Reserve.

The notion of diluting the Commission's power has been floated among incoming Republican policymakers, according to Mr. John W. Claggert, president of the Futures Industry

Association, but the idea does not find support in the industry. "What we want," says Mr. Claggert, "is a regulatory agency familiar with the industry and its problems. We are hoping the Reagan administration will move on appointments right after the inauguration."

In an industry where everyone talks about the preference for as much self-regulation by the individual exchanges as is possible, a great deal of hostility is directed towards the CFTC staff. "There are 250 lawyers in there who need something to do. So they write rules," says Mr. Fred Uhlman of Dracel Burnham. "There should be a law against having too many lawyers."

"Not enough people around here have had to work for a profit," declares the Commission's lone Republican, Mr. Robert L. Martin, an experienced commodities man who served three terms as chairman of the Chicago Board of Trade and who is widely liked in the industry.

That bad feelings exist among some of the Commissioners is common knowledge, and this has been reflected in a number of two-all votes on issues needing clear-cut decisions. One of the most controversial issues on which the commissioners have yet to rule definitively is on regulation of foreign traders.

All the commissioners agree in principle that a ruling of some sort is necessary to ensure equal treatment between foreign traders and their American counterparts who must register with the Commission. This year the Commission ruled that foreign traders must appoint U.S. agents to file reports and information and receive communications. The commissioners have also agreed in principle on another rule requiring futures commission merchants who have big positions every day to disclose their foreign clients, if and when the CFTC calls on them to do so.

Those who cannot or will not will have their accounts liquidated, but before they are liquidated, they should receive a speedy hearing, says Commissioner Mr. Martin. "We do need to know who is in the market," he asserts.

For all the criticism of the CFTC and resentment at its tortoise-like progress in approving new markets, the Commission has moved with speed and wisdom on occasions. Its two-day closure of the markets prevented a certain panic after the announcement of President Carter's partial grain embargo against the Soviet Union. "The CFTC behaved very correctly," says Mr. Glyn Weir, associate administrator of Bunge Corporation.

Although the exchanges did most of the handling of the Hunt silver crisis by raising margins and setting position limits, the CFTC was in close touch as events unfolded. "The CFTC was doing the behind-the-scenes string-pulling," says one insider.

The Commission, in its early days, was very preoccupied with the sale of London commodity options, which it ultimately banned. Most of the sales were "fly-by-night," says Commissioner Martin.

#### Strengthened

A court decision in 1979 significantly strengthened the CFTC. In March it had ordered the Chicago Board of Trade wheat market closed when it learned that a small number of speculators were artificially manipulating prices. A lower court granted an injunction to the Board of Trade, but the appeals court ruled that the Commission has the right to act in such markets.

The CFTC is one of the few agencies established with "Sunset" legislation, which means it must be assessed and renewed in 1982. In its past review Congress declined to transfer the Commission to the executive branch or to split off its jurisdiction among other Federal agencies.

The steady growth of the industry has increased the need for CFTC surveillance, but the new Administration and Senate will be populated by a large number of "anti-regulators." Whether they will apply their philosophy to the CFTC and oversee its destruction is not as yet clear. The Commission's continued existence might well depend on its continued neglect by policymakers.

#### PROFILE: JAMES STONE

### Chairman with a sense of stern purpose

JAMES STONE'S days as chairman of the U.S. Commodity Futures Trading Commission (CFTC) are numbered. The post is a Presidential appointment and Mr. Carter's defeat by Mr. Ronald Reagan means that Dr. Stone will have to step down. For the moment, he intends to remain a commissioner — one of the five who run the CFTC — until his term of office ends in April, 1983; but there is a strong possibility that he will leave before then, even though he cannot be forced to resign since that appointment is for five years.

He has been a controversial chairman, to say the least. He has managed to become unpopular with commodity traders on both sides of the Atlantic since taking office in the spring of 1978.

The U.S. futures industry objected to Dr. Stone's avowed intention of introducing more and more rules to regulate the markets. He came with a reputation as a stern regulator from Massachusetts, where his record with the insurance industry was marked by controversy too. Although he claimed to have achieved much there, the insurance companies violently disagreed.

Dr. Stone clashed with European interests following his insistence that foreign traders operating on the U.S. markets had to report full details of their clients, including the original client in all transactions. This is something required of U.S.-based companies, but as London commodity officials pointed out it runs completely counter to the European tradition of a confidential relationship between broker and client.

Dr. Stone paid a special visit to London to discuss the subject. Surprisingly, in view of his reputation in the U.S., he greatly impressed London commodity officials and went back full of admiration for the London system of self-regulation.

But the administration did not change his view of what was needed in America. He claimed the UK system would not work in the American markets, and also continued to insist on "foreign" trader reports. The latest compromise put

forward by the CFTC is that foreign companies would have to report details of their transactions only when demanded to do so in situations of crisis or when holding sizeable positions — under penalty of being banned from trading in U.S. markets, but it is far from certain whether this arrangement will be legally enforceable and in any event a new chairman of the CFTC may have different ideas.

He made crystal clear that once he had learnt what made the markets tick his main objective would be to make sure they were regulated properly, he had no interest in promoting the industry as such.

Nearly two years later these beliefs hold good but a lot of the confident assurance has gone. His reign of office included the great silver crisis, during which the CFTC came under considerable fire in Congress for not controlling the situation adequately. Dr. Stone apparently did not make a name for himself at the Congressional hearings.

Stories about his playing of Mozart records in his office during working hours and quarrelling constantly with his fellow-commissioners all undermined his image. He often found himself in a minority of one at meetings with the other commissioners and so was constantly thwarted in his objectives.

Dr. Stone claimed in a recent interview that one of his major achievements at the Commission had been his prime objective of making the staff there work more efficiently and effectively.

But this is at variance with reports circulating in Washington that staff morale at the CFTC is at an all-time low.

His biggest regret is that consumer protection is still far from adequate. It is still far too easy, in his view, for speculators to be treated as cannon fodder.

Again this is at variance with opinion in the industry which claims that the market is over-regulated and that busi-



Dr. James M. Stone

ness is already being driven to overseas markets, notably London.

Dr. Stone said that margins were still far too low, exposing the markets to the danger of a potential crash that could have tremendous ripple effects. Ideally, he would like margin levels to be set by the CFTC, something the industry bitterly opposes. He believes that proper margin controls and position limits could have avoided the Hunt family silver fiasco, though he was full of praise for the way the Board of Trade in Chicago had acted—in sharp contrast he claimed, in Comex in New York.

As the end of his reign of office draws near, Dr. Stone is unrepentant about his actions and attitude: he is using the "lame duck" period to push through new regulatory measures. But asked if he could have achieved more by adopting a friendly, instead of aloof, attitude to the industry and exchange officials, Dr. Stone softened sufficiently to say perhaps he might have. That is not something he would have admitted two years ago.

John Edwards



John Moore explains the background to the fight over the sale and leaseback of D. H. Evans

# Why Fraser sets no store by Lonrho

THE "BATTLE" in Harrods china and electrical departments at the opening of the January sale last Saturday was a sedate affair compared with the spirited fight in progress between Harrods' proprietor, House of Fraser, and Lonrho, the group's largest shareholder.

Since November, House of Fraser shareholders have been deluged with a bewildering number of circulars and appeals over the telephone, at private meetings, and in press advertisements to support arguments advanced by both groups.

It is the kind of fight which would normally suggest that a takeover battle is in progress. Yet the issue which is being discussed so aggressively in public is the obscure merits and demerits of a £29m sale and leaseback deal of House of Fraser's D. H. Evans Oxford Street store.

"My stepmother is a small shareholder in House of Fraser," observed one institutional shareholder in the Fraser group. "She doesn't understand any of the circulars and has thrown them into the waste-

**"Fraser profits would double if he handed over to me"**

paper basket." And even the large institutional shareholders have found the respective claims of both sides difficult to follow.

For this issue alone shareholders have been summoned to an extraordinary general meeting, convened at Lonrho's request, in the small Merchants House hall in Glasgow next Tuesday to vote on the deal.

Lonrho's objectives behind this campaign, and an earlier battle last June over a possible dividend increase and more board representation, are a

matter of some conjecture. It may merely be a boardroom squabble forced into the open by Lonrho; or it could be that Lonrho is fighting for more influence in House of Fraser without actually making a bid. Or it could be a preliminary manoeuvre for a sale of Lonrho's 29.99 per cent stake in Fraser. Finally, Lonrho could be considering an outright bid.

The two men at the centre of this drama—Sir Hugh Fraser, (right), 44-year-old chairman of House of Fraser, and Mr. Tiny Rowland (left), chief executive of Lonrho and 20 years Sir Hugh's senior—are very different in character.

Sir Hugh Fraser, a diffident Scot, took over as chairman and managing director of the House of Fraser group in 1966. He succeeded his father, Lord Fraser of Allander, and had the unenviable task of following in the footsteps of someone who was regarded as the architect of the group's growth.

House of Fraser has within its empire 112 stores and its avowed policy is to run the best store in major UK shopping centres. Harrods of Knightsbridge is the jewel in the House of Fraser crown, contributing a major part to group profitability. Among the other famous stores which the Fraser group runs are Army and Navy and Chishmans of Lewisham.

In the financial year to January 28, 1980, it announced pre-tax profits of over £27m on a turnover of nearly £700m.

But the recession has not been good for department store groups and at the half-way stage in the current financial year pre-tax profits had slumped from £75m to £11m.

Lonrho is a major international conglomerate, carrying on a wide range of activities through over 760 subsidiaries in more than 40 countries. In its last reported financial



Tavor Humphries/Roger Taylor

## WHAT THE ARGUMENTS HAVE BEEN ABOUT

HOUSE OF FRASER is selling the freehold property occupied by D. H. Evans at 308-318 Oxford Street to Legal and General for £29m. The store will be leased back from Legal and General by Fraser for 125 years at an annual rent of £1.9m, subject to rent reviews every five years. Lonrho has argued that the

D. H. Evans store represents an investment in property terms of almost irreplaceable quality in the finest part of Oxford Street. It questions whether D. H. Evans, which is only marginally profitable, will have a viable future if it has to pay a rent of £1.9m, with increasing rent reviews. Fraser argues that Lonrho is attempting to frustrate a transaction which is in

Fraser's long-term interests. "The pattern of House of Fraser trading must be designed to achieve the most profitable exploitation and development of all available assets." The cash raised from the deal will enable Fraser to complete its substantial investment in computerised equipment, and to bring forward its property develop-

ment plans for new stores. Lonrho first clashed openly with House of Fraser when it sought to increase Fraser's final dividend by 50 per cent to 6p net per share. It also tried to replace four Fraser directors on the board with four of its own nominees. But nearly 400 shareholders rejected the Lonrho moves at a 30-minute annual general meeting.

its shares are not always regarded favourably by institutional investors.

The view of House of Fraser is that Lonrho may therefore be adopting an alternative guerrilla warfare strategy to weaken Fraser's share price and undermining the morale of the Fraser directors.

It is suggested that Lonrho hopes that in this way it will in due course get an opportunity to purchase which it would not otherwise have had.

Mr. Rowland became non-executive deputy chairman of House of Fraser and with Lonrho's chairman, Lord Duncan-Sandys, took seats on the House of Fraser board. They are usually represented at meetings by alternate directors.

Mr. Rowland and Sir Hugh took to meeting regularly at the Dorchester to discuss various mutual business matters.

It was at one of these regular meetings between the two men that the issue of the dividend increase, fought out last summer, first arose. Mr. Rowland hit out at alleged "broken promises" by Sir Hugh about what final dividend should be proposed and alleged undertakings given about additional Lonrho directors on the Fraser board.

Who said what to whom is still a subject of heated debate. Lonrho put the issues at a meeting of shareholders and was soundly rebuffed, after a fierce proxy battle.

But Lonrho had given the Fraser board the fright of its life. Fearing an eventual bid it took steps to beef up its board.

In came Professor Roland Smith, a Manchester University marketing professor with numerous business interests. He is working on a part-time basis at a salary of £50,000 a year. Mr. Ernest Sharp, a former joint managing director of Grand Metropolitan, joined the board as a non-

executive director on a one day a week understanding.

An executive committee was formed on which Lonrho was not represented and Mr. Rowland lost the deputy chairmanship of the board. An asset valuation is underway.

The committee was set up to speed the decision-making and planning processes at Fraser. At main board level relationships have become intolerable for the Fraser camp. "We have rows about everything," said Mr. Sharp this week. "If somebody said today is Tuesday, we would have a vote about it. I have voted more times in House of Fraser than in three or four other companies in the past 20 years."

Lonrho complains that at board level as soon as an issue of controversy comes up, Professor Smith, a quiet-spoken Mancunian, leans across and says: "Pull up the stumps, Hugh."

Mr. Rowland says that he regarded Lonrho's role to be "constructively disruptive," and to cause the Fraser Board seriously to study the way it

**"If somebody said it was Tuesday, we would vote about it"**

runs its business. As a major shareholder it intends to worry in Fraser Board over issues which it thinks are not in the best interests of all shareholders.

Institutional shareholders, to a large extent, are getting restive that so much management time is spent on fighting proxy battles with Lonrho. One view is that Lonrho should either bid or sell its stake.

Whatever happens on Tuesday, the vote on Lonrho's moves to block the £29m D. H. Evans deal will not be an end to the matter.

## Unexpected engineering

From Mr. P. Ward

Sir—During the first couple of weeks of 1981, Sir Keith Joseph provided some useful guidelines for defining the legitimate concern of Government in technology and innovation (January 6, 8 and 12). Pure and applied research have for example been examined, with fairly predictable results.

Sir Keith would, I am sure, agree that a critical advantage of a free society lies in the widespread distribution of initiatives; such that anyone with a good idea may have a go. We do not depend entirely on the ponderous mechanisms whereby the state selects, deserving technologies for protective or stimulative intervention.

Such dependence would deprive us of unexpected engineering, the products of creative technology which cannot, by their nature, fall within the provisions of public consensus or the existing technical establishment, subdivided as it is, progressively, by classifications inevitably relating to the past. But it is these developments, crossing boundaries or as yet unclassified, which often form the nuclei of future industries.

The popular preoccupation with microelectronics and biotechnology, important though they are, may lead us to overlook potential opportunities elsewhere. There may be something different from either, wasting its sweetness on the desert air. And in another churchyard, with another handful of dust, some mute Barnes Wallis may be laid to rest.

Christopher Lorenz, your Management Editor, has on a number of occasions drawn attention to the stifling effect on innovation of our traditional financial institutions. In this context, I would not be at all surprised if Sir Keith is currently considering proposals to resolve the paradox: how can he intervene so as to minimise the need for intervention?

E. Peter Ward,  
Trin. Carlton Road,  
South Godstone, Surrey

## Reserves of energy

From Mr. D. Ion

Sir—Dr. Tan (January 13), is correct in assuming that the 45bn tonnes which the National Coal Board calls "national coal reserves" is only classified 6bn tonnes as "operating reserves." Most reserve controversies are problems of semantics.

In the oil industry, proved reserves are the amount of oil or gas which "geological and engineering information indicate, beyond reasonable doubt, to be recoverable from known deposits under existing economic and operational conditions. Such proved reserves are the working stocks of the oil industry, exactly comparable to the 6bn tonnes of NCB's "operating reserves." Hence the 1.2bn tonnes of oil estimated by the Department of Energy to be the proved reserves in the UK sector of the North Sea are comparable to the 6bn tonnes coal equivalent—4bn tonnes oil equivalent.

The reserves production ratio can be a most misleading yardstick, when translated as "years of life," but dangerously mis-

## Letters to the Editor

leading when applied to any other than proved reserves. On comparable data, the UK has coal for 50 years (6bn tonnes at 120 Mtpa), and oil for 12 years (1.2bn tonnes at 100 Mtpa). In energy equivalence the UK has less than four times the proved reserves / operating reserves of coal than oil.

This comparison should shatter any complacency which talks that we have coal for 300 years may have engendered and should, therefore, make more obvious the great need for the NCB to increase its operating reserves and productive capacity if it is to take up its true share of the country's energy needs when its oil reserves start to decline.

Dan Ion,  
The Boot Cottage,  
Brook End,  
Chiddingfold,  
Oxfordshire

## Promoting food products

From the Director-General,  
Food Manufacturers' Federation

Sir—I was interested in the comments made at the Oxford Farming Conference by Miss Datta O'Callaghan (January 7), regarding a new trade body to help promote British food products.

This federation has for some time been aware of the need to increase still further exports of manufactured foods: we announced our export initiative on November 27.

As a first step, the FMF has appointed a firm of consultants to identify opportunities for food products within a specific country—probably within the EEC. The next stage will seek to concentrate the resources of manufacturers and government to exploit the opportunities available.

In the past, the approach to food exports has been too fragmented. The federation hopes that, by demonstrating the benefits of working together to attack one market, food manufacturers will be encouraged to export with renewed vigour, and an industry becalmed in static consumption and low profitability make headway again, and find some hope of better things to come.

Cyril Coffin,  
Food Manufacturers' Federation Inc.,  
6, Catherine Street, WC2.

## Complaints and the police

From the President,  
Confederation of Indian Organisations (UK)

Sir—This confederation gives its unqualified support to the recommendations by the Royal Commission on Criminal Procedures that various powers should be rationalised and put into statutory form and a single code on criminal investigation to be understood by everybody. But to leave checks on police abuse in the hands of the police whilst recommending greater police powers will further widen the credibility gap between the police and ethnic minorities. At present, the police investigations report is not shown to the complainant before it is sent off to the Director of Public Prosecutions. Under English law, the DPP and his staff are prevented from interviewing

directly the complainant, the policeman concerned and any relevant eye witness. Surely it is indefensible to have to rely on written evidence alone supplied by the police.

An independent complaints procedure is imperative as

## The Guyana sugar industry

From the Chairman,  
Guyana Sugar Corporation

Sir—I have just seen in your issue of December 24 a report on the sugar industry in Caribbean countries headlined "Hard times in the Caribbean." Your correspondent, David Renwick, in the opening paragraphs of this report lumps all the Caribbean sugar industries together in an assessment which is one of unrelieved gloom.

This had led him into extremely serious error in the case of Guyana which is potentially very damaging to the Guyana sugar industry.

The article says that none of the five sugar-exporting Caribbean territories, with the sole exception of Barbados, has a sugar industry which is viable from a banker's point of view. The Guyana sugar industry is perfectly viable. In 1978, there was a surplus after tax of G\$3.5m. In 1979, there was a surplus after tax of G\$1m and in 1980 we estimate a surplus after tax of at least G\$5m. In 1981, with a much better and improved prices in prospect, the industry's results are expected to improve considerably. We are in good heart financially and it will interest your correspondent to know that the Guyana sugar industry has always been able to secure loans from international banks in both the UK and the U.S. on a wholly commercial basis.

The report says that all the Caribbean sugar industries depend heavily upon annual subsidies from their governments. In the case of Guyana

greater public trust in the police is vital for social peace in a multi-racial society. Tara Mukherjee,  
Confederation of Indian Organisations (UK),  
11, North Avenue,  
Harrow, Middlesex

this is plain nonsense. The Guyana sugar industry receives no subsidies whatever from Government. We pay our full share of central Government taxes, local government rates, electricity and other charges and duties on all imported goods. We receive no fuel, or any other subsidies.

The report says that were it not for Government ownership in such places as Trinidad, Guyana and Jamaica the sugar industry would probably have closed down years ago. Again this is complete nonsense. In 1975-78, the Guyana Government acquired the sugar industry. Since that time the industry has received no subsidies from central Government, it has been able to plough back money in maintaining and rehabilitating its assets, it has fully maintained the acreage under cane cultivation while at the same time beginning to diversify into other crops, and in the last three years it has generated surpluses.

Undoubtedly, we have faced "hard times" but we have come through these hard times with our assets in good shape and our financial position secure. This particular sugar industry in Caribbean is a vigorous one and, in 1981, with prospects of a good crop and better prices, we intend to make further progress in strengthening the industry and achieving healthy surpluses.

H. B. Davis,  
Guyana Sugar Corporation,  
c/o Church Street,  
Georgetown, Guyana

## A question of health

From the Chairman,  
National Health Service Consultants' Association

Sir—On January 7, you carried a supplement on private medicine. A discerning reader would have to conclude that private medicine, as portrayed, will not do anything to solve the problems of the National Health Service. As your reporters assert the private sector is based on "freedom of choice for those able to afford to choose." And the choices are all concerned with curative interventions such as hernia repair, prostatectomy, etc., or "luxuries" such as cosmetic surgery and excludes areas where care is more important than cure such as geriatrics, psycho-geriatrics and chronic disablement. Moreover, general practice, which accounts for the vast majority of medical care in this country, is largely excluded from the private sector, as are preventive medicine and health education.

The Black Report, so recently dismissed by Mr. Jenkin, showed quite clearly that the major health problem facing this country now is how to improve the general state of health of unskilled and semi-skilled workers and their families relative to the rest of the population. As the Black Report states "The extent of the problem may be illustrated by the fact that if the mortality rate of class I had applied to classes IV and V during 1970-

1972 (the dates of the latest review of mortality experience) 74,000 lives of people aged under 75 would not have been lost. The estimate includes nearly 10,000 children and 32,000 men of working age." Mortality figures demonstrate that there was not only a lack of improvement of classes IV and V throughout the 1960s and early 1970s but in some respects a deterioration.

The reasons are complex but demand urgent action by any Government to: (a) improve the state of nutrition of people in these classes, especially children; (b) to improve antenatal care for mothers in these groups; (c) to improve primary care service in the inner cities; (d) to ensure adequate day care for children under 5 years who have working mothers; (e) to investigate causes and so help prevent accidents to children in the home and elsewhere; and (f) to improve radically the care of elderly and disabled people in their own homes as well as institutions.

It comes as no surprise that a Government which wishes to see a rapid increase in private health insurance schemes should reject a report reaching conclusions like these, even though it emanates from respected and authoritative medical and caring professionals. (Dr.) Paul Noone,  
51, Gerard Road, SW1.

## Today's Events

### GENERAL

UK: Mrs. Margaret Thatcher presents Fit for Work award for employing disabled to Vacuum Interrupters, East Road, N2.

Steel industry workers' ballots close on British Steel survival plan.

National and Local Government Officers' Association representatives of the National Health Service computer staff discuss pay dispute stoppages.

Mr. Chris Bonnington speaks at launch of Lakes Community Outdoor Project, Windermere.

Sir Francis Chantrey (1781-1841) exhibition of sculpture

opens, National Portrait Gallery, WC2 (until March 22).

National Video Tapes Awards festival, sponsored by Sony, Savoy Hotel, London.

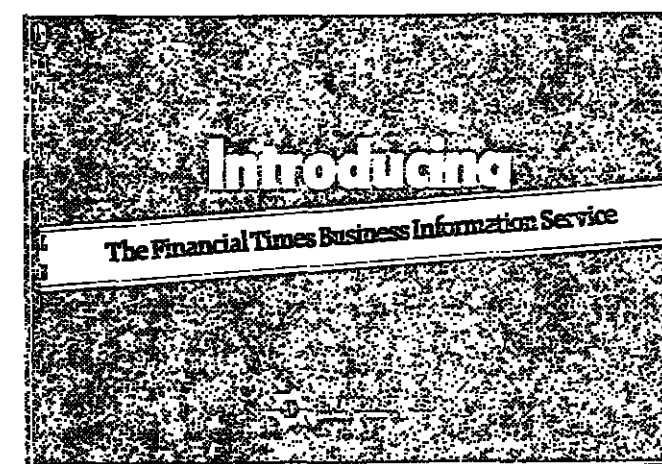
Overseas: Mr. Lech Walesa, leader of Polish union Solidarity, and delegation, concludes talks with Italian trade unions, Rome.

European Parliament session ends, Strasbourg.

PARLIAMENTARY BUSINESS

House of Commons: Private Members' motions.

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## UK COMPANY NEWS

## Grand Met up £16m after second-half slowdown

BOOSTED by the inclusion of four months' results of the U.S. Liggett Group, acquired on May 26, pre-tax profits of Grand Metropolitan rose from £138m to £152.1m in the year ended September 30, 1980.

The net dividend is being stepped up from 5.75p to 6.00p as forecast with a final of 5.75p.

At mid-year, the pre-tax surplus was ahead from £50.7m to £51.2m, but second-half growth was slowed by the strength of sterling, a poor summer and the UK and world recession, profits being £25.5m to £30.0m.

Full-year trading profits increased from £178.2m to £182.9m, including £22.4m from Liggett, but interest charges rose to £15.5m (£13.2m), reflecting the acquisition of the U.S. group, higher investments and the effect of high interest rates in both sterling and U.S. dollars.

The directors say the wines and spirits side had a successful trading year, but as 30 per cent of its profits are now earned overseas, it was particularly badly hit by the effect of U.S. dollar weakness on profits from the export of whisky, and by the impact of a strong pound on the translation of overseas profits.

They add that most of the rest of the group, and in particular food and drinks, stood up well to the effects of the recession.

## HIGHLIGHTS

Lex looks at Lloyds and Scottish's £106m bid for UDT which was revealed yesterday afternoon in a surprise attempt to block the proposed deal between UDT and the Trustee Savings Bank. On the company front Lex looks at the figures from Grand Metropolitan which reveal a second-half slowdown though profits for the full year are ahead at £152m. Lex also considers the good figures from S. & W. Berisford which is now preparing to relaunch its bid for British Sugar should the Monopolies Commission give the go-ahead. Finally Lex examines the reactions in the gilt-edged market to Nigel Lawson's statements in the light of the full money supply figures for December.

A breakdown of external sales and trading profits of the group's major operating divisions shows: hotels and catering £580.1m (£508.3m) and £27.9m (£27.8m); milk and foods £528.7m (£471.8m) and £56.9m (£57.2m); brewing and retailing £61.1m (£61.1m) and £58.7m (£59.2m); wines and spirits £474.8m (£447.6m) and £27.2m (£28.1m); leisure £381.9m (£328.8m) and £53.1m (£52.8m). Liggett's trading profit of £22.4m was earned from four months' sales of £154.9m.

Total external sales went ahead from £2.17bn to £2.58bn. After tax of £29.7m (£30.4m), minorities of £2.4m (£3m) and parent company preference dividends of £0.5m (same), the attributable profit was up at £119.5m (£102.1m), giving earnings per 50p share of 23.3p against 21.8p.

The directors say it is estimated the net effect of extraordinary items will be a surplus of around £2.5m, including profits on sales of properties and investments of some £10.8m and losses on exchange of £8.8m.

A revaluation of the group's land and buildings at the year end has produced a surplus of some £550m. Following this valuation, and including the full effect of the acquisition of Liggett, net borrowings at the year end were equivalent to about 46 per cent of shareholders' funds, says the directors.

Lex, Back Page

## Berisford advances to £36m

A SECOND-HALF lift from £16.13m to £19.35m has pushed taxable profits of S. & W. Berisford from £32.23m to £38.12m for the year ended September 30, 1980. Turnover of this commodity trading, secondary metals, finance and insurance concern, improved by over £282m to £2.45bn.

From earnings per 25p share just ahead at 28p (£27.66p), the dividend is boosted from 7.5p to 9.75p net with a final payment, as forecast, of 6.5p. Also proposed is a one-for-two scrip. Pre-tax figure was struck after interest up from £10.43m to £11.78m, and was subject to a much higher tax charge of £9.12m compared with £4.98m, leaving a net surplus of £27m against £27.23m.

The available balance emerged at £26.33m (£25.33m)—of which dividends will absorb £10.15m (£8.68m)—after an extraordinary debit of £711,000 (nil), minority credits £49,000 (£1.9m) debits and preference payments of £7,000 (same).

Lex, Back Page

## British Sugar opposition still strong

Sir Gerald Thorley, chairman of the British Sugar Corporation, yesterday repeated his group's opposition to the bid launched by Berisford last May. The offer is presently being studied by the Monopolies Commission which has been granted an extension until March 3 to report its findings to the Department of Trade.

At the annual meeting yesterday Sir Gerald said: "Clearly it would be wrong for me to make any comment on the likely outcome of this stage." He told shareholders that "the Berisford bid makes no sense for you as shareholders, our employees, our best farmers, or our customers. We shall vigorously repel any further moves which are against the interests of the company," he declared.

Sir Gerald dismissed the complaint against the company by four British sugar merchants which accuses the company of abusing its dominant position in the UK sugar market. "The chairman said that the company 'wholly rejects these charges'. It will seek to satisfy the European Commission that there is 'no substance to the merchants' complaints'."

On the group's sugar campaign which is just ending, the chairman said that it had so far been "the most efficient we have ever had." Because of the £150m investment programme "each day we are processing more beet more quickly and producing more sugar more efficiently."

Down 4p to 62p—the low point for 1980-81—Muirhead is capitalised at £5.3m. Its attributable loss last year amounted to almost £4m against net worth in the September 1979 balance sheet of £14.7m. Short-term debt is now almost £7m. The component order book, fortunately, is very strong and the outlook for data communications is said to be picking up. Process control equipment is still very flat but this is a relatively small part of the business and, on the face of it, overall profits may be set to start moving forward again. But the market is, perhaps not unnaturally, still nervous and the share price is unlikely to recover very much ground until solid evidence can be produced of a return to dividend payments on the way. The larger question as to whether Muirhead belongs in a larger electronics group is no nearer a solution but is an issue pertinent for all that.

## comment

There was a tax credit of £138,000 (£136,000), minorities £1,000 (£27,000), and an extraordinary debit of £651,000 against a £156,000 credit.

Loss per share is given as 27.2p compared with 17.9p earnings.

A very critical review of the valuation of stocks and work in progress has taken place, the directors state, in the light of technical advances and the current difficult business environment.

This has resulted in a £97,000 provision being made, included in the figures, as well as an additional inventory provision of £1.19m, which has been treated as prior year's adjustments.

Activities of the Morden factory, now closed, have been transferred to Beckenham, and including other redundancies, nearly 25 per cent of the workforce have lost their jobs. The directors say the cost of

these actions was very large, and before and during the closure, production of rotary and other components was disrupted.

Results of the overseas subsidiaries were affected by the strength of sterling, impacting competitiveness and exchange losses.

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## BET slips by £2.44m and warns on second half

BECAUSE OF sharply higher interest costs half-time taxable profit at British Electronic Traction Company eased £2.44m to £27.97m. The company also warns that, owing to the deepening general trade recession, the 1980-81 second half result is not expected to be appreciably different from that now reported.

In the past, the second half figure has normally been greater than the mid-way total—as seen in 1979-80 when £40.87m of the £71.08m shown at full-time came in the second six months.

The net interim dividend is, however, being maintained at 1.865p—a total of 7.572p was paid last time—and absorbs £2.76m (£2.76m).

Turnover by the industrial holding company was ahead to £343.5m (£334.3m) for the six months to September 30, 1980, with the share of associates up from £43.8m to £51.2m.

Profit before interest reached £40.8m (£38.31m) with higher associate share and investment income more than offsetting a slip from £32.32m to £31.67m in the trading result.

But interest payable climbed from £7.9m to £12.72m including £523,000 (£20,000) related to North Sea oil development.

Earnings for the half-year are stated 3.1p lower at 7.4p after tax charge of £13.69m (£12.14m) which is higher than normal mainly because of certain overseas losses which cannot be offset.

The net balance emerged down from £18.27m to £14.28m and the attributable surplus from £15.19m to £10.92m after minorities of £3.11m (£2.74m) and extraordinary debits of £243,000 (£332,000).

Pre-tax profits of Boulton and Paul, structural engineering and

## DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding year	Total last year
Assoc. Paper	0.79	March 2	2.44	3.65
S. & W. Berisford	6.57	April 7	5	7.5
B.E.T.	1.86	April 9	1.86	7.57
Country & New Town	0.25	April 15	0.2	0.76
Dixons Photographic	1.31	March 2	1.55	3.33
Grand Metropolitan	3.75	April 13	3.25	5.75
Greenfarms	2	March 5	1	3
Hales Properties	1.2	April 3	1.8	3.76
Inv.	Nil	—	—	—
Muirhead	Nil	—	—	—
Henry Wigfall	Nil	—	—	—
Woodrow Wyatt	0.5	—	—	—

Dividends shown pence per share net except where otherwise stated.

\* Equivalent after allowing for scrip issue. † On capital.

Increased by rights and/or acquisition issues.

woodwork subsidiary of BET slumped from £3.7m to £1.25m for the six months on turnover behind — at £39.53m against £40.74m.

Here the directors say that due to the continuing low level of economic activity, both in the UK and overseas during the second half of the year, the expected results for that period will be worse than those of the first six months.

Profits for the whole of 1979-80 were £5.91m.

After first-half tax of £648,000 compared with £1.92m, minority interests amounting to £15,000 and development company £225,000. This is to be satisfied by the issue of 2.25m shares.

The £1.3m is being raised by way of a placing of 14m shares of 10p at par and a subscription of a further 1m shares for cash at par by Mr. Alec Stenson, the Crest chairman. The share placings are being handled by Henry Cooke Lumsden, the company's brokers.

comment

British Electric Traction has an exceptionally wide spread of activities—ranging from constructional steelwork via television stations to waste disposal. So it might be expected to resist the worst of the depression,

pared with £67,000 last time, leaving retained profits of £63,000 (£46,000).

comment

Mammoth interest payments continue to be the bane of Henry Wigfall's existence. The half-year charge of £1.5m means that 96 per cent of the profits (after depreciation) were wiped out by borrowing costs. The trading level was much better and profits actually managed to rise slightly as a result of stringent cost-cutting on staff and overheads. But retail volume is down between 5 and 10 per cent and

## Wigfall profit slumps to £63,000 midway

THE HIGH cost of borrowing has cut sharply into the pre-tax profits of Henry Wigfall and Son, reducing them from £268,000 to £63,000 for the 26 weeks to October 11, 1980.

Turnover of the Sheffield-based retail and rental television group showed little change at £22.3m (£22.22m). The directors said that margins were maintained and further cost reductions made, which resulted in an increase in trading profits from £4.33m to £4.62m.

However, interest charges rose from £1.25m to £1.49m, and depreciation costs were up from £2.98m to £3.07m. As a consequence, no interim dividend will be paid. The last interim was 3p net, while the total for 1979-80

was 13.5p, paid from pre-tax profits of £1.08m (£1.85m).

Mr. R. W. Morrell, managing director, says determined efforts were made in the first half to reduce borrowings. Together with the recent small drop in interest rates, the impact of the cost of borrowing should be reduced.

He adds that Christmas trading was satisfactory. Provided that turnover, margins and other costs are maintained at present levels, the board intends to propose a dividend for the full year.

In the 26 weeks there was no exceptional profit on the sale of property, against £167,000 in the previous interim period. There was no tax charge, com-

## Crest Intl. Securities to raise £1.3m

Crest International Securities, which had its full quote suspended in 1974 at around 2p, yesterday announced that it was raising £1.3m by way of a share placing and subscription and was also acquiring two property companies for a total consideration of £1.22m, to be met by share issues.

The company said that following these moves it will be the holding company of a property investment group with net assets of £2.8m.

The funds which will be available to Crest will provide working capital with which to repair certain borrowings, take advantage of investment opportunities and to complete developments in hand, the company said.

The company plans to apply for permission for the capital to be traded in the Unlisted Securities Market.

In its first acquisition, Crest is buying Tom Farmer, a property investment company owned by Mr. Tom Farmer, a director of Crest, and his wife, for £260,000. This will be satisfied by the issue of 9.93m shares, 1.41m of which are being placed. The balance will be retained by Mr. and Mrs. Farmer.

Crest is also acquiring Parkers, a private property investment and development company, for £225,000. This is to be satisfied by the issue of 2.25m shares.

The £1.3m is being raised by way of a placing of 14m shares of 10p at par and a subscription of a further 1m shares for cash at par by Mr. Alec Stenson, the Crest chairman. The share placings are being handled by Henry Cooke Lumsden, the company's brokers.

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## Sharp rise by Systime

Turnover of Systime, the unquoted Leeds-based computer systems maker, jumped by 54 per cent to £24.06m for 1980, while retained profits increased by 33 per cent to £1.55m. Overseas trade leapt by 110 per cent to account for almost 20 per cent of group turnover.

Mr. John Parkinson, the chairman, says that although the UK market will be tough, another considerable increase in turnover and profits is being planned.

Company	Price	% + or -
January 15		
Banco Bilbao	257	
Banco Central	258	
Banco Exterior	240	
Banco Hispano	247	
Banco Ind. Cat.	121	
Banco Madrid	141	
Banco Santander	301	
Banco Urquijo	130	-2
Banco Vizcaya	273	
Banco Zaragoza	212	
Dragados	91	
Espanole Zinc	46	
Pecsa	57	+0.3
Gal. Preciados	26	
Hidroila	65.5	+0.8
Industria	58.2	
Petroleos	66.7	-0.8
Petrobrasil	75	
Segelfas	102	
Telefonos	63.5	+0.9
Union Elect.	60.7	+0.7

## M. J. H. Nightingale &amp; Co. Limited

27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

1980-81	High	Low	Company	Price	Change	Div (p)	Yield %	P-E
75	38	Airfrance	63	-	5.7	10.6	5.7	12.5
39	21	Amirante and Rhodes	38	-	1.4	3.5	12.5	7.5
22	24	Banco Ind. Cat.	121	-	9.7	8.0	7.5	—
87	46	County Bank 10.7% F.R.	46	-	7.9	16.5	—	—
98	88	Deborah Services	95	-	6.5	5.7	4.7	—
126	88	Frank-Horsell	116	-	3.4	3.0	—	—
110	39	Frederick Parker	38	-	11.0	18.0	2.6	—
110	74	George Blair	76	-	3.1	4.0	—	—
110	88	Jackson Group	109	-	6.9	6.3	4.1	—
124	103	James Burrough	120	-	7.0	6.0	9.1	—
330	244	Robert Jenkins	330	-	31.3	9.5	—	—
53	50	Scruttons "A"	63	-	5.3	10.0	3.5	—
224	218	Torley	219	-	15.1	6.8	3.7	—
23	10	Twinklark Ind.	58	-	1.0	1.0	—	—
90	69	Twinklark 15% ULS	77	-	15.0	19.4	—	—
56	35	Unilever Holdings	35	-	3.0	3.5	5.2	—
102	81	Walter Alexander	102	-	5.7	5.9	6.8	—
255	181	W. S. Yates	253	-	12.1	4.2	4.1	—

This announcement appears as a matter of record only

BANK OF GREECE  
US \$90,000,000

## 3 Year Revolving Credit Facility

Lead Managed by  
Arab Bank Investment Company Limited  
Gulf International Bank B.S.C.

Saudi International Bank  
Al-Bank Al-Saudi Al-Alami Limited  
Al-UBAF Group

Managed by  
FRAB Bank International

Co-managed by  
Abu Dhabi Investment Company

Albank Alsaudi Alhollandi  
Arab International Bank - Cairo

Banco Arabe Espanol, S.A.  
"Aresbank"

Provided by  
Gulf International Bank B.S.C.

Arab Bank (Overseas) Ltd.  
Union de Banques Arabes et Françaises  
- U.B.A.F.

Albank Alsaudi Alhollandi  
Banco Arabe Espanol, S.A.  
"Aresbank"

UBAF Bank Limited

Agent Bank  
Union de Banques Arabes et Françaises - U.B.A.F.

ARAB HELLENIC BANK S.A.  
This announcement appears as a matter of record onlyBANK OF GREECE  
US \$ 10,000,0003 Year  
Deposit Agreement  
arranged by  
ARAB HELLENIC BANK

Athens  
December 1980











## Energy Review: Britain's North Sea Oil

By Ray Dafter, Energy Editor

## Squeezing out the last drop

IT IS a sobering fact that just as Britain is becoming self-sufficient in oil on a sustained basis, production from some of the first North Sea fields is beginning to tail off.

Shell's Auk Field is now well past its prime—some 47,500 barrels of its estimated 60m-barrel reserve have already been extracted. On this basis, Auk's production could be down to a dribble by 1985-86.

The Occidental Group's much higher Piper Field reached its peak output back in 1979 and, perhaps more significantly, production from British Petroleum's important Forties Field could start to fall within the next 12 months.

The maturation of these and other fields does not augur the premature demise of the UK as a major oil producer. Petroleum geologists believe there are sufficient resources to maintain Britain's position as a net exporter for at least the next 20 years providing that:

- The present generation of oil fields are as prolific as expected.
- Further commercial reservoirs are discovered, and
- All of the fields are exploited to their full potential.

The North Sea emphasis, so far, has been on exploration and development. Mr. David Howell, Energy Secretary, visited key oil producing states in the Gulf

last week and reminded them that the UK—now the tenth largest oil producer—had developed its resources more rapidly than anywhere else in the world.

But now the Government and industry are mounting a new campaign to ensure that every drop of economically recoverable oil is extracted from the mature fields.

The Department of Energy is to invest some £10m over the next five years on research into enhanced recovery techniques which can be applied to supplement more conventional production methods.

At the same time, the Energy Department and industry are co-operating in a project which should provide a clearer simulated picture of individual reservoirs hidden deep in the ground below hundreds of feet of water.

Much of the Government's work on both of these related projects are being undertaken at two sister UK Atomic Energy Authority establishments: Harwell in Oxfordshire, and Winfrith in Dorset.

It may seem odd that nuclear establishments should be chosen to undertake oil-related research but it was felt in the Department that Harwell and Winfrith held the most appropriate science and technological skills and facilities.

Harwell has been instru-

mental in developing a computer-based reservoir simulator which can be used in the planning, development and monitoring of oil field operations. Developed over the past three years on behalf of the Energy Department, British National Oil Corporation and British Gas Corporation, the simulator provides a three-dimensional mathematical picture of reservoirs.

Code-named PORES (Programme for Oil Reservoir Simulation), the simulator is said to be capable of solving numerically the difficult problems which arise in the sort of complex reservoirs found in the North Sea.

The simulator is already being used by BNOOC and British Gas to check on their own offshore interests. More significantly, the Energy Department is simulating the behaviour of North Sea reservoirs as part of its test of development projects undertaken by the offshore industry.

Visual meaning to the mathematical model is being provided at Winfrith where Atomic Energy Establishment staff are developing colour graphics systems to help in the presentation and interpretation of the simulation data.

Here, on a computer screen, it is possible to watch a changing picture of a field as it is carried through its development. The area containing recoverable oil becomes smaller as the programme moves rapidly towards the simulated end of the field's production life. It is possible to "see" pools of oil left behind, maybe because they have been trapped in geological faults or have simply remained out of the range of production wells.

A case in point could be BP's Forties Field. Both BP (and its partners Shell and Esso) and the Energy Department are aware that extra production equipment may be needed fully to exploit oil reserves in the south east corner of the field.

BP is aiming to produce a development plan to tap these peripheral reserves by the middle of next year. Most probably the scheme will involve the installation of seabed production units either directly linked to the existing four steel platforms or a new floating platform.

At the same time, BP is investigating a number of enhanced recovery techniques that might be applied in Forties to improve recovery even further. As it stands, by using conventional production methods between 2.1bn and 3.9bn tonnes

of oil can be recovered. BP expects to recover 2bn of the 4.6bn barrels of oil in the Forties reservoir, a recovery rate of 43.5 per cent, well above the worldwide average.

BP said yesterday that while it had taken no decision about the application of enhanced recovery techniques in Forties, it was applying for patents.

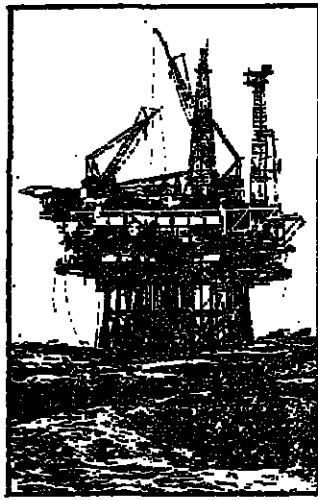
Of course, BP is not alone. Most North Sea operators are looking at ways of squeezing more oil out of their fields. (British Gas is carrying out similar studies for its sizeable onshore Wyth Farm Field in Dorset.)

Many of the major companies—Shell, Exxon, Chevron, Mobil, Gulf and Amoco, for instance—are already retrieving appreciable quantities of oil elsewhere in the world (the U.S. in particular) by injecting into

reservoirs steam, gas or chemicals. Such processes can alter the characteristics of the trapped oil and improve the overall recovery.

Following a review of published data I estimate enhanced recovery techniques now account for over 800,000 barrels a day of oil produced in the non-communist world. This level is equal to almost 2 per cent of non-communist oil output last year and is approaching the daily output of Algeria.

Dr. John Fayers, head of the oil recovery projects division at Winfrith, points out that on average North Sea operators are likely to recover only 40 per cent of the available oil using conventional production techniques. The amount of oil which could be left in partly depleted reservoirs on the UK Continental Shelf might be between 2.1bn and 3.9bn tonnes



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## UK, NORTH SEA OIL PRODUCTION

(Crude oil and natural gas liquids)

PRODUCING FIELDS	Start of production	Recoverable reserves (m barrels)	Production rate Dec. 1979-Nov. 1980 ('000 b/d)	Peak production rate ('000 b/d)
Argyll	June 1975	36-50	16	22 (1976)
Auk	June 1976	55-60	13	22 (1977)
Beryl 'A'	June 1976	485-575	109	100-110 (1980)
Brent	Nov. 1976	2,000-2,200	133	460-520 (1984)
Claymore	Nov. 1977	405	87	90 (1981)
Cormorant South	Dec. 1979	90-155	20	60 (1982)
Dunlin	Aug. 1978	385-330	106	115-120 (1979)
Forties	Nov. 1975	2,000	504	520 (1980)
Heather	Oct. 1978	98-115	14	30-35 (1982)
Monroese	June 1976	90-105	24	22 (1977)
Murchison (UK)	Sept. 1980	215-335	24	125 (1983)
Ninian	Dec. 1978	1,100-1,200	225	325-335 (1982)
Piper	Dec. 1976	618-640	220	275 (1979)
Statfjord (UK)	Dec. 1979	480-635	10	90-100 (1990)
Tartan	Jan. 1981	240-300	108	90 (1982)
Thistle	Mar. 1978	500	108	150-180 (1982)
<b>TOTAL</b>		<b>8,817-9,605</b>	<b>1,594</b>	<b>N/A*</b>

NOTES: \* Not applicable (fields will reach peak production at different times). † Provisional estimate.

Source: Dept. of Energy, Wood, Mackenzie, Moore, Govett.

quantities of tailor-made surfactants at a much lower cost than has been achieved so far.

A further problem will arise when operators have to find room on their cramped offshore platforms for the storage and injection equipment needed in such enhanced recovery processes.

But they are problems that will have to be faced by oil companies and platform builders alike. The Department of Energy, in last month's report "Offshore Research Focus" said that companies should consider the possibility of employing enhanced recovery methods

when they are preparing their field development plans.

Pointing out that even a 1 per cent increase in overall production could eventually yield oil worth £3bn at present prices, the Department stated: "As North Sea oil is of such a strategic and economic importance to the UK, it is essential that production is optimised."

"Some Aspects of the Potential Application of EOR Processes in North Sea Reservoirs," by John Fayers, Robert Harries and John Matthews. UKAEA: European Offshore Petroleum Conference, London, October 21-24, 1980.

## Euro currency loans deposit dealing • bond trading

Deutsche Bank  
Compagnie Financière Luxembourg  
Société Anonyme

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Commercial Register Luxembourg B 9164  
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Financial Highlights	as per the end of the financial year (September 30)	1978/79	1977/78
— in millions of US-Dollars —			
Balance Sheet Total	10,639	8,957	7,619
Loans to and Deposits with Banks	4,368	3,221	2,199
Loans and Advances to Customers	5,438	4,869	4,613
Capital and Reserves	222	176	157

After an increase of capital in January, 1981, capital and reserves now amount to US \$ 258 million.

Deutsche Bank  
Compagnie Financière Luxembourg

## NOTICE OF REDEMPTION

To the Holders of

Plywood-Champion International  
Finance Company

5½% Convertible Guaranteed Debentures due 1983

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of February 15, 1968 providing for the above Debentures, \$16,000 principal amount of said Debentures have been selected for redemption on February 15, 1981 (the "Redemption Date"), through operation of the Sinking Fund at the redemption price of 100½% of the principal amount thereof, together with accrued interest thereon to said date, as follows:

Those outstanding Debentures of \$1,000 each of prefix "M" bearing numbers ending in the following two digits:

01 03 19 37 41 55 63 67 69 75 82 98

And outstanding Debentures of prefix "M" bearing the following numbers:

1293 1583 2893 2993 3093 3793 3993 4093 4593 4693 4993 5093 5193 5293 5393 5493 5593 5693 5793 5893 5993 6093 6193 6293 6393 6493 6593 6693 6793 6893 6993 7093 7193 7293 7393 7493 7593 7693 7793 7893 7993 8093 8193 8293 8393 8493 8593 8693 8793 8893 8993 9093 9193 9293 9393 9493 9593 9693 9793 9893 9993

On February 15, 1981, the Debentures designated above will become due and payable in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Said Debentures will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the Redemption Date, at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 13th Floor, 30 West Broadway, New York, N.Y. 10015, or (b) at the main offices of any of the following: Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London or Paris; Banque Paribas; and C. S. P.A. in Milan; Banque Bruxelles Lambert S.A. in Brussels; and Banque Internationale à Luxembourg S.A. in Luxembourg. Payments at the offices referred to in (b) above will be made by check drawn on a bank in New York City or by transfer to a dollar account maintained by the payee with a bank in New York City.

Coupons due February 15, 1981 should be detached and collected in the usual manner. On and after February 15, 1981 interest shall cease to accrue on the Debentures herein designated for redemption.

Debentures are presently convertible into Common Stock of Champion International Corporation (formerly U.S. Plywood-Champion Papers Inc.), at the offices mentioned above, at the rate of 37.58 shares of such Common Stock for each \$1,000 principal amount of Debentures.

The right to convert any of the above Debentures called for redemption will expire at the close of business on the Redemption Date.

Plywood-Champion International Finance Company

Dated: January 16, 1981

## NOTICE

The following Debentures previously called for redemption have not as yet been presented for payment:

DEBENTURES OF \$1,000 EACH
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## What is the outlook for the Euromarkets?

What are the capital needs of developing countries, of newly industrialised countries and how can these be met? How can the developed world act to reduce the recycling problem?

These and many other subjects will be discussed at the Financial Times annual Euromarkets conference to be arranged in London on 21 & 22 January 1981.

Eminent speakers will include  
the Hon KSK Musokotwane, MP, Minister of Finance, Zambia,  
HE Minister Seung-Yun Lee, Minister of Finance, Korea,  
Mr Y Akturk, Acting Under Secretary of State, Planning Organisation, Turkey,  
Mr Ede Bako, Chief Economic Adviser, Magyar Nemzeti Bank,  
Mr SM Yassukovich, Managing Director, European Banking Company Ltd.  
and Mr Peter G Peterson, Chairman, Lehman Bros. Kuhn Loeb Inc.

This year's conference will include two major forums on the financial problems of the developing countries and of newly industrialised countries and delegates will have the opportunity to question the eminent panel of speakers and to exchange views.

## A Financial Times Conference

Please send me full details of your conference "The Euromarkets 1981"

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FTL

## CONTRACTS

## Power and heat for research

A total energy scheme worth some £1.25m is being installed by ENERGY EQUIPMENT at the Shell Research Centre, Sittingbourne. In addition to producing electrical power for the site, the plant will also supply steam for process purposes, and for space heating. The whole project has been designed to work with existing power-generation plant and can be extended should the need arise.

An order worth £170,000 has been placed by Esso Chemical for a 1,000 gallon capacity maceration plant with BEKEN ENGINEERING. The plant, to be installed at Fawley, is based on Beken's Duplex batch mixer design, and will be jacketed for steam heating and cooling. The mixer incorporates two sets of contra-rotating, intermeshing rotors driven at different speeds.

LEO REFINERY FITTINGS AND SUPPLIES, Chapel Hill, Braintree (a member of the Lake and Elliott Group), has been awarded an exclusive contract by Shell UK Materials Services to supply screwed and socket welded forged steel fittings for use in the maintenance of Shell's four main UK manufacturing plants at Shellhaven, Teesside, Stanlow and Carrington.

ARBAT (UK) has received an order for an INTELLEX-11 message switching system worth over £50,000 from C. T. Bowring. It will provide a store and forward message switching system with automatic answer and dial-up facilities for the transmission of telex messages. Based on twin DEC PDP-11 processors, the system will initially support 24 telex lines handling up to 3,000 messages per day.

SIMPLEX detection and control systems division has been awarded three contracts: total value about £90,000, for the supply and installation of a fire alarm system, together with ancillary fire detection equipment, for British Leyland's Rover Car plant in Solihull, Warwickshire.

## Customs relax bond rules

TRADERS who want to take imported goods to an approved place for customs clearance can offer an undertaking instead of a formal bond as security, before the goods are released from Customs control at the port for clearance inland. The revised system will help to relieve the financial commitment which the formal bond system requires of many traders.







## BHF Bank to halve its branch network

By Stewart Fleming in Frankfurt

BERLINER HANDELS- und Frankfurter Bank (BHF-Bank), one of the leading West German commercial banks, is closing 15 of its 17 branches in Frankfurt. The branches are to be sold to a Frankfurt savings bank, Frankfurter Sparkasse von 1822, and BHF is expecting many of the customers of the transferred branches to move their accounts.

BHF Bank, with assets in excess of DM 18bn (\$8.03bn) was formed in 1970 through a merger of the Berliner Handels-Gesellschaft and the Frankfurter Bank. It has never had an extensive branch system in Germany and has always avoided building up a full service retail branch network. Outside of Frankfurt, however, it has a network of some 14 offices, several of which were opened in the past decade as the bank sought to expand its representation in Germany.

The bank says that its decision reflects its aim to concentrate its business more on corporate and larger private customers.

The rising costs of branch banking, coupled with the pressure on profits encountered by German banks in general, is leading many of them to take a closer look at the cost effectiveness of different parts of their business.

Earlier this week Commerzbank made it clear that it does not plan any net expansion in its extensive German branch network and is examining whether it ought to continue to provide full retail services at branches with only four or five employees.

## SIP capital increase approved

By Our Rome Correspondent

THE LONG-AWAITED capital increase for SIP, the Italian telephone utility, was approved yesterday. The injection of a total of L500bn (\$650m) in new funds is aimed at ending the acute financial difficulties of the group, which have threatened its heavy investment programme.

The increase, ratified at a shareholders' meeting, will involve the immediate injection of L500bn from SIP's parent company, the state-controlled Istituto per la Ricostruzione Industriale (IRI), through STET, the financial holding company at the head of IRI's telecommunications division.

The remaining L240bn will be forthcoming as soon as the promised injection of fresh government money into IRI has been approved by the Government. Meanwhile, IRI, the publicly owned medium-term credit institute, is putting the final touches to a L450bn (\$572m) loan on behalf of SIP. The capital increase will enable SIP to go ahead with its investments this year, thus averting problems at key suppliers such as Italtel, and to strengthen its position when Italy shortly embarks on the scheduled modernisation of its telephone network.

## THE FIGHT FOR WHITE MOTOR

# Daimler-Benz seeks larger U.S. base

BY JOHN GRIFFITHS

DAIMLER-BENZ said in Stuttgart yesterday that its talks with White Motor, the U.S. heavy truck maker, currently under the protection of Chapter 11 of the bankruptcy laws, were preliminary and not concrete negotiations for its take-over.

On Wednesday White said it expected a firm bid from Daimler-Benz "shortly."

But it is not difficult to see why Daimler-Benz should be seeking some form of co-operation deal with a U.S. truck maker.

As with a number of other European truck makers, Daimler-Benz was not slow to spot the market potential in the U.S. for diesel trucks in the medium class, 6 sector—trucks from 19,000 to 28,000 lbs gross vehicle weight. It is a sector which, traditionally, has been dominated by petrol-engined trucks, with diesels largely ignored by domestic manufacturers.

But under the pressures of

rising fuel prices the scene is changing fast. Diesel engined trucks currently account for about 10 per cent of the medium sector, but this is expected to rise to about half the market by 1985.

In June last year, Daimler-Benz opened a plant at Hampton, Virginia, to assemble medium weight diesel trucks imported in kits from its Brazilian manufacturing subsidiary. It has a total annual capacity of 18,000 a year, if a full three-shift system is worked. But with the U.S. truck industry currently in crisis, truck output last year is estimated to be the lowest since 1964, at 1,58m units with a further turnaround forecast this year—it is not yet operating at much more than half single shift capacity.

A link with White, which in the first 10 months of last year had 6.4 per cent of the heavy truck market, would open up

access to White's distribution network and help fill out capacity at Hampton. At the same time, it could hold out the prospect of White itself obtaining some components from Daimler's subsidiary at Sao Paulo.

Such a deal would present few problems, because White operates only in the heavy duty class 8 market—for diesels of over 30,000 lb gross vehicle weight.

Daimler now finds itself in a contest for White with Consolidated Freightways of San Francisco, which has declared itself a firm bidder for most of White's truck operations in the U.S. and Canada.

But if Consolidated is successful, it will be good news for another European manufacturer, Volvo, which itself will be relieved at the failure of Daimler's previous talks with Consolidated on the takeover of

the Freightliner truck business. Freightliner, which incurred a \$88m loss in the first half of 1980, took over the responsibility for the distribution of Volvo heavy trucks in the U.S. in January 1979.

It is the medium diesel sector, however, which has proved most resilient to the downturn, and both Renault and Iveco have emerged as rivals to Daimler in attempting to tap it.

Renault has linked with Mack Trucks, which is also only in the heavyweight class 8 sectors. The U.S. company has the advantage of not having to develop its own medium diesel—it bans its dealers from selling any other make of truck—and Renault, which has taken a 20 per cent stake in Mack, gets its ready-made dealer network.

Iveco, the Fiat controlled truckmaker, has taken a bolder approach, and has set up its own network of more than 100 dealers in 40 states.

## Daf Trucks maintains earnings

BY CHARLES BATCHELOR IN AMSTERDAM

DAF TRUCKS, the Dutch commercial vehicle maker, has not achieved an expected improvement in profits for 1980, returning a net result at around the Ft 21.6m (\$10m) of 1979.

Profits were adversely affected by the cost of liquidating its trailer activities and by provisions for losses in the special products division, said Mr. Piet van Doorn, the chairman. DAF's operating result was "considerably lower" than in 1979, though a reduction in stocks led to cost savings.

Nearly all of DAF's markets declined in the second half of the year while in Britain, the

company's largest export market, demand "collapsed completely." Sales volume overall fell but DAF managed to increase its market penetration.

It faced tough competition not only on prices but also on guarantee agreements, financing and trade-in terms.

The company performed well in France, achieving record sales and profits and raising its market share to 8 per cent.

DAF produced 18,062 trucks last year and is now raising capacity to 17,500 from around 16,000 at present. It also made 17,864 engines and is increasing capacity to 22,000 by the end of

1981 from the present level of 18,000.

The special products division improved last year after a restructuring. Both the aerospace and military sections incurred losses but they were less than expected and aerospace nearly managed to break even.

DAF has strengthened its links with the aircraft landing gear manufacturer Menasco, a subsidiary of Colt Industries of the U.S. It has signed a co-operation agreement to design and test new products. It also hopes to gain the contract to build a landing gear for Fokker's planned F-29 jet.

## Fiat world car output up 1.1%

By Rupert Cornwell in Rome

TOTAL WORLDWIDE production by the Fiat car group, including that of associates and licensees, rose 1.1 per cent last year to almost 2.3m units, while sales of Fiat Auto, the Turin concern's Italian car division, rose 2.1 per cent to L8,540bn (\$9bn).

These figures emerged as shareholders approved the scheduled capital increase for Fiat Auto to L1,700bn (\$1.8bn) from L1,200bn. The move comes after the bond issues by Fiat SpA, the group holding company, last autumn.

Fiat's Italian output also rose by 1.1 per cent in 1980 to 1.33m units—although the growth would have been considerably steeper had it not been for the 35-day strike which hit the group in mid-September.

Last production and declining sales abroad are the main reasons for the loss expected for 1980 from Fiat Auto, Sig. Giovanni Agnelli, the group president, warned last November that the deficit would not be less than the L97bn of 1979, although the holding company itself was again expected to be in the black.

The car division's future hinges on the L5,400bn (\$5.7bn) investment planned between now and 1985. Some L3,000bn will be spent on the development of new models.

For all the uncertainties of 1981, a new feeling of confidence is discernable at the group, above all as a result of sharply improved absenteeism figures and labour relations since the strike.

## NMB buys Kredietbank Paris stake

By Our Amsterdam Correspondent

NEDERLANDSCHE Middenstandsbank (NMB) has announced a considerable expansion of its activities in France and plans to convert its representative office in London to a full service branch.

NMB has acquired the 45 per cent stake held by Kredietbank of Brussels in Interunion Bank of Paris, taking its own holding to 90 per cent. The Belgian and Dutch banks both acquired 45 per cent stakes in December, 1979, but Kredietbank has now decided Interunion's activities do not fit with its own business.

The remaining 10 per cent of Interunion which provides medium- and long-term credits, is owned by Marine Midland Bank of New York. Interunion has a share capital of FFf 38m and total assets of FFf 88m. It had a balance sheet total of FFf 1.13bn at the end of 1979 and made a profit of FFf 2.72m in that year.

The French bank, which will be renamed Banque NMB-Interunion will set up a general banking subsidiary to be called NMB Banque France within the next few months.

NMB has also asked the British authorities for permission to open a branch in London following the establishment of a representative office in December, 1978.

The Dutch bank, which has traditionally concentrated on domestic business, has expanded its foreign activities in recent years.

This announcement appears as a matter of record only.



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Singapore Branch

\$20,000,000

Negotiable Floating Rate Dollar Certificates  
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Banco Urquijo Hispano Americano Limited

Agent Bank

Bankers Trust Company

December, 1980

## Gould Inc.

has sold its subsidiary

Ermeto Armaturen GmbH

to

## Parker Hannifin Corporation

We served as financial adviser to Gould Inc.  
and assisted in the negotiations.WARBURG PARIBAS BECKER  
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January 1981

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Paul Betts and Paul Cheeseright report on the Westinghouse lawsuits

# Pressure to settle uranium wrangle

FRESH SIGNS are emerging of an attempt to settle the complex litigation surrounding Westinghouse Electric and the alleged existence of a uranium cartel in the early 1970s. Billions of dollars are at stake in a thicket of lawsuits which in recent years has involved over 60 companies.

In the past month Westinghouse has:

- Reached out-of-court settlements with Homestake Mining and Getty Oil, two of the 29 U.S. and foreign uranium producers originally cited in a triple-damages anti-trust suit against the alleged cartel.
- Admitted that it is holding initial talks with unnamed companies involved in the same case—they are thought to be Phelps Dodge, Englehard Minerals and Chemicals, Western Nuclear and Kerr McGee.

If a trend develops towards out-of-court settlements it will signal a new mood of reconciliation in the uranium industry, which has been overshadowed by three distinct series of litigation since 1975.

The first series results from Westinghouse not delivering 65m lbs of uranium oxide, it had contracted to sell, pleading "commercial impracticability." It was then faced by 17 suits from utilities. Of these cases, 16 have now been settled.

These settlements commit Westinghouse to cash payments, the provision of technical services on concessional terms, and the supply, in total of about 85 per cent of the uranium specified in the original contracts. By the end of 1979 the settlements

had cost Westinghouse \$375.3m after tax, but the burden of the various settlements will continue heavily into the next century.

The second series comes from Westinghouse's counter to these actions. It argued that it could not deliver uranium to the

fallen to 25 following out-of-court settlements and the dropping of charges against Rio Tinto-Zinc of America and Reserve Oil and Minerals.

The third series concerns spin-off cases, frequently involving Gulf Oil, also a defendant in Chicago, which have arisen

power and stringent regulations governing its development. In the view of New York analysts, the repercussions on the price movement appear to have increased the chances of settlement in the complex legal battles.

By the same token it has also changed the attitude of some utilities towards long-term contracts. Industry sources have suggested that reduced need for uranium is at least one reason why the Tennessee Valley Authority has invoked the existence of the cartel in an attempt to cancel a supply contract with Rio Algom.

Nevertheless, the companies involved are clearly feeling the strain of the protracted and costly litigation and as this strain increases it builds up the momentum for other out-of-court settlements. Getty's settlement cost it \$13m in cash, but Mr. Sidney Peterson, the chairman, said: "Continuation of the litigation would not only result in extremely high legal costs. It would divert the valuable time of Getty management and other company personnel from more productive activity."

Getty, however, in common with Gulf Oil, had another problem. They had been unable to produce documents requested by the court from Canada and Australia because both countries have forbidden their release. This led to a Westinghouse demand for the Chicago court to impose sanctions.

Fear that the court might agree to this—and a ruling is expected soon from Judge Pres-

## DEFENDANTS IN WESTINGHOUSE'S CARTEL LITIGATION IN CHICAGO

### FROM THE U.S.:

Anaconda  
Atlas  
Denison Mines (U.S.)  
Englehard Minerals and Chemicals  
Federal Resources  
Gulf Oil  
Kerr-McGee  
Phelps Dodge  
Pioneer Nuclear  
Rio Algom Corporation  
United Nuclear  
Utah International  
Western Nuclear

### FROM AUSTRALIA:

Conzinc Rietz  
Mary Kathleen Uranium  
Pancontinental Mining  
Queensland Mines

### FROM CANADA:

Denison Mines  
Gulf Minerals Canada  
Noranda Mines  
Rio Algom

### FROM SOUTH AFRICA:

Anglo American  
Nuclear Fuels

### FROM UK:

Rio Tinto-Zinc  
RTZ Services

utilities because of the existence of a cartel. This referred to the marketing arrangements of Australian, French, Canadian, and South African producers between 1972 and 1975, a period when they were frozen out of the U.S. market by a uranium import embargo.

So it launched in Chicago the anti-trust suit, which will be heard next September. The number of defendants has now

because of the cartel allegations. Movement in the Chicago case—the second series—is taking place against the background of worsening conditions for producers on the market. In the first place Westinghouse's short position in 1975 proved untenable because prices were rising.

But uranium is now in oversupply, reflecting the setbacks of the nuclear industry in the face of opposition to nuclear

# Record local funding for Escom coal-power plant

BY JIM JONES IN JOHANNESBURG

ESCOM, the South African state-owned electricity utility, has negotiated its largest local financing facility, with the country's third largest bank, Nedbank. The R720m (almost \$1bn) facility is for the financing of the local content portion of the boiler section of the Tutuka coal-fired power station in the south-eastern Transvaal. The boiler contract has been won by L. and C. Steinhilber, Africa, the South African subsidiary of the West German engineering group.

Apart from its size, the facility is unique in South Africa for the funding flexibility it provides. Escom has guaranteed that R720m will be made available to Escom over the next eight years, and that Escom may choose between its own stock, bridging bond, capital project bills, bank acceptance bills, foreign loans, or even money market instruments which may be developed during the period of facility.

Drawdowns will be structured in accordance with the project's requirements, and allow Escom flexibility to opt for the most advantageous financing instrument at any time. The total amount of the facility is to be repaid by 1996.

Until recently, when it arranged a R650m local financing for its Letaba power station with Standard and Barclays banks, Escom has relied largely on its own cash flow for local financing require-

ments. With an estimated R140m capital expenditure planned in 1981 prices, to double South Africa's generating capacity over the next 10 years, Escom will be turning increasingly to local capital markets for its funds.

In 1979, Escom generated 75,643m kilowatt hours. Apart from the Tutuka and Letaba power stations, each having an ultimate design capacity of 3,600 megawatts, Escom is to start construction of the 3,600 megawatts Matimba power station at Ellisras in the Western Transvaal in May 1981, which it is claimed will be the

world's largest air-cooled power station.

In addition, the utility has two other similar-sized stations on the drawing board for construction during the next 10 years. Both will be coal fired, as at present coal power is cheaper in the coal rich areas of the Transvaal, Orange Free State, and Northern Natal. Nuclear generation, if Escom decides to add to its one nuclear station, currently under construction near Capetown, will be limited to coastal areas, where coal transport and electricity transmission costs are high.

## SEKISUI PREFAB HOMES, LTD.

Osaka

Adjustment of the Conversion Price of the  
6 1/2% DM 50,000,000  
Convertible Debentures 1976/1987

By the resolution of the Board of Directors of December 18, 1980, Sekisui Prefab Homes, Ltd., makes a free distribution of shares of Common Stock to its shareholders of record on January 31, 1981, in the ratio of one new share for each twenty shares held. Therefore the conversion price of the 6 1/2% Convertible Debentures Frankfurt am Main, in January 1981

On behalf of  
Sekisui Prefab Homes, Ltd.

Dresdner Bank  
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In accordance with the provisions of the Notes and the Fiscal Agency Agreement between Jim Walter International Finance N.V., Jim Walter Corporation and Citibank, N.A., dated January 15, 1981, notice is hereby given that the Rate of Interest for the initial interest period has been fixed at 18 1/4% p.a., and that the interest payable on the relevant Interest Payment Date, July 15, 1981, against Coupon No. 1 in respect of US\$5,000 nominal of the Notes will be US\$54.07.

January 16, 1981  
By: Citibank, N.A., London, Agent Bank

CITIBANK

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AMERICAN EXPRESS INTERNATIONAL BANKING CORPORATION  
13th January 1981  
As Fiscal Agent

## HK commission calls for 35% takeover trigger

BY ADRIAN BOVEN IN HONG KONG

THE Hong Kong Securities Commission has adopted a 35 per cent figure as the point past which no shareholder or group of shareholders may raise their holdings in a company without making a general offer for all the shares. At the same time, it has adopted a "creeping" clause allowing shareholders currently holding between 35 per cent and 50 per cent to increase their holdings by 3 per cent in any 12-month period until they reach 50 per cent.

The new rulings were generally expected in the stock market, and are more liberal than those in force in the UK. For instance, but proponents admit that their success is not yet assured.

The Hong Kong Take-over Code has no legally binding force, the definition of a group of shareholders has not yet been made clear, and the absence of disclosure laws in the Colony allows any shareholder to disguise his holdings by placing them in nominee companies. In addition there has been

considerable opposition in the market to the imposition of any trigger point below 50 per cent. The Code has stated that a general offer is required when control of a company changes hands, but has not defined precisely when that occurred. Earlier efforts to introduce a 30 per cent trigger into the code failed after disagreement on an advisory subcommittee.

The Commission said last year that it would make its own interpretation, and might require a shareholder with less than 50 per cent to make a general offer. However, when it demanded that Sir Yue-Kong Pao, the shipping magnate, and his interests make a general offer for Hong Kong and Kowloon Wharf after they had raised their shareholding to 49 per cent, Sir Yue-Kong refused.

Sir Philip Haddon-Cave, the Financial Secretary, has suggested that the Government may adopt parts of the Code as law if voluntary measures again fail, but has also said he is reluctant to see this happen.

## Straits Trading forecasts rise in profits

SINGAPORE — The Straits Trading Company has forecast, in a takeover document for Singapore Building Society (SBS), that group pre-tax profit for the year to December 1980 will be S\$85m (US\$40.7m), a 23.7 per cent increase over the S\$68.7m of 1979.

Straits Trading is to declare a second interim dividend of 18 cents gross on capital doubled by a one-for-one bonus issue, making a total for the year of 26 cents against 42 cents on the old capital.

The company recently revised its offer for the SBS issued capital of 25.54m of S\$1 to one new Straits Trading share of S\$1 for every four SBS shares from an earlier one-for-five offer.

Its rival, See Hoy Chan (Singapore) withdrew its offer of S\$2.20 cash for every SBS share following insufficient acceptances.

Straits Trading said the purpose of its offer was to provide the group with an opportunity to diversify activities.

Reuter

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Cazenove & Co.  
12, Tokenhouse Yard,  
London EC2R 7AN

January 16, 1981

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3,000,000 Shares of Capital Stock

Pangaea Petroleum, Inc.

The above shares have been placed privately by the undersigned

European Banking Company  
Limited

December, 1980

1500 مائة











Eggs  
authority  
attacked

MR. PETER RUMPHREY, chairman of the British Egg Marketing Board, has strongly attacked the Minister of Agriculture's decision to keep the Eggs Authority in being.

"We believe that an alternative industry body, as advocated by the BEA, would be more flexible, cost-effective, and relevant to the needs of egg producers today," he said.

"The Eggs Authority has been a constant source of friction since its inception. It has been the subject of two major reviews in three years because it is so controversial. How then can such a body provide a focus for the discussion of matters of concern to the UK industry as a whole, which the minister states as a main ground for keeping the authority?"

Futures  
contract record  
in U.S. markets

TRADING VOLUME on the Chicago Board of Trade futures market jumped by 33 per cent last year to a record 45,281,571 contracts. This is the 11th consecutive annual increase. It was noted that trading in financial instruments futures rose to account for 19.9 per cent of the exchange's total trading volume from 10.5 per cent in 1979.

The New York Mercantile Exchange also had a record in 1980. Trading volume rose by 10 per cent to 1,544,905 contracts. The biggest increase came in trading oil futures, where turnover soared from 33,804 to 238,284 contracts.

Sinclair opens  
London office

THE Sinclair Group of New York has opened a London office. J. Sinclair of 116 Borough High Street, to buy and hold for investors strategic metals including chromium, cobalt, manganese, titanium, and rhodium.

The metals are stored in Rotterdam's duty-free warehouses and customers are to be provided with registered warehouse warrants as document of title. Both warehouses and assays are registered by the London Metal Exchange.

Sinclair says its stocks are being bought and sold by direct negotiation rather than traded on exchanges.

Cheaper bacon  
on the way

BY RICHARD MOONEY

BACON COULD be up to 6p a lb cheaper in the shops next week following wholesale price cuts announced by leading producers yesterday, in an attempt to boost sales.

Danish bacon was cut 60p to £1.220 a tonne at the first-hand level while FMC, Britain's biggest curer, reduced its official price by 55p to £1.185 a tonne. Merchants noted, however, that official prices for all bacon but Danish were largely academic as discounts ranging from £150 to £200 a tonne were freely available against "board" prices.

The cuts equate to around 3p a lb over a whole side but with the rather to the fairly firm, reductions are likely to be concentrated on gammons and fore-end cuts. The Co-operative Wholesale Society said it will be reducing gammon prices by 4p a lb at the wholesale level and rashers by 1p a lb. Pre-packed joints and steaks will come down by at least 4p a lb.

An attack by the Danes on the British Government for allowing an undervalued Green Pound (the artificial exchange rate at which EEC farm support

prices are translated into sterling) to result in a 5p "tax" on bacon imports, provoked an angry reply from British producers' spokesman yesterday.

Mr. Svend Bernsen, managing director of ESS-Food UK, which imports Danish bacon to Britain, had said earlier this week that the tax, which resulted from monetary compensatory amount (MCA) levies paid to cancel out the difference between the value of the Green Pound and sterling, was at odds with the Government's declared intention to reduce inflation.

But Mr. John Locke, director of the BMA, pointed out yesterday that the Danes had not complained when the weakness of sterling had caused MCAs to act as subsidies on Danish imports to Britain. He said the best advice to British housewives was to buy British since wholesale prices of British bacon were consistently below those of Danish.

Over the whole of last year British bacon sides averaged 11p a lb less than Danish, he said.

With prices currently 1p a lb below those ruling at the same time last year, in spite of a 10 per cent rise in the food price index, bacon remained very good value for money, he added.

Metals  
boom  
predicted

By John Edwards, Commodities Editor

AN EXPLOSION in prices of copper, and other base metals, in 1982 is forecast in a special report issued by London brokers, InterCommodities.

The report on copper, and the outlook for prices, predicts that copper will surge to a new peak of somewhere around £1,700 a tonne in boom conditions next year and adds that a number of other base metals could double in value.

It says that the exact timing of the bull move in copper is difficult to predict, but probably at some stage between autumn this year and early 1982 a sustained upward trend will begin to develop.

Once having reached £1,700, however, the report says copper will come down in price again due to substitution by optical fibres and new mines coming on stream. It disagrees with the theory that there will be a prolonged shortage of copper in the 1980s and claims the predicted price explosion will not last very long.

In the meantime the report suggests that copper will remain in a trading range between £750 and £1,000 in the first half of this year, and is unlikely to breach the £1,000 mark until demand picks up in late 1981.

On the London Metal Exchange yesterday copper prices were marginally higher following the uptrend in gold. Cash wirebars gained 5p to £789.5 a tonne, but trading activity was subdued.

Tin staged a technical rally, after the recent sharp decline in prices. Cash tin closed £62.5 up at £6,017.5 a tonne.

Zambia copper  
output rise

LUSAKA—Zambia produced 52,204 tonnes of copper in October against 50,957 tonnes in September and 50,300 in October 1979, according to mines' ministry figures for the government gazette.

This brings the total for the first 10 months of 1980 to 514,541 tonnes against 488,500 in the period a year earlier.

Zambia produced a total of 533,400 tonnes of copper in 1979 and 655,000 in 1978.

Reuters

NEW U.S. AGRICULTURE SECRETARY  
Taking up a difficult legacy

BY NANCY DUNNE IN WASHINGTON

MR. BOB BERGLAND, the outgoing U.S. Secretary of Agriculture, is leaving his successor a legacy which most likely will be unappreciated. It is the 81m two-year in-depth study of the structure of American agriculture released this week, which Mr. Bergland had hoped to use as a base for policy recommendations during a second Carter Administration.

The study, produced by an Agriculture Department task force, recommended that the federal government move away from current policies which aid large farms and instead do more to help small and medium-sized farms. It also advocated changes in current policies on taxation, farm credit, commodity price supports, federal agricultural research, and conservation.

Mr. Bergland's designated successor is Mr. John R. Block, the 45-year-old director of the Illinois Department of Agriculture and owner of a 3,000-acre farm on which the raised corn and soybeans. Mr. Block has had little to say on the policies he will pursue, other than promising to push farm exports aggressively. At one point he suggested using U.S. agricultural products as "a weapon" but later softened his tone, calling exports "a tool for peace."

Mr. Bergland continued in office and formulated policies based on the new study's recommendations, dramatic changes might have been

wrought in Government agricultural programmes. The report called for an end to most federal subsidies and income supports for the largest farmers, the 2.4 per cent who produce 39.4 per cent of U.S. food.

It urged a revision of tax provisions and farm credit procedures which encourage expansion of landholdings, speculation and bidding-up of land prices by investors interested in tax breaks. One third of all farmland in the U.S. is now owned by absentee landlords.

According to the report, once farms reach an optimal size of about \$160,000 in sales per year, maximum efficiency is then usually achieved. "Beyond this size, society has no reason to encourage or subsidize growth, nothing to gain either in terms of efficiency or lower food costs," the study said.

In presenting the report, Mr. Bergland said he feared that if federal policies do not change direction, U.S. food production will ultimately be controlled by just a few giant operators.

Mr. Bergland, who owns a 600-acre farm in Minnesota, said his future plans are still uncertain, but that he would like to work towards getting the report's recommendations implemented after he leaves office.

It is expected that Mr. Block will ignore the report. President-elect Ronald Reagan had little to say about farm policy

during the election but Republicans have traditionally supported the increased efficiency of large farms have been presumed to provide.

"Priority number one for me is to help improve profitability in farming," said Mr. Block during his confirmation hearings.

The partial grain embargo to the Soviet Union, which Mr. Bergland publicly supported and Mr. Reagan promised to end, is likely to remain in effect until Soviet intentions in Poland are clear and until the size of the new U.S. wheat crop has been determined.

Mr. Block has won the support of farm groups by opposing food embargoes except as a last resort and affirming: "If we're going to boycott and cut off exports, we should cut off everything."

Department officials expect few changes in policy when the new secretary takes over. He has said that he will tighten eligibility standards for food stamp recipients, but it is unlikely that he will scrap the Government's \$11bn programme which provides food for the nation's poor.

Mr. Bergland came to office promising to broaden the traditional producer concerns of the Agriculture Department to include consumer and environmental interests, and it was in fulfilling these promises that he was strongly criticised by farmers.

His most controversial

appointment was that of Carol Tucker Foreman, a former executive director of the Consumer Federation of America, as assistant secretary, who issued unpopular regulations affecting school lunches, chemical preservatives in meats and product labelling.

Consumer interests will be definitely downplayed under Mr. Block in his testimony on Capitol Hill. The secretary goes the job of supporting and implementing decisions made by others.

Unlike Mr. Bergland, who is a former Congressman, Mr. Block will take office unfamiliar in the ways of the capital and with little political experience. His duties as Secretary of Agriculture in Illinois were apparently principally promotional.

With a big farm bill due to be passed this year, Mr. Block will be in the unenviable position of having to deal with Reagan Administration budget cutters and farm groups wanting subsidies and price supports. He will need all the help he can get.

W. German boost  
for cocoa market

BY OUR COMMODITIES STAFF

HIGHER than expected grindings of cocoa beans in West Germany during the fourth quarter of 1980 were announced yesterday. The cocoa grind— a measure of consumption—rose by 7.9 per cent over the previous year to 42,635 tonnes, according to the German Confectionery Association. This meant that West German cocoa grindings for the whole year were up by 6.3 per cent to 151,217 tonnes.

Although a rise had generally been expected, confirmation of the increase in West German consumption of cocoa gave a much needed boost to sentiment

on the beleaguered cocoa futures market, where prices have recently fallen to life-of-contract lows.

The May position closed £8.5 up at £893 a tonne, in spite of reports of renewed selling by producer countries, led by the Ivory Coast. Reuters reported from Rio de Janeiro that there were market rumours that Brazil was planning to suspend export registrations for the 1980-81 crop. There is said to be some concern about the availability of sufficient supplies to meet sales already made.

Local supplies are already scarce, with internal prices running above world market levels.

## BRITISH COMMODITY MARKETS

**BASE METALS**  
Copper—Firm on the London Metal Exchange following the rally in gold and renewed demand in the U.S. Forward metal opened at £208 but eased to £203.5 on short selling before recovering to £207 on the morning lull.

**COPPER** Official: + or -  
a.m. - or - p.m. - or -  
a.m. - or - p.m. - or -  
a.m. - or - p.m. - or -  
a.m. - or - p.m. - or -

Wirebars: 789.3 +1.0 - 789.3 +1.0 - 789.3 +1.0 - 789.3 +1.0 -  
Cathodes: 789.3 +1.0 - 789.3 +1.0 - 789.3 +1.0 - 789.3 +1.0 -  
Settlement: 789.3 +1.0 - 789.3 +1.0 - 789.3 +1.0 - 789.3 +1.0 -  
U.S. Prod.: 789.3 +1.0 - 789.3 +1.0 - 789.3 +1.0 - 789.3 +1.0 -

on light fresh buying. In the afternoon on-arrival American interest lifted the price to £212 before profit-taking compelled a close on the late lull of £211. Turnover: 20,000 tonnes.

Analysed Metal Trading reported

I.G. Index Tel.: 01-622 9182. June Soya Bean Meal 131-0-132-4  
Our clients speculate, free of tax, in very small to very large amounts, on:

1. London Traded commodities, including GOLD.

2. The STERLING/DOLLAR exchange rate.

I.G. Index Limited, 73 The Chase, SW4 0NP. Tel.: 01-622 9192

CORAL INDEX: Close 445-450 (+2)

Oil Index

Refined March '81 \$44.87

Refined April '81 \$44.80

Crude April '81 \$42.90

Oil Futures

Refined April '81 \$44.80

Crude April '81 \$42.90

Oil Futures

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Crude April '81 \$42.90

Oil Futures

Refined April '81 \$44.80

Crude April '81 \$42.90

Oil Futures

## PRICE CHANGES

In tonnes unless otherwise stated.

Jan. 15 - or - Month  
1981 - or - ago

Metals  
Aluminium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Free Mkt: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Copper: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
5 mths: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Cash: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Gold: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Lead: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Nickel: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Zinc: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Tin: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Silver: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Platinum: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Palladium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Rhodium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Iridium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Osmium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Ruthenium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Cobalt: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Manganese: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Chromium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Vanadium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Niobium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Molybdenum: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Tungsten: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Cadmium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Selenium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Tellurium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Antimony: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
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Soybeans: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Cotton: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Sugar: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Rubber: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
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Fats: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Oils: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Miscellaneous: 2810/815 - 2810/815 - 2810/815 - 2810/815 -

March 1981 - or - Month  
1981 - or - ago

Metals  
Aluminium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Free Mkt: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Copper: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
5 mths: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
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Gold: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Lead: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Nickel: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Zinc: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Tin: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Silver: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Platinum: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Palladium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Rhodium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Iridium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Osmium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Ruthenium: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
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Cocoa: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
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Oils: 2810/815 - 2810/815 - 2810/815 - 2810/815 -  
Miscellaneous: 2810/815 - 2810/815 - 2810/815 - 2810/815 -

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# Scale of Government funding depresses Gilt-edged Longer stocks fall £1-Leading shares edge firmer

Account Dealing Dates  
Option  
First Declared Last Account  
Dealings Dealings Day  
Dec. 23 Jan. 5 Jan. 9 Jan. 19  
Jan. 12 Jan. 22 Jan. 23 Feb. 2  
Jan. 26 Feb. 5 Feb. 6 Feb. 13

"New time" dealings may take place from 3 pm two business days earlier.

Concern about the Gilt-edged market's ability to cope with a Government borrowing requirement likely to overshoot this year's target and to be pushed even higher in 1981-82 brought widespread weakness to British Funds yesterday. Longer-dated stocks came under particular scrutiny and fell by more than a point before rallying slightly to close with losses ranging to a point.

Switching operations were again considerable, and genuine selling was rather modest apart from the completion of a sizeable overnight order which also contributed to lower opening quotations. Last week's new-comer, the long top stock Exchequer 12, per cent 1999 "B" slipped to 11 discount prior to settling at 11 discount, or 18, in 200-odd form.

Medium life issues made slightly more of the rally than the longer to end a maximum of 2 lower with the shorts showing more resilience in sustaining falls of only 1. In the prevailing circumstances, recent guarded optimism about an early cut in Minimum Lending Rate faded completely.

Detecting a slightly better feel about equity markets, dealers in leading shares marked opening prices higher. Scattered bear-covering was induced, but the manoeuvre failed to attract the larger investors who continued to stand aside. The early firmness thus began to give but, despite an extremely quiet afternoon session, prices picked up again later and moved higher still in trade after the official close.

The movements in the FT Industrial Ordinary share index measured the day's fluctuations with a rise of 3 points at the first calculation, a gain of only 0.7 two hours later and a final improvement of 2.5 at 4.45.

Field attractions influenced revived demand for Zimbabwe Settlement Annuities which rose 8 points to a peak £370. Southern Rhodesian bonds also improved and 3 per cent 1980-85 Assented gained 2 points to £48.

UDT jump late

Traded options had another disappointing session with only 647 deals arranged. Grand Metropolitan accounted for 270 of these following the preliminary results, while BP also remained in demand and recorded 115 trades.

Already 5 firmer at the "house" close following a resur-

gence of speculative buying on revived bid hopes. UDT were marked up further to close 11 up at 49p, after 52p, on the bid approach from Lloyds and Scottish; the latter eased 8 to 138p after the announcement. Elsewhere in Hire Purchases, FINEC encountered speculative support and touched 24 1/2 before ending only a fraction harder at 23 1/2, while Wagon Finance cheapened 1 1/2 to 34p. Awaiting the outcome of discussions taking place between world bankers trying to launch a rescue plan for Massey Ferguson.

on the day at a new low of 296p. Fresh offerings left Rentall another 5 cheaper at 162p, while Blagden and Noakes, down 2 further at 10 1/2p, also encountered scattered selling.

Dixons disappoint

A rising market of late, Dixons Photographic fell 8 to 127p following the 15 per cent reduction in first-half profits. Owen Owen added 2 to 118p on bid speculation, while renewed interest was shown for Cornhill Dresses, 10 up at 78p. Albion

ively at the company's request.

GKN staged a successful rally at 145p, up 7, but other movements in the Engineering leaders were narrowly mixed. Tubes hardened 2 to 170p and John Brown a penny to 55 1/2p, but Hawker finished 2 cheaper at 230p.

Among the occasional movements elsewhere in the sector, Astra Industrial, reflecting the recent interim results, became a reasonably lively market and closed a penny dearer at 20 1/2p. On the other hand, ML Holdings eased 5 to 250p, while, in smaller price issues, Johnson & W. Williams, 12p, gave up 2 apiece.

Leading Foods trended a fraction harder in a subdued trade. Rowntree Macintosh, 146p, and Tate and Lyle, 138p, both added 2, the latter to 24p.

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